




2018 Annual Report



**For the
fiscal year
ended**

**December 31,
2018**

Coaldale, Alberta, CA
www.coaldale.ca

The 2018 Annual Report was prepared by the Corporate Services department. A special thanks to all staff involved for their contributions.



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Welcome to Coaldale!

In the early days before Coaldale came to be, cattle companies located larger ranching operations in the area to take advantage of the tall nutritional native grasses that grew in the fertile loam soils. Coaldale as a community began as a shipping point. It wasn't long before homesteaders moved into the area and fields of wheat, flax, oats, rye and barley began to sprout. With the railway came settlers and the community soon became a major service centre for both farmers and settlers.

With the arrival of more people a thriving community began to emerge. As the central shipping point for grains, it was the perfect environment for businesses to develop. Restaurants, grocery stores, hardware stores, harness shops, butcher shops and lumber yards developed to serve the rapidly expanding needs of the agricultural industry.

As the years passed, the quality and number of services continued to grow and today, almost every need can be filled by Coaldale's business sector. As the Town approaches its 100 birthday in 2019 it can be proud of a heritage rich in agriculture and a sense of community.



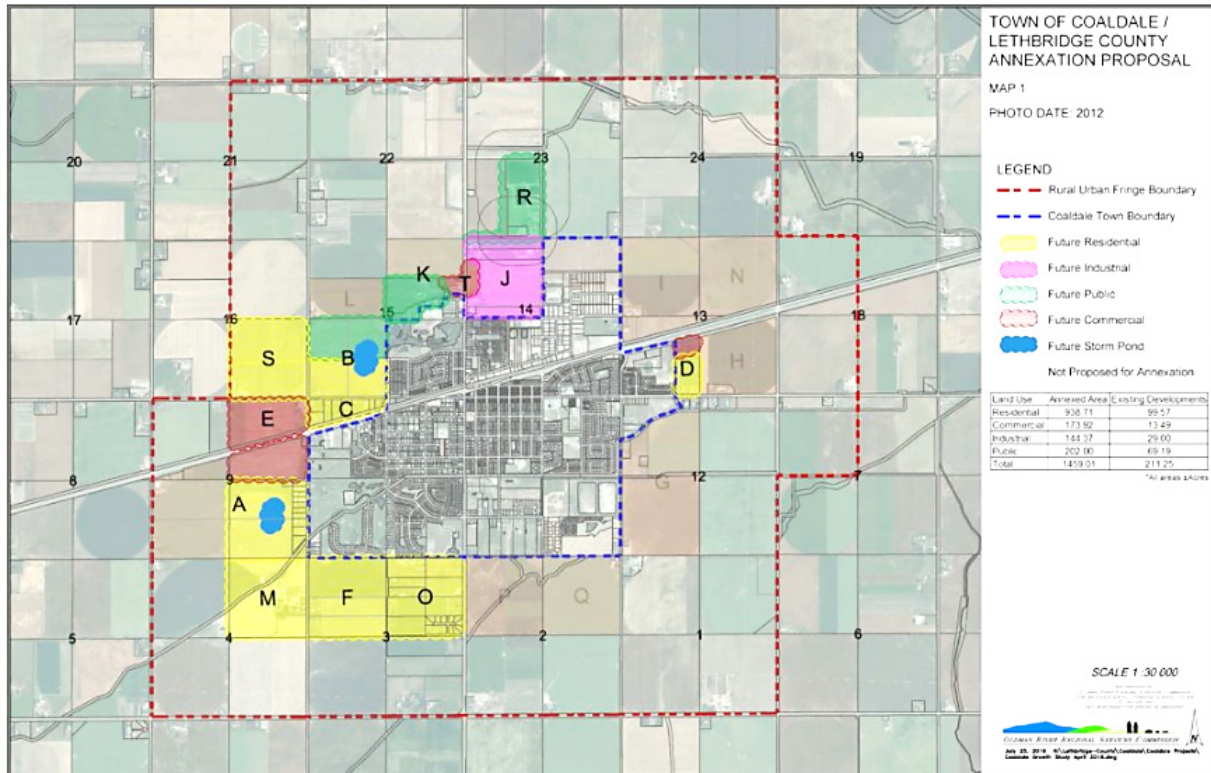
Located within the heart of southern Alberta, and with a growing population of 8,691 (June 2019 Census), Coaldale is ideally situated between three metropolitan communities: Lethbridge, Medicine Hat and Calgary. Rail lines, quality highways and an efficient airport nearby connect Coaldale to Canada's east and west coasts.



Introduction

Due to continued growth and the resulting pressures on available land supply, in 2014 the Town began taking the steps necessary to investigate and ultimately justify an annexation application to include an area of 621.29 hectares (1535.24 acres) and includes 66 individually titled properties, a number of irrigation canal rights-of-way, utility rights-of-way, and a number of road plans.

By bringing additional lands into the Town's boundaries, Council, staff and the citizens of Coaldale will have confidence in the direction that growth will take over the next 25 years and beyond.



» **Geographical Information Factoids:**

- Major Highway: Crowsnest Highway #3 - east/west
- Secondary Highways: Highway #845 - north/south
- Distance to Major Areas:
 - Lethbridge (12km), Medicine Hat (141km), Calgary (217km), US Border (102km)

Industry:

The Town of Coaldale is an emerging community located in the heart of southern Alberta. With a variety of recreational facilities, and a diversity of amenities and tourist attractions, our municipality combines the benefits of small town living with the service provision of larger urban centers.



Introduction

While residential subdivisions are booming, Council continued to invest millions of dollars into its Northeast Industrial Park, selling lots, and attracting new businesses, along the way. With affordable industrial land, a competitive commercial mill rate, and attractive business incentive packages, Coaldale has become a premier destination for commercial growth, business relocation and development.

Council:

The Town of Coaldale Council has 6 Councillors and 1 Mayor, all with a 4-year term of office. The next election will be held October 18, 2021. Council member roles are an at-large designation, meaning that the elected representatives represent the Town as a whole and not a particular ward or section of the Town. Council members are elected in accordance to the Local Authorities Election Act. Council members are compliant to the guidance of the Municipal Government Act (MGA) that provides a broad spectrum of powers and duties for Council members and Administration. Council meetings are held at 2:00 pm on the second and fourth Monday of each month, with the exception of July, August and December.



Jacen Abrey



Bill Chapman



Doreen Lloyd



Butch Pauls



Roger Hohm



Briane Simpson



Introduction

In October of 2017, Council identified a number of strategic priorities and key areas of focus:

- **Public Safety** - Making Coaldale a safe and secure place to live, work and play no matter the season, place or time.
- **Finance** - Provide good value for money.
- **Economic Development** - Continue making Coaldale a vibrant, innovative, and inviting commerce centre.
- **Stakeholders & Partnerships** - Open, constructive and collaborative dialogue with all stakeholders and partners within Coaldale and regional community, and across all levels of government, for the betterment of the Town and the region.
- **Communication, Marketing, and Engagement** - Encourage, emphasize and practice proactive and meaningful community engagement.
- **Management & Administration** - The Town of Coaldale becomes the Gold Standard of municipal Administration of Canada.
- **Governance** - A local government that works tirelessly to ensure Coaldale continues to be a community of choice.
- **Planning & Infrastructure** - That the Town of Coaldale, through the application of planning and engineering best practices, continues to be a thriving and dynamic community that upholds the values of environmental stewardship, economic health, social equity, cultural vitality, and participative governance.
- **Recreation & Culture** - That Coaldale build recreational capacity and culture by empowering, facilitating and collaborating and leveraging partnership opportunities.
- **Parks & Beautification** - Where aesthetics and innovation drive commerce.
- **Operations** - To provide good infrastructure stewardship and service delivery.

Town Administration:

The Chief Administrative Officer (CAO) is the sole administrative conduit between Town Council and the Town of Coaldale Staff. The roles and responsibilities of the CAO are underpinned by Section 207 of the Municipal Government Act (MGA). The CAO is in charge of ensuring the implementation of Council resolutions and that departmental activities are aligned with Council's policies and strategic direction. The CAO leads the Senior Management Team and leads the implementation for the Town Council's strategic vision of Coaldale.



Message from the Mayor

On behalf of Town Council and our Staff, I am once again proud to present the Town of Coaldale's Annual Report – Centennial Edition!

This year's annual report highlights the culmination of the 2019-2021 Capital plan which our Council feels is fiscally responsible while being visionary and ambitious. The time, effort, energy and dedication of our very competent staffs greatly appreciated by Town Council. Coaldale is blessed with a strong spirit of volunteerism and the vibe that spirit generates cannot, nor should not go unacknowledged.

Coaldale continues to attract new residents and businesses and this was recognized when Palliser Regionals Schools worked collaboratively with Council to accelerate a request for a new high school to meet our future needs.

In April 2018 an annexation of approximately 1,500 acres was approved for Coaldale. To ensure that the new lands are



incorporated into our future vision, a Town Plan Working group has been created and we anticipate the adoption of a new Town Plan prior to the end of 2019.

Coaldale was an early adopter of curbside recycling and while recent international developments have negatively impacted items such as the recycling of plastics, we continue to seek innovative solutions and delivery systems for recycling and other solid waste streams.

The 2017 annual report touted the great collaboration Coaldale has with the St. Mary River Irrigation District, Lethbridge County and Alberta Environment. Council is very pleased that additional funding has been promised to help us in our continuing quest to effectively deal with storm water.



Introduction

The Town of Coaldale Recreation Working Group (an ad hoc committee) comprised of various stakeholder groups and members of Council put forth a recommendation to add to our recreational amenities by constructing a multi-use recreational facility.

The vision is to work collaboratively with Palliser Regional Schools and make this a joint project that will increase the functionality of the proposed new high school. In an effort to be transparent about the capital cost of the recreation centre council has introduced a recreation levy and its sole purpose is to finance the capital cost of the centre.



Town Council

Left to right: Councillor Roger Hohm, Deputy Mayor Jacen Abrey, Councillor Doreen Lloyd, Mayor Kim Craig, Councillor Briane Simpson, Councillor Butch Pauls, Councillor Bill Chapman.

2019 is the 100th year since our town was incorporated as a village and there are many ways that our community is coming together to recognize our Centennial year! Our annual Settler Days parade, known regionally as “The Candy Parade” will be complemented by a full slate of weekend activities. August long weekend will be a Homecoming event and once again many special activities are planned. December 27th is the official day of incorporation and it will be another day of celebration!

Coaldale has a proud history of 100 years and Council enters the next century of Coaldale’s future with great optimism.



Kim Craig
Mayor
Town of Coaldale



Message from the Chief Administrative Officer

If it can be said that a fiscal year within a Council term is analogous to the construction process of new home, then 2018 was the year house plans were drawn, the foundation dug, footings poured, and services roughed in. Although the underground structure of the buildings does not always appear to be tangible, they are central to the materials built upon it.

In 2018, Council invested in a number of strategic planning exercises which created the “blue print” for the 2017-2021 Council term. The ability to locate and define key focus areas and priorities paved the foundation for the monumental Capital Budget (2018-2021), organized by the “Building Coaldale” theme, that Council passed as a financial and logistical follow up to their 2018-2021 Strategic Plan. With an overarching framework in place, the future for administration is both focused and exciting.

Already, some important wins in 2018 have been realized.

The Coaldale & District Emergency Services Department (CDES) added a (quint) aerial apparatus to their fleet, and started construction on the Firehall Renovation & Expansion Project. CDES is, as Council noted in their Strategic Plan, “achieving and maintaining elite status.” As a cherry on top, the Town was awarded the 2018 “Minister’s Award for Municipal Excellence in the Safe Communities Category.”

The Town continues to perform strongly in economic development. Due to market demand, we commenced construction on the fourth phase of the Town’s northeast industrial park. To ensure this energy was built upon and sustained, Council made Economic Development a priority by creating an Economic Development sub-department of the Town. Already, the dividends for this focus area is evidenced by the arrival of additional grant dollars to the community and the introduction of new enterprise.

The Planning and Community Development Department has been busy. A 1,500-acre annexation request from Lethbridge County received approval from the Province of Alberta in April, 2018. Community Services continues to dazzle residents and visitors with outstanding hospitality, and doing an excellent job engaging Coaldale’s dedicated volunteers.

The community isn’t getting any smaller—more streets and greenspaces are added each year. Yet, Town crews continue to demonstrate their ability to do more with less, identifying new methodologies and technologies to provide affordable and effective services that maintain and extend the life of the Town’s aging infrastructure. In 2018, the Town’s sewer relining program got off to a running start; Council also approved the purchase of a new three-in-one salter/plow/dump truck, which will arrive later this fall.



Introduction

Last, but certainly not least, none of this great work could be accomplished without the outstanding behind-the-scenes efforts of the Town's Finance Department. Like the substructure of a building, they're not often in the limelight, but are vital to corporate success. Hats off to 2018 as an outstanding "building year." We look forward to adding to this story in 2019.

Sincerely,

Kalen Hastings, M.A.
Chief Administrative Officer
Town of Coaldale

Senior Management Team

Chief Administrative Officer – Kalen Hastings

Director of Corporate Services, Deputy CAO – Kyle Beauchamp

Director of Planning & Community Development, Deputy CAO – Spencer Croil

Director of Infrastructure & Engineering – Andrea Koester

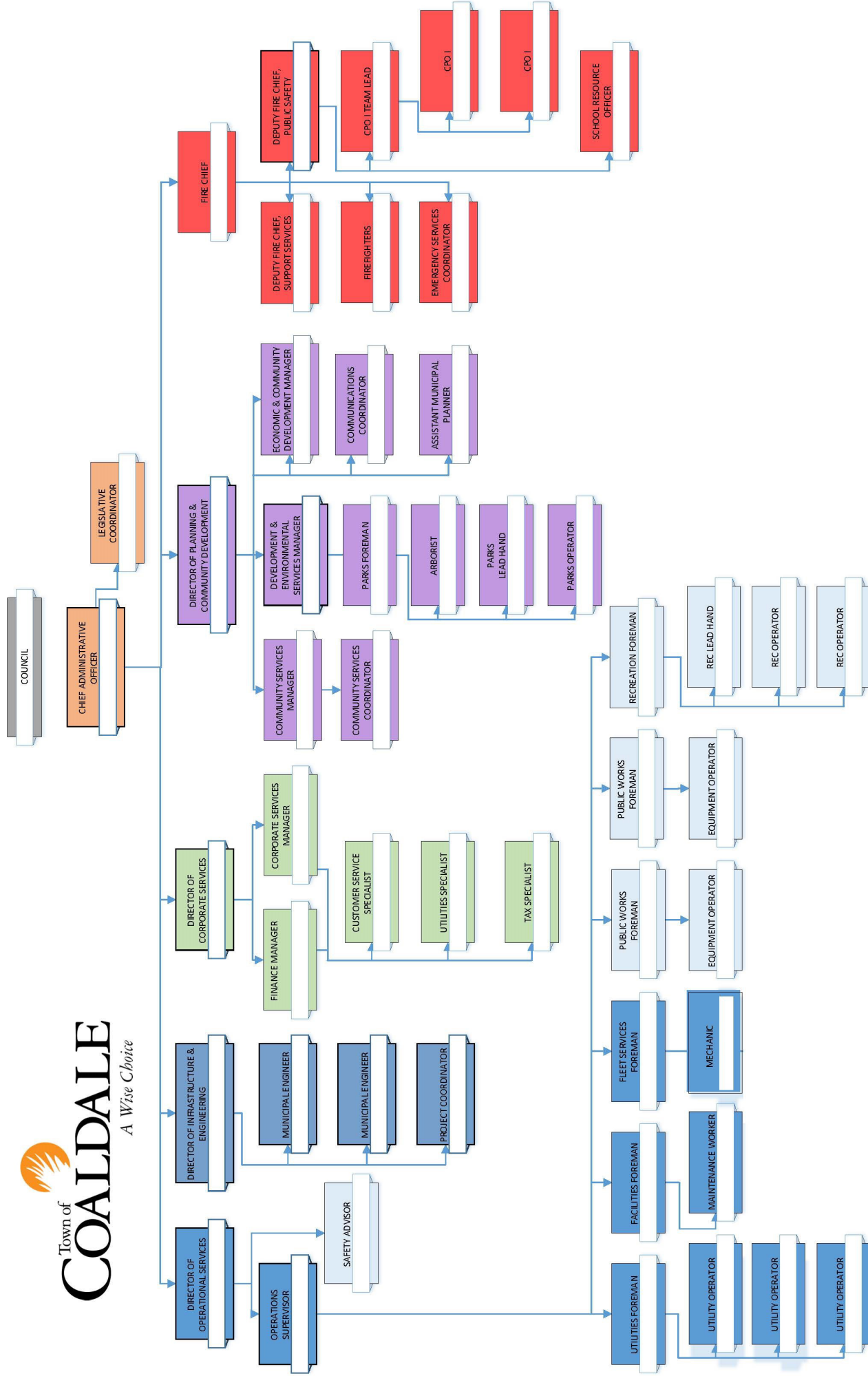
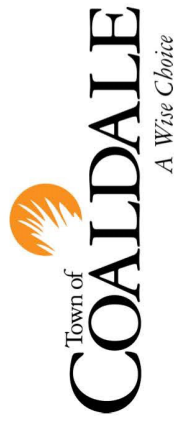
Director of Operational Services – Justin MacPherson

Fire Chief - Kevin McKeown

Senior Advisor – Rick Robinson



Town of Coaldale Organizational Chart





Department Spotlight

Community Services



Our theme for 2018 was BE BOLD!

The Town of Coaldale's Community Services department exists to work with and work for the residents, user groups, schools, organizations and businesses of Coaldale. We are here to serve the community by listening to, facilitating and empowering the ideas of our community through the delivery of four overarching objectives: community support and development, special events, programs, facilities.

Our core principles include above all, service to the community. We collaborate and partner with residents, user groups, organizations, business owners and other Town departments to deliver the support and development of events, programs and facilities that the community desires in order to achieve the goals of the community. We are flexible and adaptable to ensure that we are providing value added service through each individual request, issue, opportunity or project by looking for creative and realistic solutions to achieve outcomes that provide benefits beyond the expected.



By looking at ways to continually improve the services we provide through examining past performance and community feedback and by thinking outside of the box and taking a few risks along the way, we are excited that we were able to make improvements to all of the events and programming that we were able to provide for the community and also to add two large community events to our 2018 planning. Valentines Tea in February saw the Gem of the West Museum transformed into a beautiful High Tea ballroom complete with crisp white linens and fine china. An assortment of tea, sweets and finger sandwiches were served to an ever-increasing group of ladies, gentlemen and youth dressed in their Sunday best.



Introduction

Community Fest was celebrated by over 1,000 people who enjoyed the pancake breakfast, skating, face painting, wagon rides, hot chocolate, popcorn, a bake sale as well as the new additions to the day which included a chili lunch and laser tag.

Settler Days and the Candy Parade was one of two major new events to be planned by the Community Services department in 2018. We partnered with a group of dedicated and hard-working community members to form the Centennial Volunteer Working Group early in 2018. This group met every month to plan and execute this 2018 summer community event, all the while keeping in mind what we could learn and incorporate into the planning of the huge Centennial Celebration coming in 2019. We boldly made the decision to move the celebration into Millennium Park and add many new attractions such as the Kinsmen Family Lounge, live stage entertainment, food trucks, slip & slide, side walk chalk along the parade route and so many more family activities. Thanks to the volunteer committee members and the many volunteer hours spent planning and executing the event. We were thrilled with the success of the day.

The Southern Alberta Summer Games was hosted in Taber in July 2018. We are very proud to be the Lethbridge County Regional Community providing the regional director for the entire County. The Regional Director who works out of our office is responsible for registering and assisting all of the County athletes and then hosting our athletes at the games. Over 250 athletes from Lethbridge County participated in the 2018 games.

Movie in the Park continues to be an extremely popular community event. In 2018, over 600 people came out to Millennium Park to watch Jumanji and to support the Scouts Popcorn sale and the Girl Guides Cookie drive.

The Fall Community BBQ and Mass Registration in September took on a new look in 2018 as we continued to BE BOLD and make the event more appealing to the community. The event was moved to Millennium Park and 56 community groups, user groups and businesses were invited to attend and promote their programs, products and events. A Community Passport game card was handed out to families to encourage them to visit as many of the booths as possible and learn more about the activities, events, programs and products Coaldale has to offer.

Although we woke up to freezing rain and fog on Remembrance Day, this did not deter the 600+ people who attended the Remembrance Day Ceremony to honor our Veterans. Being BOLD, we premiered the solemn Memorial Chamber Video produced by the Government of Canada as our keynote presentation. We were also very honored to be able to add five new names to “Our Story of Service” tribute video. Thanks to the volunteer Remembrance Day Committee who have partnered with our department. It was a very emotional and reflective ceremony in honor of our veterans.

November 2018 brought the second major new event to be planned by the Community Services department – the Country Christmas Night of Lights Parade. Together with the Centennial Volunteer Working Group, we were able to bring more groups and new activities to main street to kick off the Christmas season. The Fan Favorite Best Decorated Business ballot boxes and the Fan Favorite Best Decorated Parade Entry ballot boxes were filled to overflowing as everyone had a wonderful time picking their favorites. With hot chocolate, apple cider, selfie stations, glow stick necklaces, cookie decorating, BBQ and so much more, along with the many main street businesses who joined the celebration, the community welcomed Santa in true Coaldale style.



Introduction

Community programming was very popular in 2018 with nearly every class filled. Classes included flower arranging, Ammolite history and pendant crafting, cooking and baking classes, sushi making and scotch tasting to name a few. We will continue to bring interesting and current recreational and culture classes to the community.



The Snow Angels program which was started in 2017/2018 continued to be popular in 2018/2019. 14 community members required assistance. Nine community volunteers recognized the importance of this program and volunteered their time to assist with snow shovelling. Four individuals assisted at multiple residences throughout the entire winter. Without these volunteers, this program would not survive. How valuable are they to our community?

In addition to events and programming, the Community Services department works closely with the many sports groups, not-for-profit groups, community organizations, schools, clubs and individual residents. From brainstorming to assisting with new ideas and concepts to helping groups realize goals, we are here to listen and help.

We are here for Coaldale. We will continue to BE BOLD and focus on service, communication and relationships.

Respectfully,

Cindy Hoffman

Cindy Hoffman
Community Services Manager
Town of Coaldale





Report from the Director of Corporate Services

Kyle Beauchamp, CPA, CA

The 2018 Annual Report of Town of Coaldale provides information to Town citizens and other stakeholders detailing the Town's financial performance for the year. This report also provides insight into some of the Town's innovations and accomplishments for 2018 as well as some of our major financial policies, current economic climate, and future challenges.

The Town maintains a system of internal accounting controls designed to provide reasonable assurances for the safeguarding of assets and the reliability of financial records. These controls are subject to regular reviews and revisions as required. The Town's elected Council reviews and formally approves the audited financial statements after the Independent Auditors' Report and financial statements have been presented by the Town's appointed auditor at a public Council meeting.



The financial statements of Town of Coaldale are prepared in accordance with Section 276 of the Municipal Government Act of the Province of Alberta. These financial statements are representations of management which are prepared in accordance with Canadian public sector accounting standards. The Town's auditor, Avail LLP, has audited the 2018 financial statements and their Independent Auditors' Report is included in this Annual Report.

Financial Summary

The Departments within our organization continue to do an excellent job of meeting or exceeding established service standards within our Town and managing budgeted funds responsibly within our overall operating budget. Our Accumulated Surplus has grown from \$104.687 million in 2017 to \$112.737 million for 2018.

Town of Coaldale will continue to monitor our financial performance and strategies over the 2019-2021 operating budget period as we strive to address our infrastructure challenges and increased demand for services.

Operating Results

The Statement of Operations outlines revenue earned by the Town, the expenses incurred to provide municipal services and the difference between them. The Town ended the year with a \$8.049 million surplus (2017 - \$2.637 million). As summarized in Schedule 1 of the financial statements, \$5.346 million these funds were invested in tangible capital assets (represented by the net increase in tangible capital assets of \$5.106 million and repayment of debenture debt amounting to \$0.240 million).



Introduction

While revenues increased by 17% in 2018, expenses increased by 4% and \$0.586 million compared to that of 2017. This increase in expenses largely relates to the implementation of a composting program in early 2018. There was also an increased investment within “in-house” employment services (engineering, economic development, emergency services) and a reduction on the reliance of external contracted services.

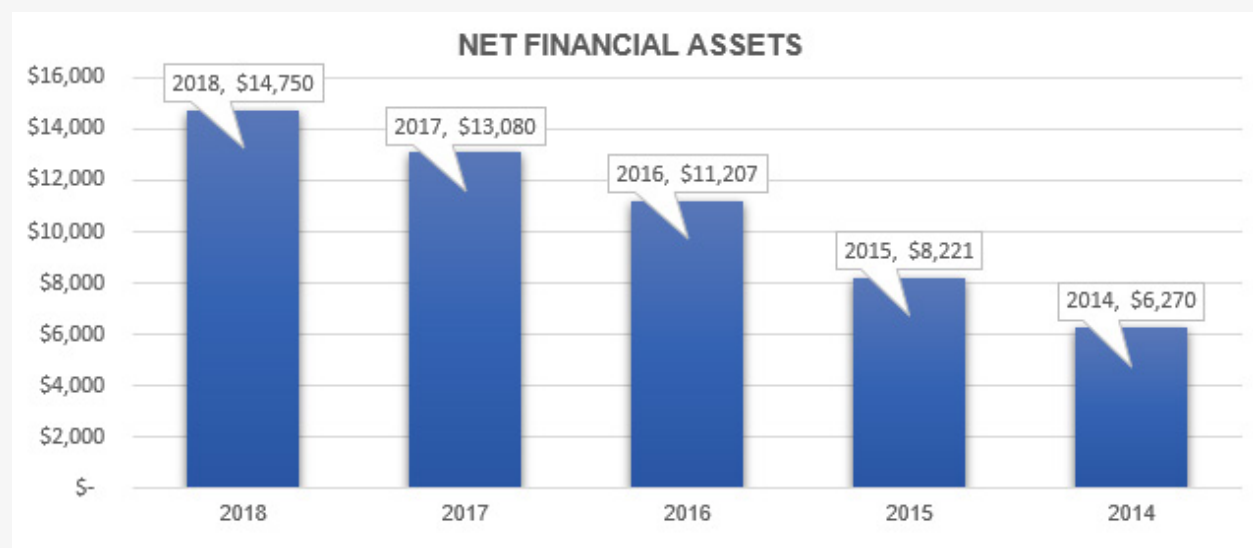
Prior Period Adjustment

As part of proper financial reporting, the Town of Coaldale consistently reviews past, present and future financial information. During the year the Town identified areas of the financial statements that had to be retrospectively adjusted effective December 31, 2017. These adjustments include an increase to inventory held for consumption (shop inventory) and tangible capital assets (Malloy Drain project) that were not previously recorded. The net effect of these is summarized on Note 22 of the financial statements.

Net Financial Assets

The Town of Coaldale’s Net Financial Assets is a key indicator of our financial position and overall financial health. It illustrates the financial affordability of future Town service provision. It reports the extent to which spending of the accounting period are offset by revenue raised during the period. In addition, Net Financial Assets shows our ability to finance activities and to meet liabilities and contractual obligations. It is calculated by deducting our Financial Assets from our Liabilities.

For 2018 our Net Financial Assets are \$14,749,592; 2017 Net Financial Assets were \$13,079,828.





Restricted Surplus (Reserves)

During the year, transfers into and from restrictive surplus (reserves) led to a net increase of approximately \$1,988,784 to a year-end figure of \$15,535,474. All changes in restricted surplus (reserves) are approved by Town Council.



Financial Management and Control

Town of Coaldale's management is responsible for the preparation of the financial statements, procedures and internal control mechanisms. The Town maintains systems of internal accounting and administrative controls that are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the assets of the Town are properly accounted for and adequately safeguarded. Further to that, Town Council has adopted long-term financial policies to effect good governance, transparency, and fiscal responsibility.

Financial Policies

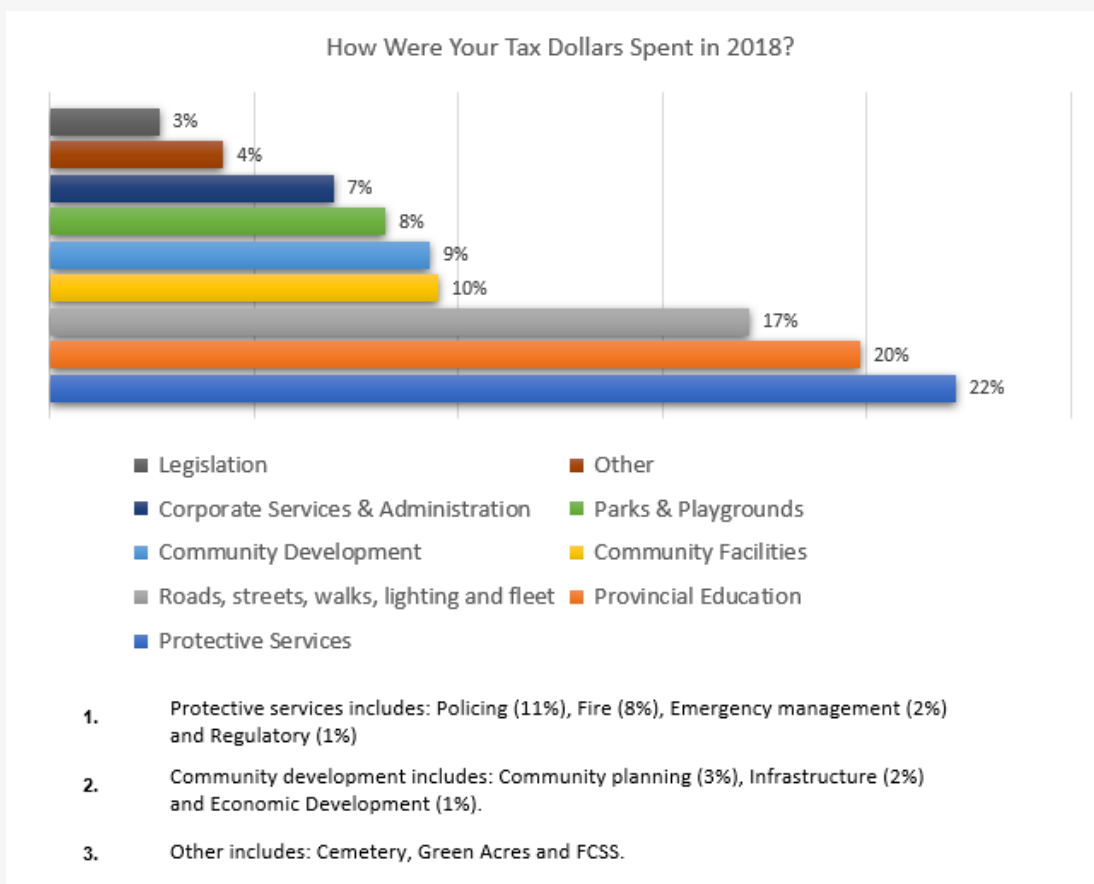
Cash and Investment Management Policy

The purpose of this policy is to establish objectives and limits for investment of funds held by the Town of Coaldale. Investments are limited to those permitted by the Municipal Government Act. Safety of capital is the primary objective of the investment program. Investments of the Town are to be undertaken in a manner that seeks to maintain the safety of investment principal by mitigating credit risk and interest rate risk. This policy is reviewed annually to ensure that it remains consistent with the overall objectives of the Town and prudent and conservative investment practices.

Cash and cash equivalents include demand deposits and short-term investments that are readily convertible to known amounts of cash that are subject to an insignificant risk of change in value. These short-term investments generally have a maturity of three months or less at acquisition, or are redeemable and held for the purpose of meeting short-term cash commitments rather than for investing.



Introduction



Tendering & Purchasing Policy

Our tendering and purchasing policy provides a framework for the expenditure of public funds. This policy aligns with Town Council's vision of fairness, openness and transparency. It also achieves compliance with relevant legislation.

Town of Coaldale recognizes the potential for budget over-expenditures and lack of accountability if adequate controls and policies are not in place. In that regard, this policy includes a section that provides spending authorities / limits with the objective of being an "authority's guide".

Tangible Capital Assets Policy

The purpose of this policy is to provide direction for recognizing and recording Tangible Capital Assets (TCA) on a consistent basis and in accordance with Public Sector Accounting Standards (PSAS) 3150. The principal issues in accounting for tangible capital assets are the recognition of the assets, the determination of their carrying amounts and amortization charges and the recognition of any related impairment losses. In addition, this policy covers policy and procedures to protect and control the use of all tangible capital assets and to provide accountability over tangible capital assets.



Financial Management Control

Budget

Section 242 of the Municipal Government Act of the Province of Alberta provides for the adoption of a budget by Town Council. Council provides budget direction to administration through the Town's Strategic Plan which in turn sets the desired service levels to be provided. The Town's budget lays out the revenues and expenses planned to deliver these services. Council typically reviews the initial budget presentation in the fall for the upcoming year. Council then provides direction to administration regarding desired service levels and the respective acceptable level of taxation to achieve those service levels.

Accounting

All financial and accounting services fall under the Corporate Services Department. Maximizing information technology allows for tight financial controls and the fulfilment of internal and external reporting requirements. Financial reports are prepared for review by Council and staff. Annual financial statements are prepared by the Corporate Services Department for the annual audit.

Audit

Section 280 of the Municipal Government Act states that "Each council must appoint one or more auditors for the municipality". Further, the Act requires the auditor to report to Council on the annual financial statements. These financial statements are the responsibility of the municipal administration. The auditor's responsibility is to express an opinion on the annual financial statements based on their audit.





Introduction

Town Council is responsible for ensuring that Town Administration fulfills its responsibilities for financial reporting, internal control and risk management. Town Council is ultimately responsible for approving the Town's budget, appointing the auditor, and providing general financial authority and oversight.

Economic Events

Significant economic events and changes during 2018:

In Canada:

- The national unemployment rate has fallen from 6.6 per cent to 5.6 per cent in 2018. The jobless rate remained at its lowest level since 1976. Canadian jobs grew by 219,000 jobs over the last twelve months with the majority in full-time positions.
- The economy grew around 2% in 2018 as compared to 3% in 2017.
- The Canadian economy is projected to remain solid in 2019 and will likely continue to expand at the same rate as 2018.
- The Loonie is expected to trade within a range of 75 to 80 cents against the U.S. dollar in 2019.
- Global benchmark oil prices between US\$55 and \$75 per barrel are expected in 2019. Canada's oil will continue to trade at a significant discount as limited pipeline capacity continues to weigh on our ability to export.

In Alberta:

- Alberta's economy posted growth in its second year of recovery after suffering the worst recession in three decades due to oil price shock. The unemployment rate for Alberta was at 6.7% as of December.
- Alberta's economic rebound was broad based with nearly every sector of the economy expanding; (although housing starts were in decline).
- We had another smoke-filled year. Fires in British Columbia and Alberta were the culprits.

In Town of Coaldale:

- In 2018, capital projects were completed totalling approximately \$8 million. This includes \$3.9 million invested in Malloy Phase 2A (storm water) and over \$2.3 million in Coaldale's Northeast Industrial Park (economic development). Of this \$8 million, over \$1 million related to contributed tangible capital asset (Statement of Operations and Accumulated Surplus). This includes \$595,000 that was invested in Malloy Phase 2A and \$427,000 invested in a fire truck for the Emergency Services department.
- Demand for commercial/industrial lots with the Town's industrial park continues with few lots remaining at this time.



Introduction

- Annexation of land from Lethbridge County was agreed upon and subsequently approved by the Province effective April 1, 2018. Currently, the town is about eight square kilometers. With the annexed land, we will increase to 14 square kilometers.
- In 2018 the Town received the “Minister’s Award for Municipal Excellence – Safe Communities Winner” for our Emergency Management Program.



Meeting Future Challenges

Asset Management

The Town has embarked on the path to sustainability through asset management. Although this program is in its beginning stages of implementation, we are optimistic that asset management will guide future decision making with respect to our infrastructure challenges. Asset management will provide the information needed for the Town and its citizens to face the growing challenge of aging infrastructure. The true benefit is that this program will allow us to focus on the “road ahead”.

Emergency Services

Emergency Services is a major component of the Town’s budget. Protection of our residents is paramount. A firehall expansion was approved in 2018 to accommodate future planned growth of the Town. The Town of Coaldale continues to work with its regional partner (Lethbridge County) to provide efficient and responsive fire and emergency services. Another key challenge is retaining volunteer members in the fire department. The Town has been very successful in this regard and we are very thankful and appreciative to our many dedicated volunteers.



Introduction

Malloy Drain Project

Due to significant flooding events, the Town of Coaldale embarked on upgrading one of its largest drainage problem areas. The Malloy Drain Phase 2A project is a joint project being undertaken by the Town of Coaldale, Lethbridge County and the St. Mary River Irrigation District. It is part of the overall Malloy Drain Upgrade project. The total project cost is \$5.4 million, with \$4.38 million in funding being provided by the Province of Alberta's Community Resilience Program and \$340,000 being contributed by each of the local project partners. The project was completed during 2018.

Maintaining Service Levels

Balancing levels of service with fiscal responsibility is one of the Town's biggest challenges. Maintaining service standards with limited resources requires innovative approaches. Council and administration will continue to work towards best practices for the benefit of the municipality.

The Town of Coaldale remains committed to its strategic initiatives and providing best value. Our objective is to provide the highest quality of programs and services for our citizens. In that regard, strategic planning has become a focus for Town Council. The Town's Strategic Plan functions as a guide for the organization during the annual budget process and in the daily delivery of Town services.

To conclude, the Town of Coaldale is confident that it will navigate the many challenges to come its way. Our prospects for the future are bright. We continue to maintain a relatively strong financial position. The defining characteristics of Council and staff are diversity, richness and depth of talent. With those characteristics comes the skill to be well positioned to face the many challenges and to provide services to our citizens.

Respectfully submitted,

Kyle Beauchamp, CPA, CA
Director of Corporate Services
Town of Coaldale
July 15, 2019



Hey Coaldale, Did You Know In 2018:

The Corporate Services department processed over 39,000 utility invoices, 420 business licenses, 678 dog licenses and mailed out over 4,700 tax notices.

Coaldale & District Emergency Services responded to a total of 392 calls in 2018. 160 were fire related and 232 were medical related. There was also a total of 42 training nights and 1,846 hours spent on fire fighter training for the year!

Our Planning & Community Development staff was busy working on several exciting and important projects:

- April 1, 2018 annexation was approved, allowing Coaldale to confidently plan for the growth over the community over the next 20+ years.
- June 25, 2018 public participation policy was approved by Council in advance of the July 2018 deadline imposed by the modernized MGA, and prior to June 25, 2018 the majority of staff who work directly with the public on a regular basis were trained in IAP2 Foundations.
- The review of the Town's Municipal Development Plan (MDP) was officially launched in the Fall of 2018, which will allow for the community to identify the ideal "future Coaldale" and implement the goals, objectives, policies and strategies to get there over the next 20 years!

The Roads Department reconstructed 1,320 m² of alley, graded 44 km of alleys, patched 1,300 m² of asphalt and replaced 104 m of concrete sidewalk.

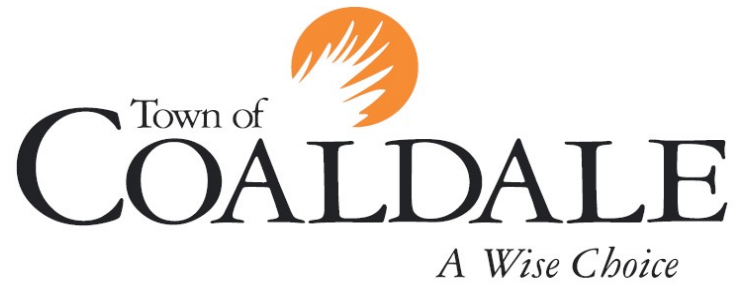
Our Utilities department flushed/cleaned 58 km of sewer lines, exercised 240 water valves, flushed all the 280 fire hydrants in the Town and painted 130 of them. The Recreation department also used 420 gallons of white paint to paint the lines for all the sports fields in Coaldale!

A total of 182 development permits were issued in 2018 for a total value of \$31,142,158, resulting in a total of 40 new dwelling units within Coaldale!

On average it costs \$172,000 per RCMP officer to police the Town.

The roads department maintains 63 km within the Town, while the utilities department maintains 65 km of water mains, 68 km of wastewater mains and 27 km of storm drainage mains.

The total area of Town of Coaldale is 1,415 hectares. Within that area, there are a total of 3,108 dwelling units!



FINANCIAL STATEMENTS

**Town of Coaldale, Alberta, Canada
For the Year Ended December 31, 2018**

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

Management of the Town of Coaldale is responsible for the integrity of the accompanying financial statements and the notes thereto. The financial statements have been prepared by management in accordance with Canadian public sector accounting standards.

To assist in meeting its responsibility, management maintains appropriate system of internal and administrative controls designed to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

The preparation of the financial statements necessarily includes amounts which are based on the best estimates and judgements of management.

The Town Council is responsible for overseeing management in the performance of its responsibilities and for approving the financial statements. Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for recommending the appointment of the Town's external auditors.

The financial statements have been audited by the independent firm of Avail CPA, Chartered Professional Accountants. Their report to the Mayor and Town Council, stating the scope of their examination and opinion on the financial statements, follows.



Kalen Hastings, M.A.
Chief Administrative Officer

April 23, 2019
Coaldale, Canada



Kyle Beauchamp, CPA, CA
Director of Corporate Services

April 23, 2019
Coaldale, Canada



CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To: The Mayor and Members of Council of
the Town of Coaldale

Opinion

We have audited the consolidated financial statements of the Town of Coaldale which comprise the consolidated statement of financial position as at December 31, 2018, and the consolidated statements of financial activities, change in net financial assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Town of Coaldale as at December 31, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The consolidated financial statements of the Town of Coaldale for the year ended December 31, 2017 were audited by another auditor who expressed an unmodified opinion on those statements on May 14, 2018.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Claresholm • Fort Macleod • Lethbridge • Milk River • Pincher Creek • Taber • Vauxhall

INDEPENDENT AUDITORS' REPORT, continued

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

- Debt Limit Regulation:
In accordance with Alberta Regulation 255/2000, we confirm that the Town is in compliance with the Debt Limit Regulation. A detailed account of the Entity's debt limit can be found in note 7.
- Supplementary Accounting Principles and Standards Regulation:
In accordance with Alberta Regulation 313/2000, we confirm that the Town is in compliance with the Supplementary Accounting Principles and Standards Regulation and note the information required can be found in note 16.

Lethbridge, Alberta

April 23, 2019



Chartered Professional Accountants

STATEMENT OF FINANCIAL POSITION

As at December 31, 2018

	2018	2017 Restated
FINANCIAL ASSETS		
Cash and temporary investments (Note 2)	\$ 16,437,256	\$ 15,963,856
Receivables		
Taxes and grants in place of taxes (Note 3)	540,786	513,836
Trade and other receivables	2,125,643	1,277,063
Land held for resale	3,855,780	2,356,150
Investments (Note 4)	1,135,798	1,112,347
	24,095,263	21,223,252
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	1,824,956	1,546,492
Deposit liabilities	96,290	155,604
Deferred revenue (Note 5)	3,045,183	1,797,382
Employee benefit obligations (Note 6)	312,828	286,796
Long-term debt (Note 7)	4,066,414	4,357,150
	9,345,671	8,143,424
NET FINANCIAL ASSETS	14,749,592	13,079,828
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 2)	96,439,632	91,333,320
Other assets (Note 8)	1,279,609	4,862
Inventory for consumption	268,620	269,958
	97,987,861	91,608,140
ACCUMULATED SURPLUS (Schedule 1, Note 11)	\$ 112,737,453	\$ 104,687,968

Commitments & Contingencies (Note 17, 18)

Approved on behalf of Town Council:



Mayor - Kim Craig



Chief Administrative Officer - Kalen Hastings

See accompanying notes to the financial statements

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the year ended December 31, 2018

	Budget (Note 21)	2018	2017 Restated
REVENUES			
Net taxes available for municipal purposes (Note 12)	\$ 7,991,260	\$ 8,187,577	\$ 7,503,297
User fees and sale of goods and services	5,241,007	5,578,776	5,666,678
Government transfers relating to operating (Note 13)	669,090	792,917	870,224
Land development	-	3,362,235	1,512,933
Franchise fees	575,000	668,742	635,373
Investment income	157,800	336,003	239,534
Development levies	-	799,430	160,430
Fines and penalties	761,500	711,695	750,451
Licences, permits and fees	139,000	160,761	148,609
Other	14,890	41,121	158,181
	15,549,547	20,639,257	17,645,710
EXPENSES			
Legislative	476,106	399,061	413,236
Administration	1,459,848	1,846,404	1,323,872
Policing, regulatory and emergency management	2,757,382	2,276,307	2,280,947
Fire	935,169	816,620	695,181
Roads, streets, walks and lighting	3,207,378	2,903,844	3,392,085
Storm and drainage	576,600	777,039	542,132
Water supply and distribution	1,456,962	1,617,023	1,624,329
Waste management	1,352,463	1,370,341	962,356
Wastewater treatment and disposal	1,107,044	908,113	1,098,247
Family and community support	85,860	85,310	83,626
Land use planning, zoning and development	1,240,433	941,436	849,166
Parks, recreation and culture	3,265,422	2,827,902	2,917,850
	17,920,667	16,769,400	16,183,027
ANNUAL SURPLUS (DEFICIT) BEFORE OTHER	(2,371,120)	3,869,857	1,462,683
OTHER			
Contributed tangible capital assets	600,000	1,021,783	243,208
Government transfers related to capital (Note 13)	1,629,000	3,157,845	931,239
	2,229,000	4,179,628	1,174,447
ANNUAL SURPLUS (DEFICIT)	(142,120)	8,049,485	2,637,130
ACCUMULATED SURPLUS, BEGINNING OF YEAR	104,687,968	104,687,968	102,050,838
ACCUMULATED SURPLUS, END OF YEAR	\$ 104,545,848	\$ 112,737,453	\$ 104,687,968

See accompanying notes to the financial statements

STATEMENT OF CASH FLOWS

For the year ended December 31, 2018

	2018	2017 Restated
NET INFLOW (OUTFLOW) OF CASH AND CASH EQUIVALENTS:		
OPERATING ACTIVITIES		
Annual surplus	\$ 8,049,485	\$ 2,637,130
Deduct items not affecting cash:		
Amortization of tangible capital assets	2,671,072	2,624,202
Net loss on disposal of tangible capital assets	(19,814)	-
Contributed assets	(1,021,783)	(243,208)
Change in non-cash items:		
Receivables	(875,530)	(304,597)
Land for resale	(1,499,630)	(2,116,363)
Inventory for consumption	1,338	(8,636)
Other assets	(1,274,747)	-
Accounts payable and accrued liabilities	278,464	182,016
Deposit liabilities	(59,314)	35,765
Deferred revenue	1,247,801	405,124
Employee benefit obligation	26,032	36,132
	7,523,374	3,247,565
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(6,926,651)	(3,408,269)
Proceeds on sale of tangible capital assets	190,864	262,958
	(6,735,787)	(3,145,311)
FINANCING ACTIVITIES		
Proceeds from long-term debt issued	-	1,495,903
Long-term debt repaid	(290,736)	(1,377,595)
	(290,736)	118,308
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	496,851	220,562
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	17,076,203	16,855,641
CASH AND CASH EQUIVALENTS, END OF YEAR	17,573,054	17,076,203
Cash and temporary investments (Note 2)	16,437,256	15,963,856
Investments (Note 4)	1,135,798	1,112,347
	\$ 17,573,054	\$ 17,076,203

See accompanying notes to the financial statements

STATEMENT OF NET FINANCIAL ASSETS

For the year ended December 31, 2018

	Budget (Note 21)	2018	2017 Restated
ANNUAL SURPLUS	\$ (142,120)	\$ 8,049,485	\$ 2,637,130
Acquisition of tangible capital assets	(5,345,627)	(6,926,651)	(3,408,269)
Tangible capital assets received as contributions	(600,000)	(1,021,783)	(243,208)
Capital lease	-	-	8,626
Proceeds on sale of tangible capital assets	-	190,864	262,958
Amortization of tangible capital assets	2,671,072	2,671,072	2,624,202
Loss on disposal of tangible capital assets	-	(19,814)	-
	(3,274,555)	(5,106,312)	(755,691)
Acquisition of supplies inventory	-	(268,620)	(269,958)
Use of supplies inventory	-	269,958	261,322
Acquisition of other assets	-	(1,279,609)	-
Use of other assets	-	4,862	-
	-	(1,273,409)	(8,636)
INCREASE IN NET FINANCIAL ASSETS	(3,416,675)	1,669,764	1,872,803
NET FINANCIAL ASSETS, BEGINNING OF YEAR	13,079,828	13,079,828	11,207,025
NET FINANCIAL ASSETS, END OF YEAR	\$ 9,663,153	\$ 14,749,592	\$ 13,079,828

See accompanying notes to the financial statements

SCHEDULE OF ACCUMULATED SURPLUS

For the year ended December 31, 2018

Schedule 1

	Unrestricted Surplus	Restricted Surplus	Equity in Tangible Capital Assets	2018	2017 Restated
ANNUAL SURPLUS	\$ 8,049,485	\$ -	\$ -	\$ 8,049,485	\$ 2,637,130
Unrestricted funds designated for future use	(4,418,450)	4,418,450	-	-	-
Restricted funds for operations	1,843,169	(1,843,169)	-	-	-
Restricted funds for tangible capital assets	-	(685,085)	685,085	-	-
Current year funds used for tangible capital assets	(6,241,566)	-	6,241,566	-	-
Contributed tangible capital assets	(1,021,783)	-	1,021,783	-	-
Disposal of tangible capital assets	72,462	98,588	(171,050)	-	-
Amortization expense	2,671,072	-	(2,671,072)	-	-
Long term debt issued	-	-	-	-	-
Long term debt repaid (capital)	(239,613)	-	239,613	-	-
	(7,334,709)	1,988,784	5,345,925	-	-
CHANGE IN ACCUMULATED SURPLUS	714,776	1,988,784	5,345,925	8,049,485	2,637,130
BALANCE, BEGINNING OF YEAR AS PREVIOUSLY STATED	3,017,823	13,546,690	87,043,524	103,608,037	101,808,057
PRIOR PERIOD ADJUSTMENT (Note 22)	(348,618)	-	1,428,549	1,079,931	242,781
BALANCE, BEGINNING OF YEAR AS RESTATED	2,669,205	13,546,690	88,472,073	104,687,968	102,050,838
BALANCE, END OF YEAR	\$ 3,383,981	\$ 15,535,474	\$ 93,817,998	\$ 112,737,453	\$ 104,687,968

See accompanying notes to the financial statements

SCHEDULE OF TANGIBLE CAPITAL ASSETS

For the year ended December 31, 2018

Schedule 2

	December 31, 2017 - Previously Reported	Adjustments	December 31, 2017 - As Restated	Additions	Disposals	December 31, 2018
COST						
Land	\$ 13,562,650	\$ 783,131	\$ 14,345,781	\$ 908,124	\$ -	\$ 15,253,905
Land improvements	3,172,027	-	3,172,027	77,337	-	3,249,364
Engineered structures	104,622,882	645,418	105,268,300	5,974,724	(105,209)	111,137,815
Buildings	9,775,639	-	9,775,639	112,815	(67,602)	9,820,852
Machinery and equipment	3,297,585	-	3,297,585	144,363	(306,979)	3,134,969
Vehicles	2,662,459	-	2,662,459	511,978	(97,211)	3,077,226
Work in progress						
Engineered structures	-	-	-	8,904	-	8,904
Buildings	-	-	-	210,189	-	210,189
	137,093,242	1,428,549	138,521,791	7,948,434	(577,001)	145,893,224
ACCUMULATED AMORTIZATION						
Land improvements	1,104,555	-	1,104,555	105,828	-	1,210,383
Engineered structures	36,262,622	-	36,262,622	2,009,987	(19,992)	38,252,617
Buildings	6,127,304	-	6,127,304	222,849	(58,810)	6,291,343
Machinery and equipment	1,775,019	-	1,775,019	162,920	(235,904)	1,702,035
Vehicles	1,918,971	-	1,918,971	169,488	(91,245)	1,997,214
	47,188,471	-	47,188,471	2,671,072	(405,951)	49,453,592
NET BOOK VALUE	\$ 89,904,771		\$ 91,333,320			\$ 96,439,632

See accompanying notes to the financial statements

SCHEDULE OF SEGMENTED DISCLOSURES

For the year ended December 31, 2018

Schedule 3

	General Government	Protective Services	Transportation Services	Planning & Development	Recreation & Culture	Environmental Services	Total
REVENUE							
Net taxes available for municipal purposes (Note 12)	\$ 8,187,577	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,187,577
Sale of goods and services	54,664	604,791	15,266	10,400	473,423	4,420,232	5,578,776
Government transfers relating to operating (Note 13)	85,725	423,382	92,958	71,178	102,167	17,507	792,917
Land development	-	-	-	4,161,665	-	-	4,161,665
Franchise fees	668,742	-	-	-	-	-	668,742
Investment income	336,003	-	-	-	-	-	336,003
Other	184,514	585,747	847	95,901	46,568	-	913,577
	9,517,225	1,613,920	109,071	4,339,144	622,158	4,437,739	20,639,257
EXPENSES							
Salaries and wages	1,015,479	1,240,761	801,877	508,788	1,566,185	556,483	5,689,573
Contracted and general services	592,276	396,994	381,673	306,027	303,493	1,759,322	3,739,785
Materials, goods and utilities	407,038	1,438,945	539,909	10,221	586,157	1,055,057	4,037,327
Transfers to local boards	85,309	-	-	-	137,539	7,624	230,472
Interest and bank charges	3,435	-	20,717	95,315	11,679	52,103	183,249
Amortization of tangible capital assets	35,656	16,227	1,159,668	-	222,849	1,236,672	2,671,072
Other expenses	191,582	-	-	21,085	-	5,255	217,922
	2,330,775	3,092,927	2,903,844	941,436	2,827,902	4,672,516	16,769,400
OTHER							
Contributed assets	-	426,590	-	-	-	595,193	1,021,783
Government transfers relating to capital (Note 13)	-	-	-	-	-	3,157,845	3,157,845
	-	426,590	-	-	-	3,753,038	4,179,628
ANNUAL SURPLUS (DEFICIT)	\$ 7,186,450	\$ (1,052,417)	\$ (2,794,773)	\$ 3,397,708	\$ (2,205,744)	\$ 3,518,261	\$ 8,049,485

See accompanying notes to the financial statements

SCHEDULE OF SEGMENTED DISCLOSURES

For the year ended December 31, 2017 - Restated

Schedule 3

	General Government		Protective Services		Transportation Services		Planning & Development		Recreation & Culture		Environmental Services		Total
REVENUE													
Net taxes available for municipal purposes (Note 12)	\$	7,503,297	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 7,503,297
Sale of goods and services		32,737		845,172		277,259		32,272		503,815		3,975,423	5,666,678
Government transfers relating to operating (Note 13)		12,181		397,367		51,178		147,975		85,868		175,655	870,224
Land development		-		-		-		1,673,363		-		-	1,673,363
Franchise fees		635,373		-		-		-		-		-	635,373
Investment income		239,534		-		-		-		-		-	239,534
Other		255,843		643,021		1,127		80,241		77,009		-	1,057,241
		8,678,965		1,885,560		329,564		1,933,851		666,692		4,151,078	17,645,710
EXPENSES													
Salaries and wages		861,993		1,150,255		979,878		212,621		1,568,026		569,901	5,342,674
Contracted and general services		451,049		416,542		708,288		174,487		478,748		1,339,936	3,569,050
Materials, goods and utilities		299,443		1,376,361		485,140		11,962		451,747		944,712	3,569,365
Transfers to local boards		79,015		-		-		-		173,978		-	252,993
Interest and bank charges		1,992		629		28,315		66,887		9,760		247,615	355,198
Amortization of tangible capital assets		38,473		32,341		1,190,464		-		235,591		1,124,900	2,621,769
Other expenses		88,769		-		-		383,209		-		-	471,978
		1,820,734		2,976,128		3,392,085		849,166		2,917,850		4,227,064	16,183,027
OTHER													
Contributed assets		-		-		-		-		86,387		156,821	243,208
Government transfers relating to capital (Note 13)		-		142,600		-		-		99,448		689,191	931,239
		-		142,600		-		-		185,835		846,012	1,174,447
ANNUAL SURPLUS (DEFICIT)													
	\$	6,858,231	\$	(947,968)	\$	(3,062,521)	\$	1,084,685	\$	(2,065,323)	\$	770,026	\$ 2,637,130

See accompanying notes to the financial statements

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

The Town of Coaldale (the Town) is a municipality in the Province of Alberta, Canada and operates under the provisions of the Municipal Government Act, R.S.A., 2000, c.M-26, as amended (MGA).

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town are prepared by management in accordance with Canadian public sector accounting standards (PSAS). Significant aspects of the accounting policies adopted by the Town are as follows:

A. Reporting Entity

The financial statements reflect the revenues, expenses, assets, liabilities and accumulated surplus of the reporting entity. The reporting entity is comprised of the Town operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to Town Council for the administration of their financial affairs and resources.

The schedule of taxes levied also includes requisitions for education, health, social and other external organizations that are not part of the reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties. Interdepartmental and organizational transactions and balances have been eliminated.

B. Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. Revenues are accounted for in the period in which they are earned and measurable. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Expenses are recognized as they are incurred and measurable based upon receipt of the goods and services and/or the legal obligation to pay.

C. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions. These estimates affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from management's best estimates as additional information becomes available in the future. Items requiring the use of significant estimates include the useful life of tangible capital assets, rates for amortization and estimated employee benefits.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Actual results could differ from these estimates.

D. Tax Revenue

Annually, the Town bills and collects property tax revenues for municipal purposes. Tax revenues are based on market value assessments determined in accordance with the MGA and annually established tax rates. Municipal tax rates are set each year by Town Council in accordance with legislation and Town Council approved policies to raise the tax revenue required to meet the Town's budget requirements. Tax revenues are recorded at the time tax billings are issued. Property assessments are subject to tax appeal. Tax revenues are recognized net of an allowance for anticipated uncollectable amounts. Requisitions operate as a flow through and are excluded from the municipal revenue.

E. Government Transfers

Government transfers are the transfer of monetary assets or tangible capital assets from other orders of government that are not the result of an exchange transaction and for which there is no expectation of repayment or direct financial return to the transferor in the future. The Town receives government transfers from the Federal and Provincial governments to fund operating and capital expenditures. These transfers to the Town are recognized as revenues when the transfers are authorized and all the eligibility criteria, if any, have been met, except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the recipient. Prior to that time, any amounts received, along with restricted interest thereon are recorded as deferred revenue.

Authorized transfers from the Town to other organizations or individuals are recorded as an expense when the transfer has been authorized and the eligibility criteria, if any, have been met by the recipient. The majority of transfers made by the Town are in the form of grants.

F. Land for Resale

Land for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for land acquisition and improvements to prepare the land for sale or servicing.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

G. Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

H. Non-Financial Assets

Non-financial assets are not available to discharge liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations.

i. Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the tangible capital assets, is amortized on a straight-line basis over the following estimated useful lives of the assets.

Land improvements	15 - 45 years
Buildings	25 - 50 years
Machinery and equipment	5 - 40 years
Vehicles	10 - 40 years
Engineered structures	5 - 75 years

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets are written down when conditions indicate that a tangible capital asset no longer contributes to the Town's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value.

ii. Contributed Tangible Capital Assets

Tangible capital assets acquired as contributions are recorded at their fair value on the date received and corresponding revenues are recorded as contributed tangible capital assets on the Statement of Operations and Accumulated Surplus.

iii. Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all benefits and risks to the Town incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments, net of tenant inducements, are charged to expenses on a straight-line basis over the lease term.

iv. Inventory of Materials and Supplies

Inventory of materials and supplies are valued at the lower of average cost and net realizable value.

v. Culture, Historical and Works of Art

Works of art for display are not recorded as tangible capital assets but are disclosed.

I. Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic, radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of a contaminated site is recognized when a site is not in productive use and is management's estimate of the cost of post-remediation including operation, maintenance and monitoring.

J. Equity in Tangible Capital Assets

Equity in tangible capital assets is included within accumulated surplus. It represents the investment in tangible capital assets, after deducting the portion financed by long-term debt.

K. Reserves for Future Expenditures

Certain amounts, as approved by Town Council, are designated within accumulated surplus as reserves for future operating and capital expenditures.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

2. CASH AND TEMPORARY INVESTMENTS

	2018	2017 Restated
Cash	\$ 9,165,361	\$ 8,865,299
Temporary investments	7,271,895	7,098,557
	\$ 16,437,256	\$ 15,963,856

Temporary investments consist of short-term deposits, at cost, which approximates market value. These investments have effective interest rates ranging from the bank's prime rate less 1.40% to 1.80% (2017 - bank's prime rate less 1.40% to 1.80%) and requires 30 - 90 day notice for redemption of the investment.

Temporary investments are capable of reasonably prompt liquidation and may be used to manage the Town's cash position throughout the year from the date of purchase.

Cash on deposit earns interest at the bank's prime rate less 1.75% (2017 - bank's prime rate less 1.75%).

3. TAXES AND GRANTS IN PLACE OF TAXES

	2018	2017
Current taxes and grants in place of taxes	\$ 423,933	\$ 397,669
Arrears taxes and interest and penalties	116,853	116,167
	\$ 540,786	\$ 513,836

4. INVESTMENTS

	2018	2017
ATB Financial non-redeemable GIC maturing on November 21, 2019, earning interest at the rate of 2.92%	\$ 112,210	\$ 109,027
BNS non-redeemable GIC maturing on November 2, 2019, earning interest at the rate of 2.02%	1,023,588	1,003,320
	\$ 1,135,798	\$ 1,112,347

5. DEFERRED REVENUE

Deferred revenue is comprised of the funds noted below, the use of which is externally restricted. These funds are recognized as revenue in the period they are used for the purpose specified.

Interest earned on contributions is included in contributions received. Certain deferred revenues relate to government transfers as further described in Note 13.

	2017	Externally Restricted Contributions Received	Revenue Recognized	2018
Operating:				
Revenue in advance of service performed and other	\$ 168,878	\$ 491,912	\$ 551,831	\$ 108,959
MSI Operating	1,942	252,564	201,095	53,411
Wetland Enhancement Program	-	39,000	-	39,000
	170,820	783,476	752,926	201,370
Capital:				
Federal Gas Tax	445,975	881,908	-	1,327,883
MSI Capital	1,139,040	20,962	-	1,160,002
Other	41,547	355,928	41,547	355,928
	1,626,562	1,258,798	41,547	2,843,813
	\$ 1,797,382	\$ 2,042,274	\$ 794,473	\$ 3,045,183

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

6. EMPLOYEE BENEFIT OBLIGATIONS

	2018	2017
Accrued vacation	\$ 167,736	\$ 200,989
Accrued wages	139,841	77,306
Banked time	5,251	8,501
	\$ 312,828	\$ 286,796

7. LONG-TERM DEBT

A. Debt Payable

Debt payable includes the following amounts:

	2018	2017
Tax supported debentures	\$ 2,363,274	\$ 2,582,237
Utility supported debentures	258,360	279,010
Operating debentures	1,444,780	1,495,903
	\$ 4,066,414	\$ 4,357,150

Principal and interest payments on long-term debt for the next five years and thereafter are as follows:

	Principal	Interest	Total
2019	\$ 291,812	\$ 173,994	\$ 465,806
2020	305,113	160,693	465,806
2021	312,430	146,801	459,231
2022	320,131	132,594	452,725
2023	314,154	118,048	432,202
Thereafter	2,522,774	628,483	3,151,257
	\$ 4,066,414	\$ 1,360,613	\$ 5,427,027

Debenture debt is repayable to Alberta Capital Finance Authority \$2,621,634 (2017 - \$2,861,247) and ATB Financial \$1,444,780 (2017 - \$1,495,903), bearing interest at rates ranging from 2.79% to 6.25% and matures in annual amounts in periods 2021 through 2037. The average annual interest rate is 4.28% (2017 - 5.37%).

The debenture debt is issued on the credit and security of the Town at large.

Interest on long-term debt amounted to \$183,249 (2017 - \$349,140)

B. Debt and Debt Service Limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town be disclosed as follows:

	2018	2017
Total debt limit per Regulation	\$ 30,958,889	\$ 26,468,565
Total debt	4,066,414	4,357,150
Percentage used (%)	13.13	16.46
Total debt service limit per Regulation	\$ 5,159,815	\$ 4,411,428
Total debt service	465,805	465,805
Percentage used (%)	9.03	10.56

The debt limit is calculated at 1.5 times revenue of the municipality (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the municipality. Rather, the financial statements must be interpreted as a whole.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

8. OTHER ASSETS

	2018	2017
Deposits:		
Vehicles	\$ 1,218,746	\$ -
Buildings	30,000	-
Other	7,142	-
Prepaid expenses - operational	23,721	4,862
	\$ 1,279,609	\$ 4,862

9. EQUITY IN TANGIBLE CAPITAL ASSETS

	2018	2017 Restated
Tangible capital assets (Schedule 2)	\$ 145,893,224	\$ 138,521,791
Accumulated amortization (Schedule 2)	(49,453,592)	(47,188,471)
Long-term debt (Note 7)	(2,621,634)	(2,861,247)
	\$ 93,817,998	\$ 88,472,073

10. TRUSTS UNDER ADMINISTRATION

The Town acts as a trustee for a number of third parties, holding assets comprised of cash and temporary investments, and administering them on their behalf. Amounts held in trust at year-end are as follows:

	2018	2017 Restated
Friends of the Arena:		
Local community groups	\$ 59,216	\$ 7,848
Town of Coaldale portion	29,300	3,909
Communities in Bloom	-	23,397
	\$ 88,516	\$ 35,154

11. ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets.

	2018	2017 Restated
General government operations	\$ 3,383,981	\$ 2,669,205
Restricted surplus:		
Tax rate stabilization	560,590	4,941,504
Reserves for future expenditures	14,974,884	8,605,186
Equity in tangible capital assets (Note 9)	93,817,998	88,472,073
	\$ 112,737,453	\$ 104,687,968

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

12. NET TAXES AVAILABLE FOR MUNICIPAL PURPOSES

	Budget	2018	2017
Taxes:			
Real property taxes	\$ 10,365,127	\$ 10,578,176	\$ 9,692,147
Linear property taxes	118,749	115,206	108,678
Revenue in lieu of taxes	36,985	36,985	35,276
	10,520,861	10,730,367	9,836,101
Less taxes on behalf of:			
Alberta School Foundation Fund	2,091,552	2,122,925	1,951,834
Holy Spirit Roman Catholic Separate Regional District	312,531	294,971	271,999
Green Acres Foundation	125,518	124,894	108,971
	2,529,601	2,542,790	2,332,804
Net taxes available for municipal purposes	\$ 7,991,260	\$ 8,187,577	\$ 7,503,297

13. GOVERNMENT TRANSFERS

	Budget	2018	2017 Restated
Operating transfers:			
Federal	\$ 16,267	\$ 6,878	\$ 5,122
Provincial	617,623	699,752	829,838
Other Local Governments	35,200	86,287	35,264
	669,090	792,917	870,224
Capital transfers:			
Federal	-	-	-
Provincial	1,629,000	3,157,845	931,239
	1,629,000	3,157,845	931,239
Total Government Transfers	\$ 2,298,090	\$ 3,950,762	\$ 1,801,463

14. LOCAL AUTHORITIES PENSION PLAN

All employees of the Town are members of the Local Authorities Pension Plan (LAPP), which is one of the multi-employer plans covered by the Public Sector Pension Plans Act of Alberta.

The Town is required to make current service contributions to the Plan of 10.39% of pensionable payroll up to the yearly maximum pensionable earnings (YMPE) and 14.84% thereafter. Employees of the Town are required to make current service contributions of 9.39% of pensionable salary up to YMPE and 13.84% thereafter. Contributions for current service are recorded as expenses in the year in which they become due.

Total current service contributions by the Town to the LAPP in 2018 were \$373,584 (2017 - \$371,354) and by the employees to the LAPP in 2018 were \$341,177 (2017 - \$341,474).

The LAPP reported a surplus for the overall plan as at December 31, 2017 of \$4,835,515. Information as at December 31, 2018 was not available at the time of preparing these financial statements.

15. LIABILITY FOR CONTAMINATED SITES

The Town has adopted PS3260 Liability for Contaminated Sites. The Town did not identify any financial liabilities in 2018 (2017 - nil) as a result of this standard.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

16. EXECUTIVE SALARIES AND BENEFITS

The following executive salaries and benefits are disclosed as required under the Supplementary Accounting Principles and Standards Regulation (AR 313/2000) of the MGA.

	Salaries		Benefits		2018	2017
Mayor:						
Craig	\$	35,934	\$	5,389	\$ 41,323	\$ 40,157
Councillors:						
Abrey		21,048		4,652	25,700	26,766
Chapman		21,978		915	22,893	23,936
Hohm		21,048		4,652	25,700	26,766
Lloyd		21,204		2,564	23,768	5,161
Pauls		21,249		1,545	22,794	4,980
Simpson		22,448		4,721	27,169	5,354
Duda		-		-	-	18,069
Martens		-		-	-	21,470
Van Rijn		-		-	-	19,540
		128,975		19,049	148,024	152,042
Chief Administrative Officer		178,367		12,704	191,071	191,657
Designated Officers (3), (2017 - 2)		329,568		69,489	399,057	312,112
Total Government Transfers	\$	672,844	\$	106,631	\$ 779,475	\$ 695,968

Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.

Benefits include the Town's share of all benefits and contributions made on behalf of executives, including retirement contributions, Canada Pension Plan, Employment Insurance, dental coverage, medical coverage, group life insurance, short-term disability insurance and transportation allowances.

17. COMMITMENTS

The Town entered into a Municipal Police Service Agreement with the Government of Canada for the Royal Canadian Mounted Police to provide policing services until March 31, 2032. The agreement may be terminated on March 31 in any year by either party giving 24 months notice prior to the date of the intended termination. As part of the agreement, the Town will pay 100% of the cost of providing the service. The total annual cost for 2019 under the terms of the agreement are estimated to be \$1,325,000.

The Town entered into an agreement with Benchmark Assessment Consultants Inc. for the supply of assessment services of all lands and premises within the Town's boundaries for taxation purposes until December 31, 2021. The total annual cost for 2019 under the terms of the agreement are estimated to be \$98,000.

The Town contracts with the Lethbridge Regional Water Services Commission to supply water to the Town until January 30, 2030. The related agreement may be terminated at any time provided 12 months notice is given. The total annual cost for 2019 under the terms of the agreement are estimated to be \$750,000 for the supply of water and \$33,000 for operating, maintenance and capital costs.

The Town contracts with Collective Waste Solutions Inc. to provide solid waste, composting and recycling collection services until September 30, 2019. The related agreement may be terminated at any time by either party, provided 20 weeks notice is given.

18. CONTINGENT LIABILITIES

The Town is a member of the Alberta Municipal Insurance Exchange ("MUNIX"). Under the terms of the membership, the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

19. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and temporary investments, trade and other receivables, investments, accounts payable and accrued liabilities, deposit liabilities and long-term debt. It is management's opinion that the Town is not exposed to significant interest, currency or credit risk arising from these financial instruments. Unless otherwise noted, the carrying value of the financial instrument approximates fair value.

The Town is subject to credit risk with respect to taxes and grants in place of taxes and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

20. SEGMENT DISCLOSURES

The Schedule of Segment Disclosures - Schedule 3 has been prepared in accordance with PS2700 *Segment Disclosures*. Segment disclosures are intended to enable users to better understand the government reporting entity as well as the major expense and revenue activities of the Town. For each reported segment, revenues and expenses represent amounts directly or reasonably attributable to the segment.

The segments have been selected based on a presentation similar to that adopted for the municipal financial planning and budget processes.

Segments include:

A. General Government

General Government consists of Council & other legislative administration, corporate administration and general municipal services. Revenues and expenses that are not directly attributed to another segment are also recorded within this segment.

B. Protective Services

Protective Services is comprised of police, traffic safety, bylaw enforcement, emergency management and fire rescue.

C. Transportation Services

Transportation Services includes roads, bridges, sidewalks and extended shoulders for pedestrian and bike travel.

D. Planning & Development

Planning & Development is comprised of engineering services, land development and municipal use property activities. Land development includes the Town's role as a land developer in the areas of acquisition, development and land sales activities. Municipal use property involves the acquisition of land for municipal purposes and the disposal of land deemed surplus to municipal needs.

E. Recreation & Culture

Recreation & Culture includes parks and recreation, community and family services, recreation programs and facilities. Also included is the Coaldale Public Library, which is managed by a separate board.

F. Environmental Services

Environmental Services provides drinking water, resource recovery, storm water, solid waste collection and disposal, sanitary sewer and wastewater treatment for the Town.

21. BUDGET

Budgeted information was prepared under the modified accrual method. This note provides a reconciliation between the approved budget figures disclosed in the financial statements. The budget surplus was adopted by Council on March 26, 2018.

Annual surplus (deficit)	\$	(142,120)
Add:		
Transfers from reserves to operations		1,955,315
Transfers to capital projects from reserves		2,710,627
Amortization expense		2,671,072
Debenture for capital projects		1,006,000
Less:		
Capital expenditures		(5,945,627)
Principal debt repayments		(335,715)
Transfer from operations to reserves		(1,919,450)
Approved budget surplus	\$	<u>102</u>

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2018

22. COMPARATIVE FIGURES

The Town has retrospectively adjusted certain financial statement accounts as at and for the year ended December 31, 2017 due to the following:

During the year, the Town reviewed its inventory listing identified several items within the operational inventory that should have been accrued as inventory for the year ended December 31, 2017 and 2016. This resulted in a \$242,781 increase in accumulated surplus and inventory for consumption effective January 1, 2017, a \$219,718 increase in inventory for consumption and a \$22,063 increased in expenses effective December 31, 2017.

During the year, the Town also identified tangible capital assets related to land and engineered structures (storm) that should have been recorded effective December 31, 2017. This resulted in a \$846,012 increase in tangible capital assets, a \$156,821 in contributed revenue and a \$689,191 increase in government transfers related to capital effective December 31, 2017.

Certain 2017 comparative figures have also been reclassified to conform to the current year's presentation of the financial statements.

	December 31, 2017 (Previously reported)	Adjustments	December 31, 2017 (As adjusted)
Statement of Financial Position			
Financial Assets	\$ 19,105,924	\$ 2,117,328	\$ 21,223,252
Liabilities	8,193,674	(50,250)	8,143,424
Net Financial Assets	10,912,250	2,167,578	13,079,828
Non-financial Assets	92,695,787	(1,087,647)	91,608,140
Accumulated Surplus	\$ 103,608,037	\$ 1,079,931	\$ 104,687,968
Statement of Operations and Accumulated Surplus			
Revenue	\$ 17,866,755	\$ (221,045)	\$ 17,645,710
Expenses	16,395,209	(212,182)	16,183,027
Other	328,434	846,013	1,174,447
Annual Surplus	1,799,980	837,150	2,637,130
Accumulated Surplus, beginning of year	101,808,057	242,781	102,050,838
Accumulated Surplus, end of year	\$ 103,608,037	\$ 1,079,931	\$ 104,687,968

The adjusted amounts relate solely to the accounting for inventory, tangible capital assets, contributed revenue and capital government transfers and have no effect on cash balances, property tax revenues or any other balances influencing the Town's capital and operating budget requirements.

23. SUBSEQUENT EVENTS

Subsequent to year end the Town of Coaldale entered into an agreement with Southwest Design and Construction Ltd. for construction and renovation of the Coaldale and District Emergency Services Fire Hall. Work on the project commenced February 2019. The total value of the contract is estimated at \$4,166,652.

24. APPROVAL OF FINANCIAL STATEMENTS

Council and Management have approved these financial statements on April 23, 2019.



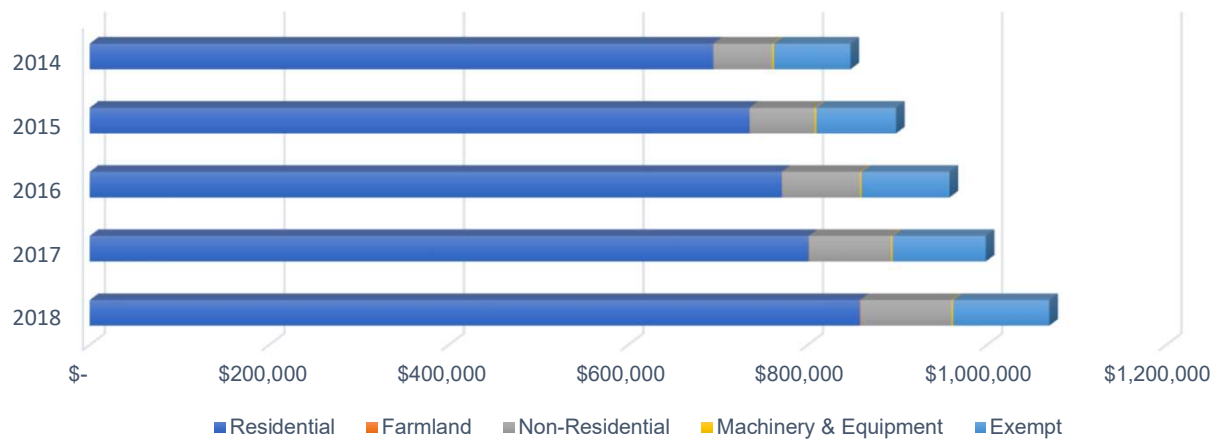
UNAUDITED STATISTICAL INFORMATION

**Town of Coaldale, Alberta, Canada
For the Year Ended December 31, 2018**

Total Property Assessments

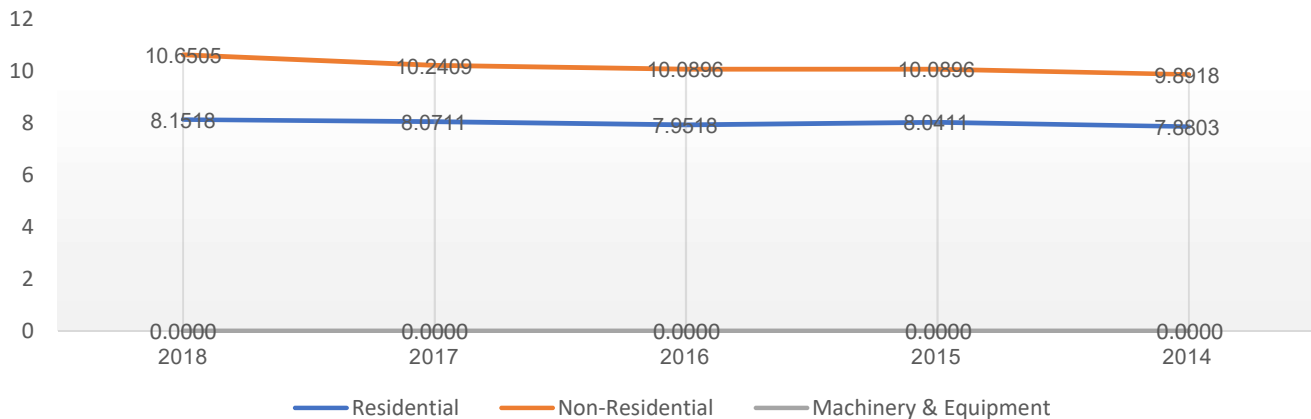
For the Years Ended December 31, 2014 - 2018
(in thousands of dollars)

	2018	2017	2016	2015	2014
Residential	\$ 858,247	\$ 801,178	\$ 771,085	\$ 735,189	\$ 694,731
Farmland	692	306	253	259	260
Non-Residential	101,599	91,449	86,851	72,306	65,568
Machinery & Equipment	1,746	1,742	1,847	1,905	1,912
Exempt	107,234	103,895	98,166	88,916	85,229
Total Property Assessments	\$ 1,069,518	\$ 998,571	\$ 958,202	\$ 898,575	\$ 847,700



Municipal Tax Rates - MILLS

	2018	2017	2016	2015	2014
Residential	8.1518	8.0711	7.9518	8.0411	7.8803
Non-Residential	10.6505	10.2409	10.0896	10.0896	9.8918
Machinery & Equipment	0.0000	0.0000	0.0000	0.0000	0.0000



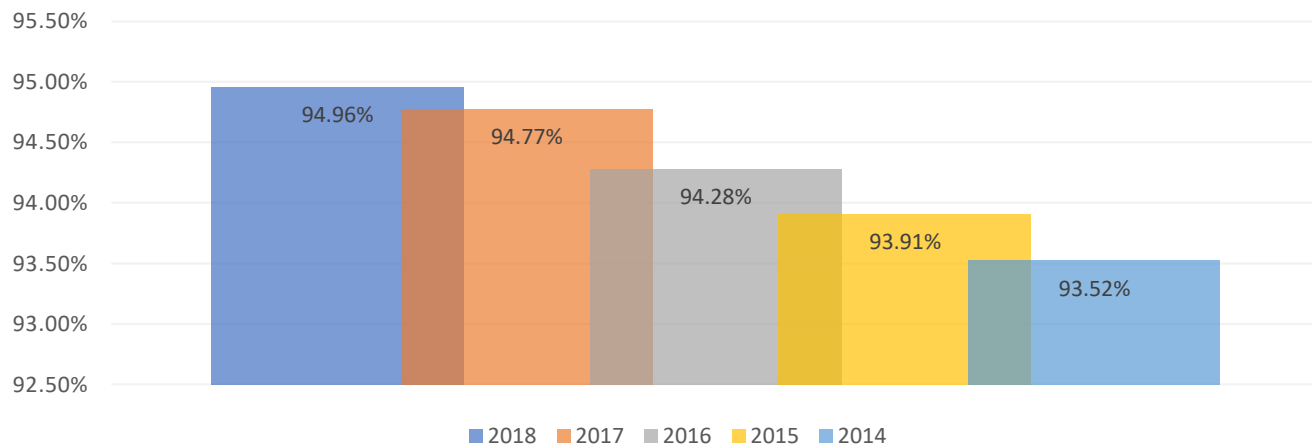
Taxes and Grants in Place of Taxes Receivable

For the Years Ended December 31, 2014 - 2018

(in thousands of dollars)

	2018	2017	2016	2015	2014
Current taxes and grants in place of taxes	\$ 424	\$ 398	\$ 484	\$ 469	\$ 489
Arrears taxes	117	116	47	65	52
Total	\$ 541	\$ 514	\$ 531	\$ 534	\$ 541

PERCENTAGE OF PROPERTY TAXES COLLECTED



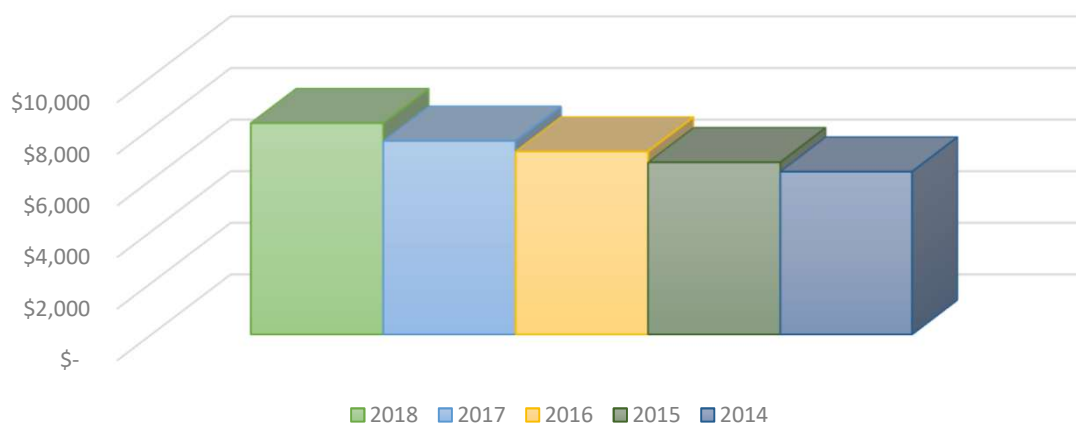
Property Taxes Collected

For the Years Ended December 31, 2014 - 2018

(in thousands of dollars)

	2018	2017	2016	2015	2014
Municipal taxes	\$ 8,188	\$ 7,503	\$ 7,090	\$ 6,671	\$ 6,308
Educational requisition	2,418	2,224	2,085	1,994	1,952
Green Acres requisition	125	109	105	99	95
Taxes Levied	10,730	9,836	9,280	8,765	8,355
Total Taxes Receivable	541	514	531	534	541
Percentage Collected	94.96%	94.77%	94.28%	93.91%	93.52%

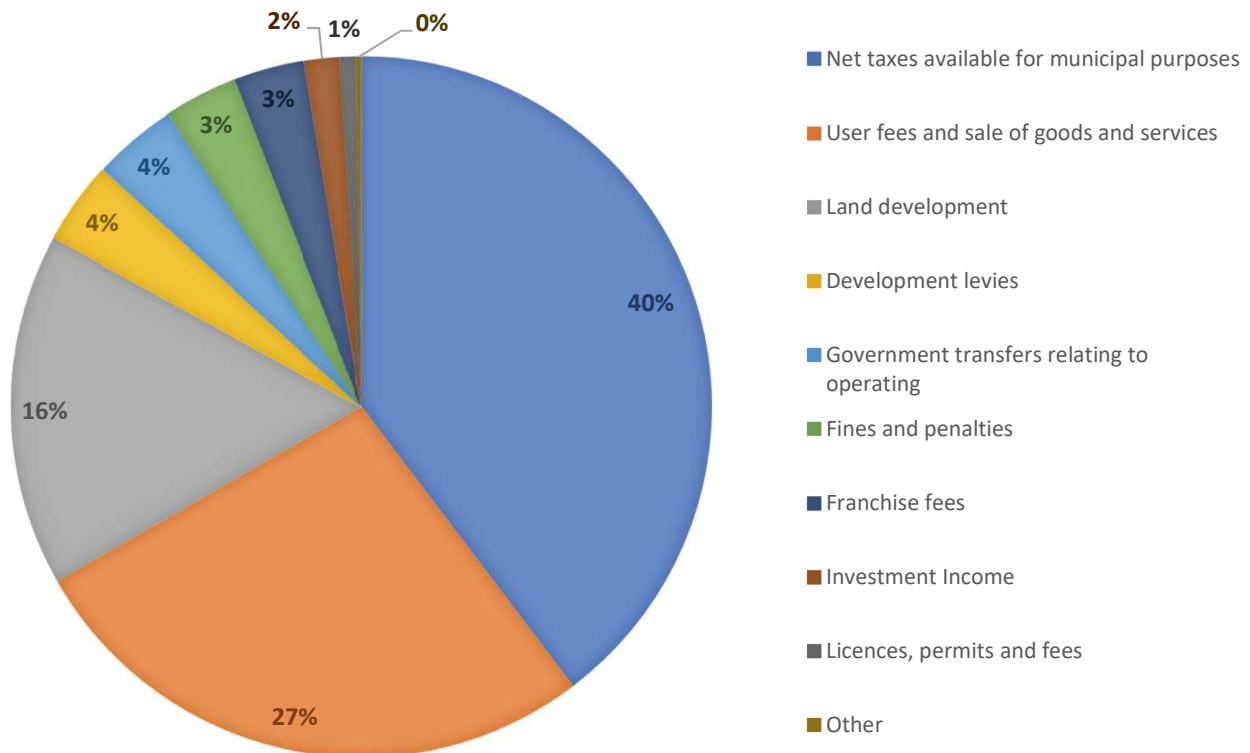
MUNICIPAL PROPERTY TAXES



Revenues by Source

For the years ended December 31, 2014 - 2018
(in thousands of dollars)

	2018	2017	2016	2015	2014
Net taxes available for municipal purposes	\$ 8,188	\$ 7,503	\$ 7,090	\$ 6,671	\$ 6,308
User fees and sale of goods and services	5,579	5,667	5,121	4,871	4,060
Land development	3,362	1,513	-	-	-
Development levies	799	160	103	154	202
Government transfers relating to operating	793	870	1,809	1,835	1,568
Fines and penalties	711	751	116	122	100
Franchise fees	669	635	649	658	472
Investment Income	336	240	249	127	175
Licences, permits and fees	161	149	91	101	115
Other	41	158	168	197	267
Total Revenue - before other	20,639	17,646	15,396	14,736	13,267
OTHER					
Contributed tangible capital assets	1,022	243	2,995	744	250
Government transfers related to capital	3,158	931	2,505	1,593	1,509
Total Other	4,180	1,174	5,500	2,337	1,759
Total Revenue	\$ 24,819	\$ 18,820	\$ 20,896	\$ 17,073	\$ 15,026

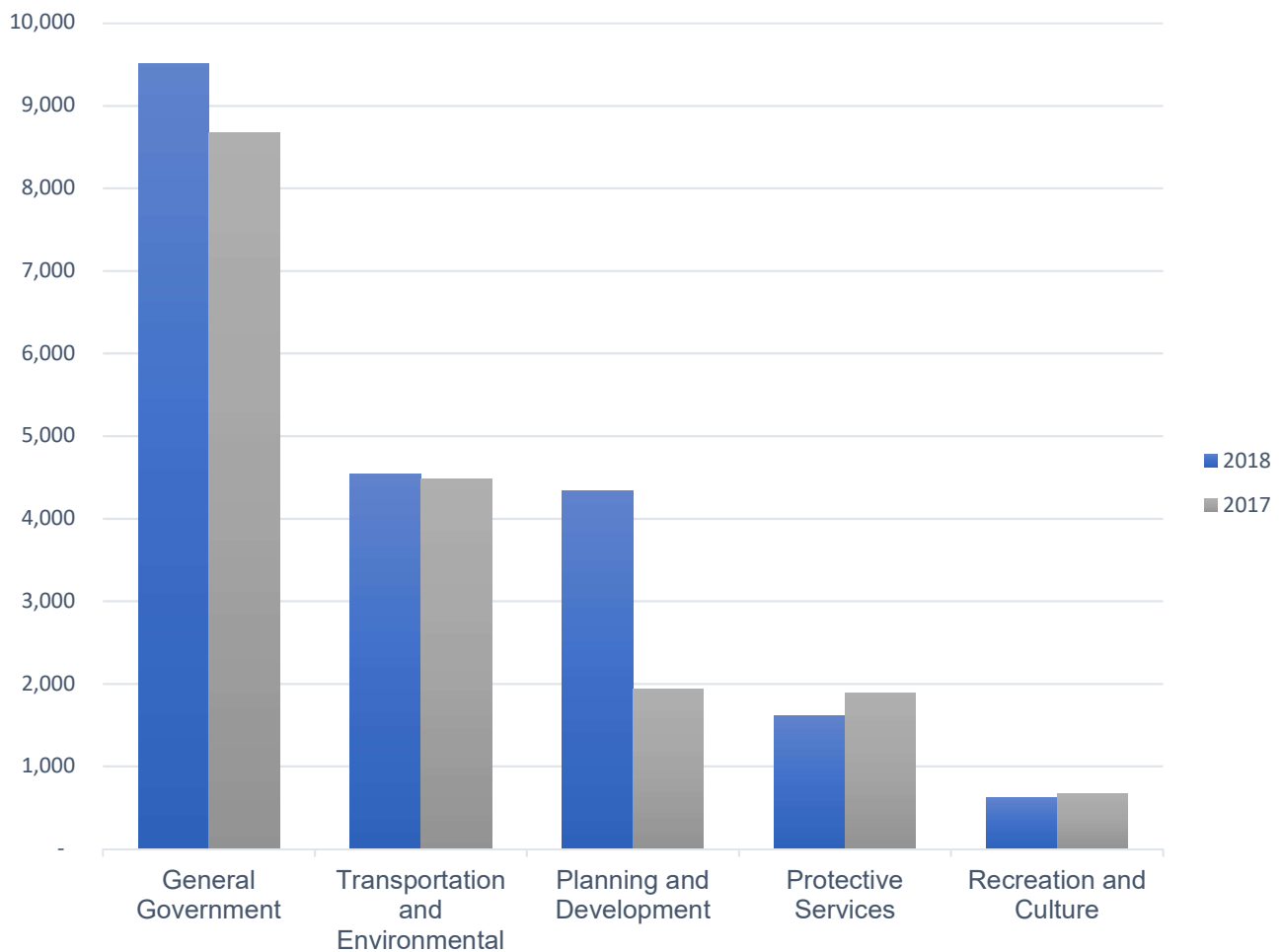


Revenues by Segment

For the years ended December 31, 2014 - 2018
(in thousands of dollars)

	2018	2017	2016	2015	2014
General Government	9,517	8,679	8,578	8,058	7,479
Transportation and Environmental	4,547	4,480	6,951	4,749	3,873
Planning and Development	4,339	1,934	880	719	464
Protective Services	1,614	1,886	1,348	1,308	1,046
Recreation and Culture	622	667	633	646	657
Total	\$ 20,639	\$ 17,646	\$ 18,390	\$ 15,480	\$ 13,519

2018/2017 REVENUES BY SEGMENT

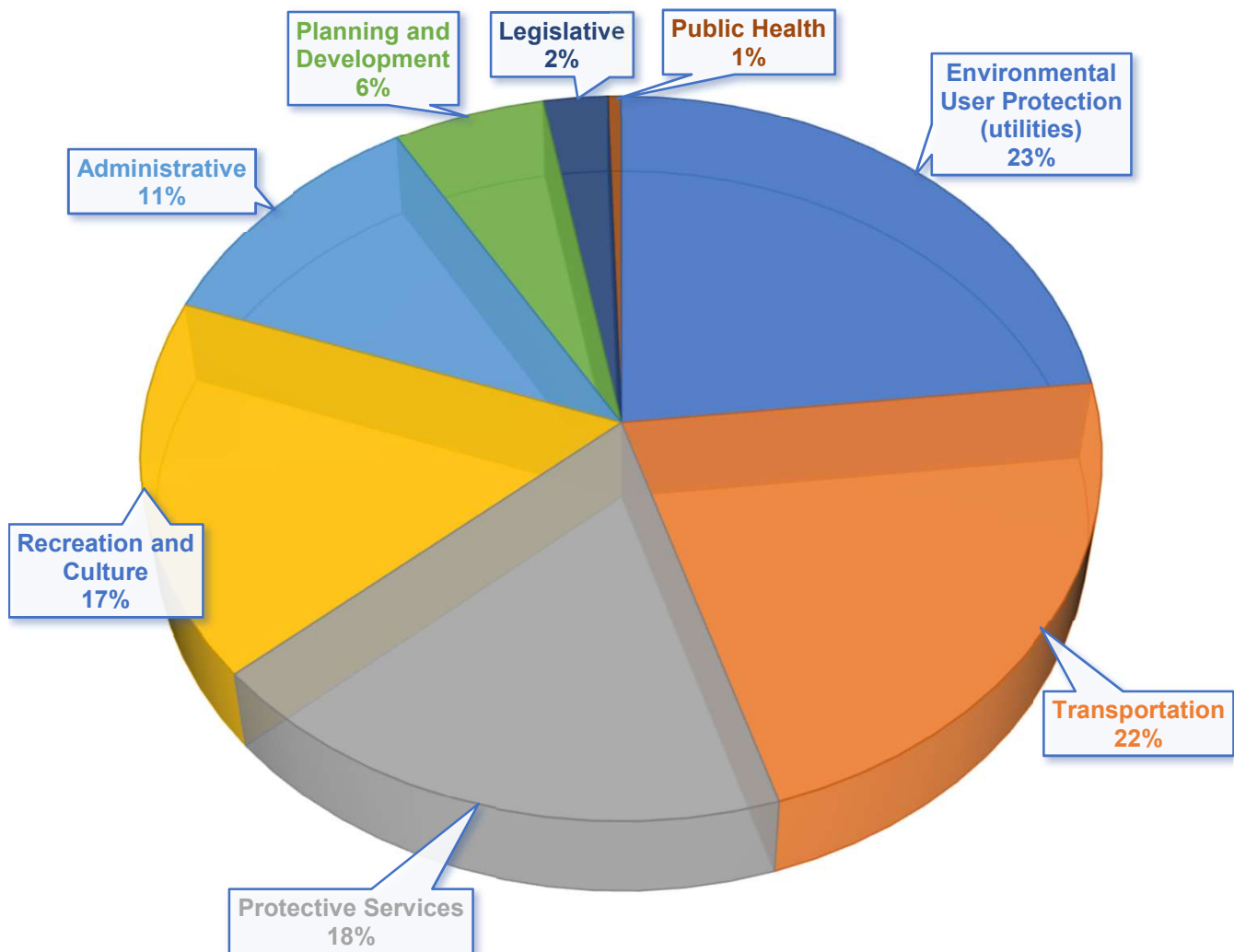


Expenses by Function

For the years ended December 31, 2014 - 2018
(in thousands of dollars)

	2018	2017	2016	2015	2014
Environmental User Protection (utilities)	3,896	3,685	3,270	3,287	2,942
Transportation	3,681	3,934	3,130	2,866	2,889
Protective Services	3,093	2,976	2,411	3,258	3,070
Recreation and Culture	2,828	2,918	2,716	2,492	2,499
Administrative	1,846	1,324	1,150	835	1,058
Planning and Development	941	849	413	345	199
Legislative	\$ 399	\$ 413	\$ 438	\$ 363	\$ 412
Public Health	85	84	312	283	245
Total	\$ 16,769	\$ 16,183	\$ 13,840	\$ 13,729	\$ 13,314

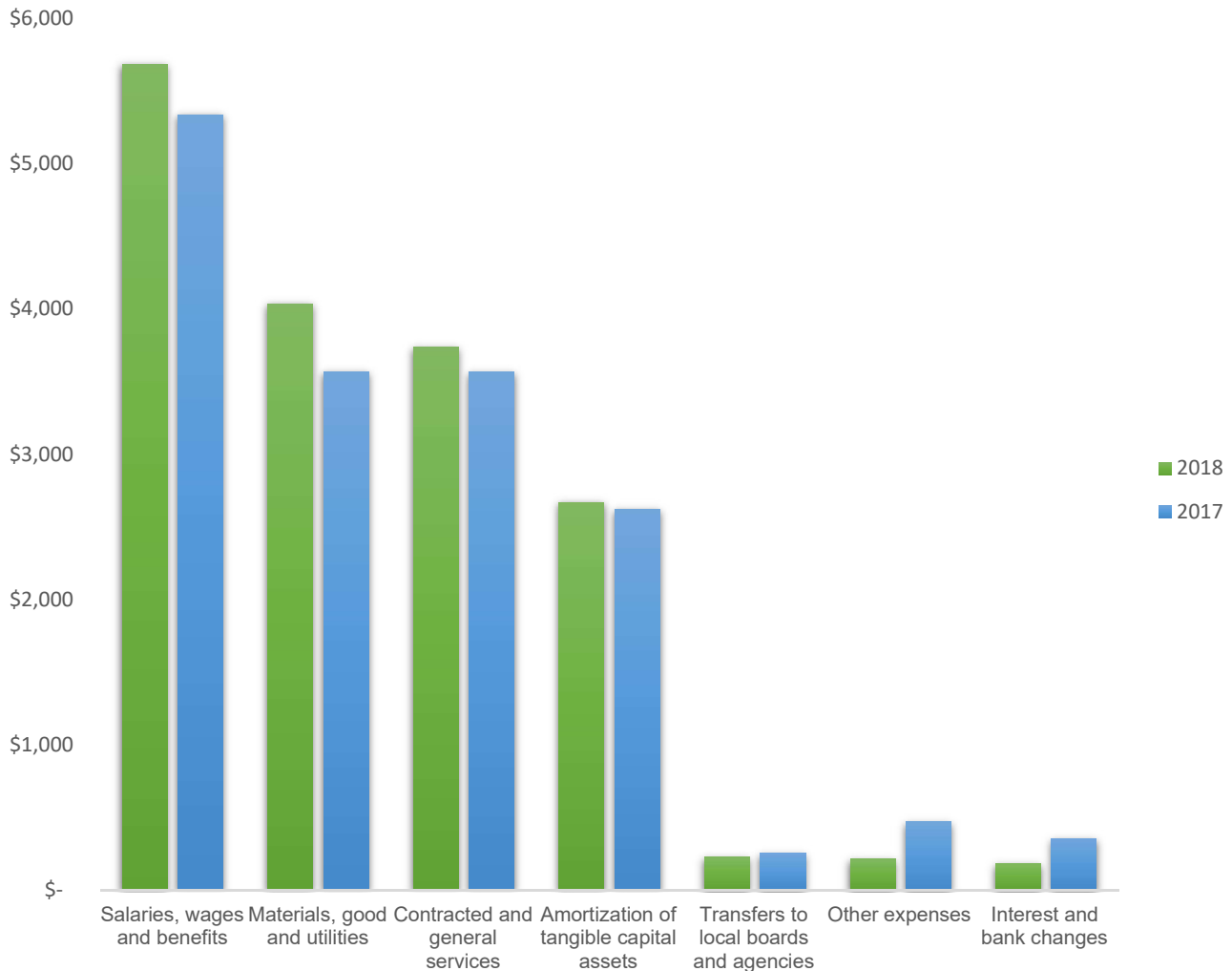
2018 EXPENSES BY FUNCTION



Expenses by Object
For the years ended December 31, 2014 - 2018
(in thousands of dollars)

	2018	2017	2016	2015	2014
Salaries, wages and benefits	\$ 5,690	\$ 5,343	\$ 4,523	\$ 3,729	\$ 4,025
Materials, good and utilities	4,037	3,569	3,342	4,275	4,043
Contracted and general services	3,740	3,569	2,655	2,593	2,180
Amortization of tangible capital assets	2,671	2,622	2,520	2,425	2,403
Transfers to local boards and agencies	230	253	403	357	348
Other expenses	218	472	149	79	20
Interest and bank charges	183	355	248	271	295
Total	\$ 16,769	\$ 16,183	\$ 13,840	\$ 13,729	\$ 13,314

2018 / 2017 EXPENSES BY OBJECT

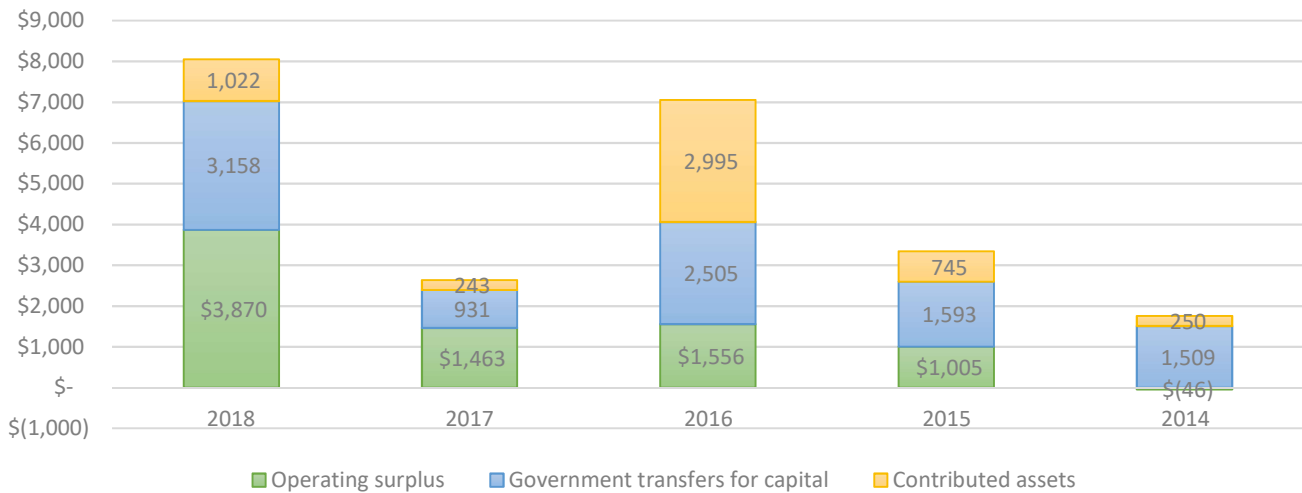


Annual & Accumulated Surplus

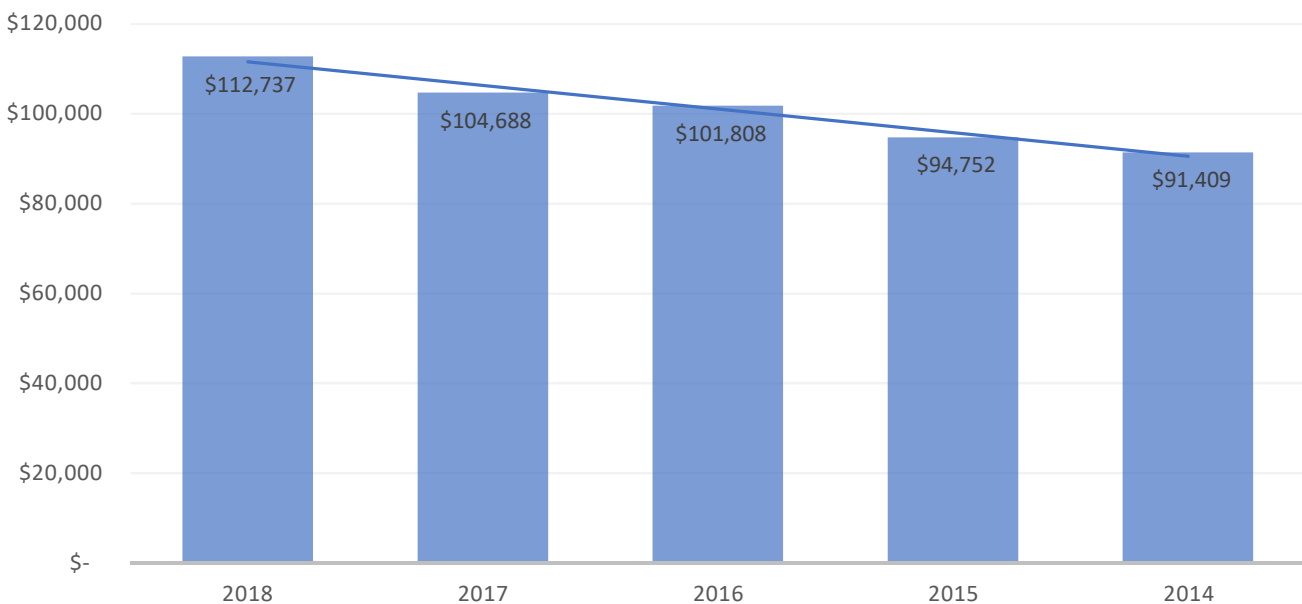
As at December 31, 2014 - 2018

(in thousands of dollars)

	2018	2017	2016	2015	2014
Operating surplus	\$ 3,870	\$ 1,463	\$ 1,556	\$ 1,005	\$ (46)
Government transfers for capital	3,158	931	2,505	1,593	1,509
Contributed assets	1,022	243	2,995	745	250
Total	\$ 8,049	\$ 2,637	\$ 7,056	\$ 3,344	\$ 1,712



	2018	2017	2016	2015	2014
Accumulated Surplus	\$ 112,737	\$ 104,688	\$ 101,808	\$ 94,752	\$ 91,409

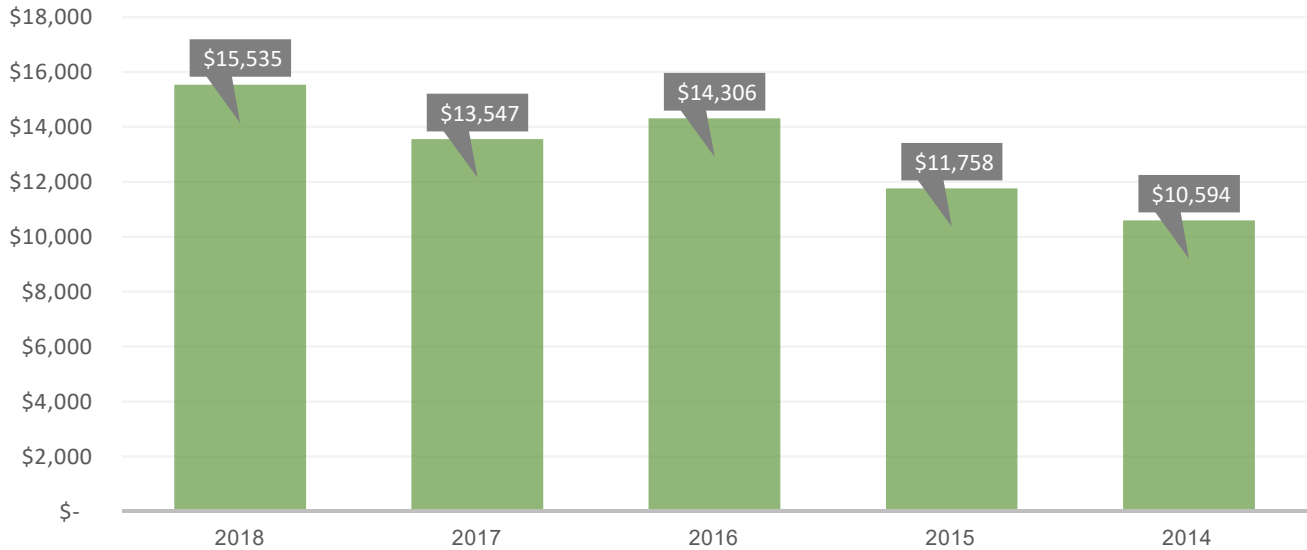


Restricted Surplus (Reserves) & Net Financial Assets

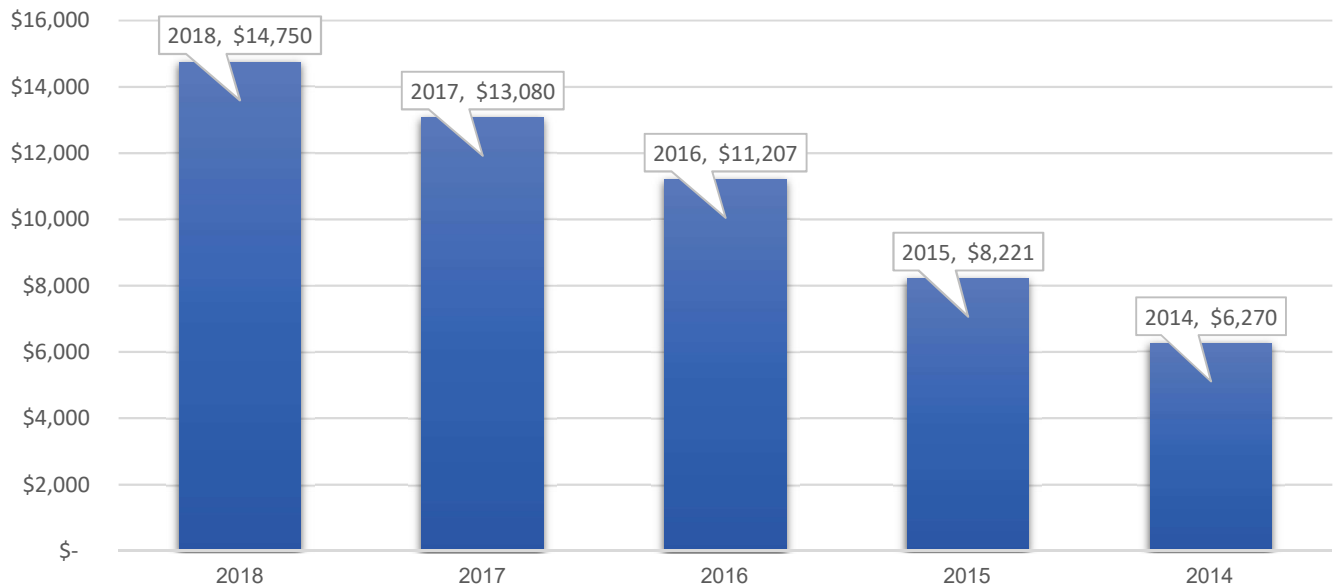
As at December 31, 2014 - 2018

(in thousands of dollars)

Reserves



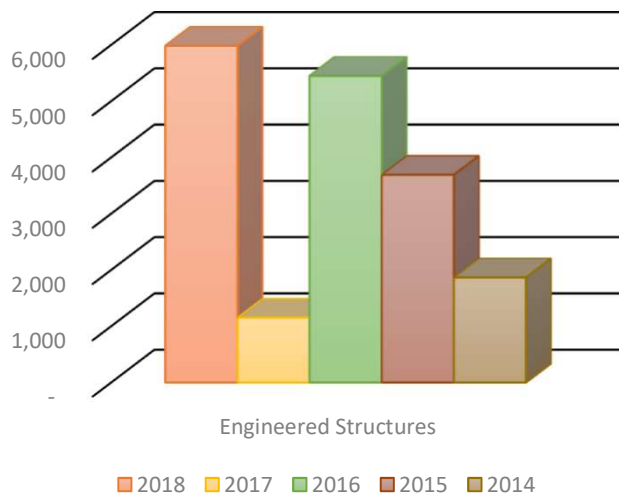
NET FINANCIAL ASSETS



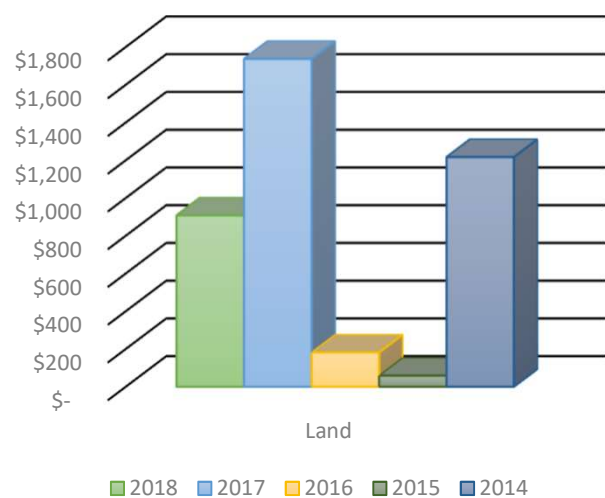
Capital Expenditures
For the Years Ended December 31, 2014 - 2018
(in thousands of dollars)

	2018	2017	2016	2015	2014
Engineered Structures	5,984	1,152	5,449	3,691	1,866
Land	\$ 908	\$ 1,737	\$ 182	\$ 59	\$ 1,217
Vehicles	512	92	232	115	28
Buildings	323	59	1	9	20
Machinery and Equipment	144	308	427	207	145
Land Improvements	77	295	330	90	83
Total	\$ 7,948	\$ 3,643	\$ 6,621	\$ 4,171	\$ 3,359

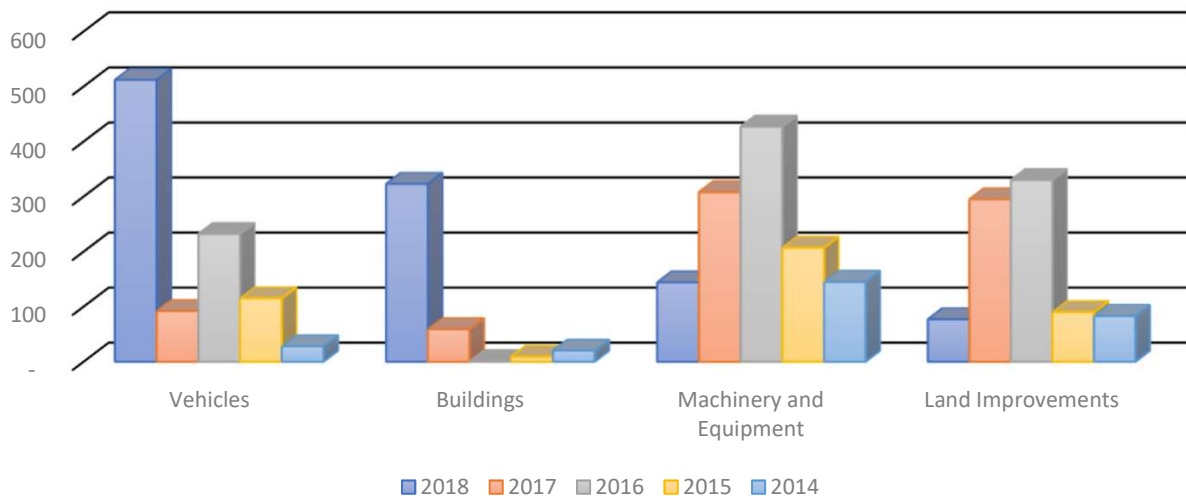
ENGINEERED STRUCTURES



LAND



VEHICLES, BUILDINGS, M&E, LAND IMPROVEMENTS



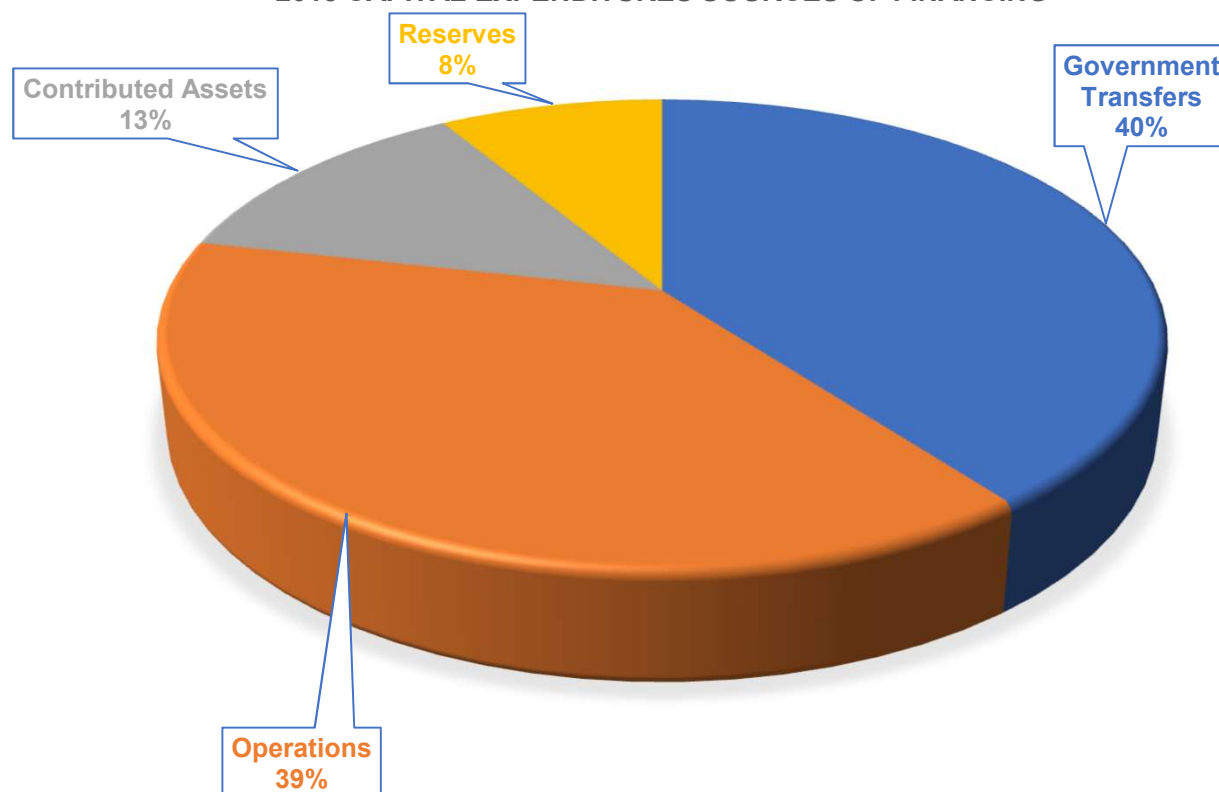
Capital Expenditures Sources of Financing

For the Years Ended December 31, 2014 - 2018

(in thousands of dollars)

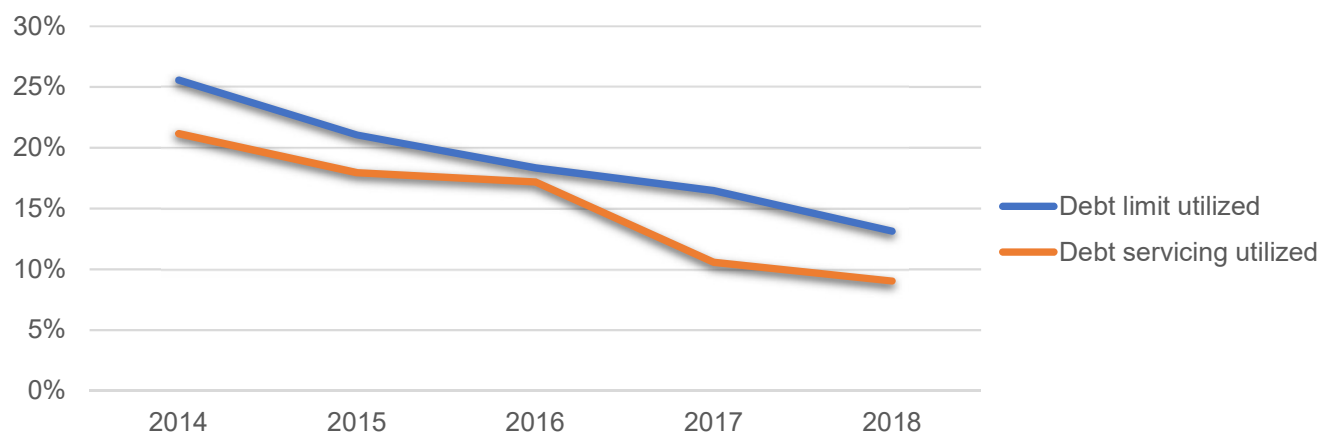
	2018	2017	2016	2015	2014
Government Transfers	\$ 3,158	\$ 931	\$ 2,505	\$ 1,593	\$ 1,509
Operations	3,083	424	57	415	82
Contributed Assets	1,022	243	2,995	744	250
Reserves	685	2,045	1,064	1,335	1,451
Debentures	-	-	-	-	-
Other Donations	-	-	-	84	67
Total	\$ 7,948	\$ 3,643	\$ 6,621	\$ 4,171	\$ 3,359

2018 CAPITAL EXPENDITURES SOURCES OF FINANCING



Municipal Debt
As at December 31, 2014 - 2018
(in thousands of dollars)

	2014	2015	2016	2017	2018
Total debt limit	\$ 19,903	\$ 22,101	\$ 23,093	\$ 26,469	\$ 30,959
Total debt	5,088	4,654	4,239	4,357	4,066
Total debt under limit	\$ 14,815	\$ 17,447	\$ 18,854	\$ 22,112	\$ 26,893
Debt limit utilized	26%	21%	18%	16%	13%
Service on debt limit	\$ 3,317	\$ 3,684	\$ 3,849	\$ 4,411	\$ 5,160
Service on debt	702	661	661	466	466
Total under service on debt limit	\$ 2,615	\$ 3,023	\$ 3,188	\$ 3,945	\$ 4,694
Debt servicing utilized	21%	18%	17%	11%	9%



	2014	2015	2016	2017	2018
Tax supported debentures	\$ 4,014	\$ 3,670	\$ 3,349	\$ 2,582	\$ 2,363
Supported by utility rates	1,008	930	849	279	258
Operating debentures	66	54	41	1,496	1,445
Total Debt	5,088	4,654	4,239	4,357	4,066

Per Capita Long-Term Debt	\$ 676	\$ 618	\$ 563	\$ 530	\$ 495
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Debt Charges as a Percentage of Expenses (interest on long-term debt)	2.19%	1.95%	1.77%	1.37%	1.09%
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Planning & Development

The Town of Coaldale is a growing community. With the assistance of the Oldman River Regional Services Commission (ORRSC), the Planning and Development department reviews and processes all forms of municipally administered planning and development proposals and applications. All work undertaken by the department and service providers such as ORRSC is in compliance with the hierarchy of plans/regulations such as the Town's Land Use Bylaw, Municipal Development Plan, Intermunicipal Development Plan, the South Saskatchewan Regional Plan, the *Municipal Government Act*, and the *Alberta Land Stewardship Act*.

Department staff provides information, interpretation, and guidance to stakeholders regarding subdivision, planning, development and design matters for all private municipally owned land within the Town of Coaldale's corporate limits.

Development Permits - Number of Permits

As at December 31, 2014 - 2018

Type of Development Application	2018	2017	2016	2015	2014
Single detached dwelling	21	52	44	66	53
Semi-detached dwelling	1	0	1	1	1
Residential addition or renovation	55	59	48	46	29
Manufactured home	17	8	12	3	8
Multi-family development (3 or more)	0	1	0	0	1
Industrial	11	11	3	3	5
Commercial	3	3	3	1	3
Institutional	0	2	0	1	0
Home Occupation	15	20	32	12	15
Sign	30	39	32	29	16
Change of use	5	7	5	7	7
Demolition	5	7	5	6	7
Other	19	3	0	9	12
Total development permits	182	212	185	184	157
New dwelling units	40	95	58	71	67

Development Permits - Construction Value

As at December 31, 2014 - 2018

(in thousands of dollars)

	2018	2017	2016	2015	2014
Single detached dwelling	\$ 6,189	\$ 16,091	\$ 11,346	\$ 18,543	\$ 15,420
Semi-detached dwelling	300	-	300	240	300
Residential addition or renovation	915	866	717	795	353
Manufactured home	2,704	1,344	2,308	595	950
Multi-family development (3 or more)	-	6,500	-	-	650
Industrial	3,584	2,967	1,980	480	7,045
Commercial	17,450	2,753	4,565	400	585
Institutional	-	178	-	500	-
Total development permits	\$ 31,142	\$ 30,697	\$ 21,215	\$ 21,553	\$ 25,303

Source for the data on this page is from Town of Coaldale development figures.

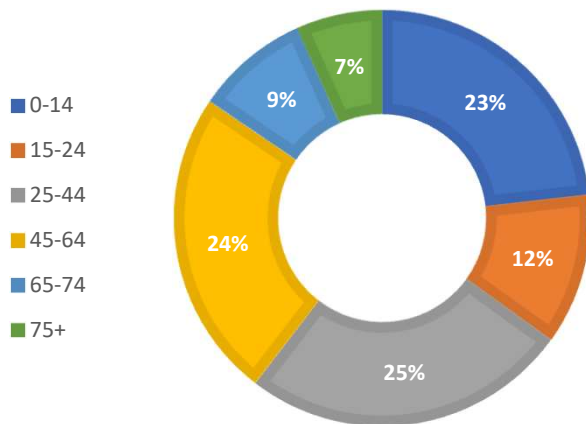
Demographics and Statistical Information

	2018	2017	2016	2015	2014
Total Area of Municipality (Hectares)*	1,415	799	799	799	799
Length of all Open Roads Maintained (Kilometers)*	63	51	50	48	48
Water Mains Length (Kilometers)*	65	64	64	61	61
Wastewater Mains Length (Kilometers)*	68	68	68	68	67
Storm Drainage Mains Length (Kilometers)*	27	24	24	22	21
Total Full-Time Municipal Positions*	50	47	45	42	42
Number of Dwelling Units*	3,141	3,063	3,014	2,965	2,899
Population	8,215	8,215	8,215	7,526	7,526

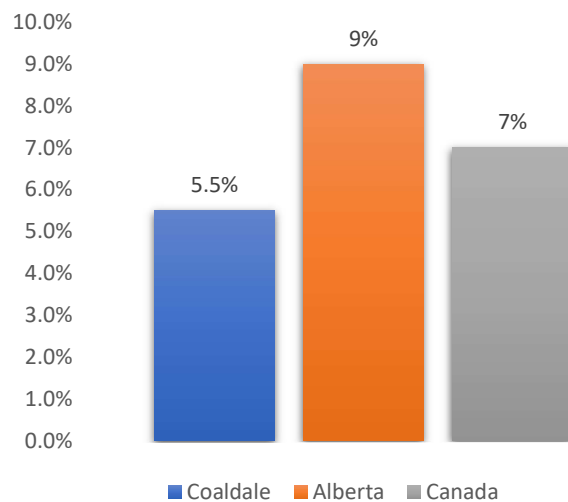
(Source: Alberta Municipal Affairs)

* (Source: Town of Coaldale engineering & financial records)

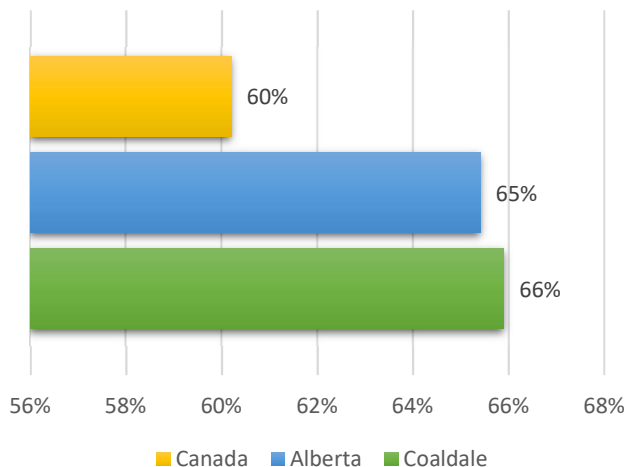
POPULATION BY AGE - 2016 STATISTICS CANADA



UNEMPLOYMENT RATE - 2016 STATISTICS CANADA



EMPLOYMENT RATE - 2016 STATISTICS CANADA



Principal Corporate Taxpayers (alphabetical order)

Adora Kitchens Ltd.
Bethel Windows & Doors
Coaldale Food Market
Coaldale Home Hardware Building Centre
CSN Kustom Auto Body
Inland Screw Piling Ltd.
ITB - Intercontinental Truck Body
Nudura
Nutrisource Inc.

