



Town of Coaldale

Operating Budget 2024 - 2026

Approved by Town Council - December 11, 2023

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Town of Coaldale

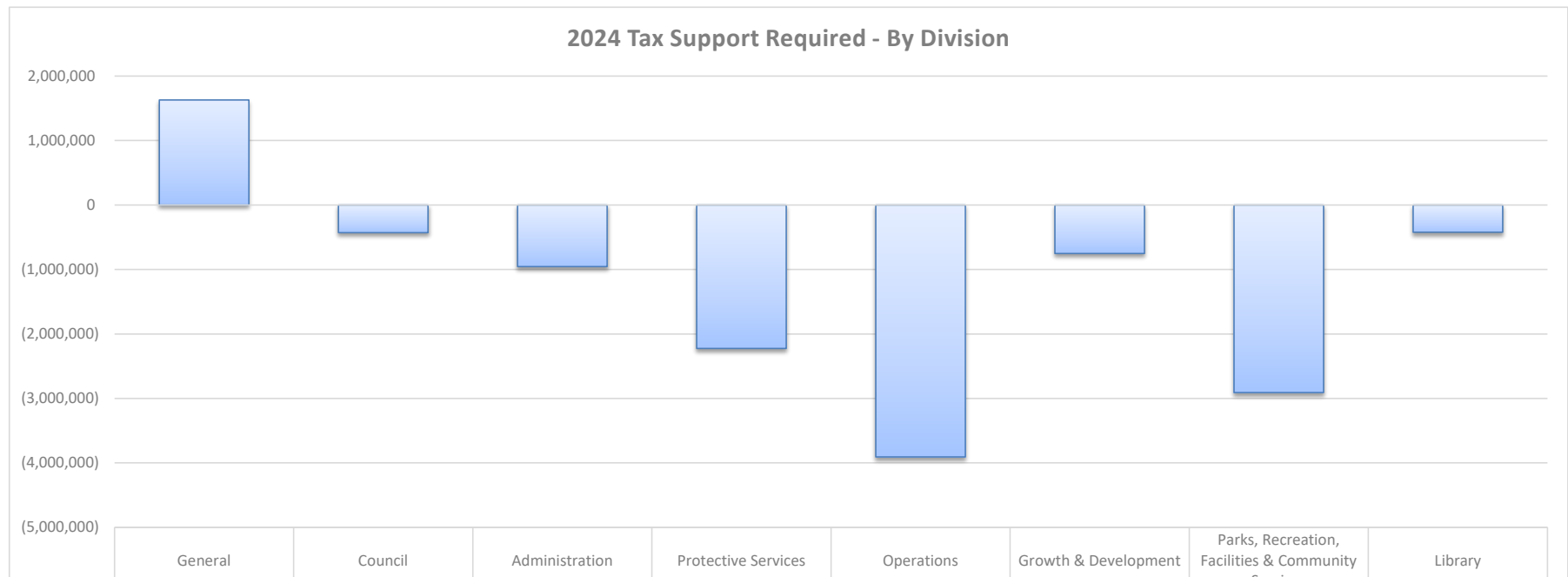
Operating Budget 2024 - 2026

Municipal Tax Fund - Summary Documents

**Town of Coaldale Operating Budget 2024-2026
Municipal Tax Support - By Department**

| Department | 2023 | | 2024 | | 2025 | | 2026 | |
|--|--------------------|-------------|--------------------|-------------|---------------------|-------------|---------------------|-------------|
| | \$ | % | \$ | % | \$ | % | \$ | % |
| General | 1,636,000 | -17.2% | 1,629,375 | -16.3% | 1,914,625 | -18.3% | 2,063,375 | -18.8% |
| Council | (411,575) | 4.3% | (428,878) | 4.3% | (439,985) | 4.2% | (451,095) | 4.1% |
| Administration | (928,419) | 9.8% | (954,914) | 9.6% | (995,983) | 9.5% | (996,564) | 9.1% |
| Protective Services | (2,688,500) | 28.3% | (2,224,456) | 22.3% | (2,439,064) | 23.3% | (2,569,060) | 23.4% |
| Operations | (3,241,845) | 34.2% | (3,906,854) | 39.2% | (4,204,536) | 40.2% | (4,540,848) | 41.4% |
| Growth & Development | (809,012) | 8.5% | (752,025) | 7.5% | (744,811) | 7.1% | (744,414) | 6.8% |
| Parks, Recreation, Facilities & Community Services | (2,632,538) | 27.7% | (2,908,358) | 29.2% | (3,110,841) | 29.7% | (3,268,043) | 29.8% |
| Library | (412,237) | 4.3% | (421,899) | 4.2% | (441,345) | 4.2% | (463,548) | 4.2% |
| Total | (9,488,126) | 100% | (9,968,009) | 100% | (10,461,940) | 100% | (10,970,197) | 100% |

| | | | |
|-----------------------------------|--------------|--------------|--------------|
| Average Tax Increase - % | 2.89% | 2.89% | 2.89% |
| Franchise Fee Increase - % | 2.00% | 1.00% | 1.00% |



Town of Coaldale Operating Budget 2024-2026
Municipal Tax Support - By Costing Centre

| Costing Centre | | 2023 | | 2024 | | 2025 | | 2026 | |
|-----------------------------------|-------|--------------------|-------------|--------------------|-------------|---------------------|----------------|---------------------|----------------|
| | | \$ | % | \$ | % | \$ | % | \$ | % |
| Roads | 33-00 | (1,519,703) | 16.0% | (2,032,892) | 20.4% | (2,237,871) | 21.4% | (2,442,515) | 22.3% |
| Police | 21-00 | (1,751,010) | 18.5% | (1,292,687) | 13.0% | (1,470,226) | 14.1% | (1,549,589) | 14.1% |
| Parks | 63-00 | (980,868) | 10.3% | (1,018,017) | 10.2% | (1,076,110) | 10.3% | (1,138,882) | 10.4% |
| Administration | 12-00 | (928,419) | 9.8% | (954,914) | 9.6% | (995,983) | 9.5% | (996,564) | 9.1% |
| Fleet | 32-00 | (855,255) | 9.0% | (886,348) | 8.9% | (910,839) | 8.7% | (953,486) | 8.7% |
| Fire | 23-00 | (840,146) | 8.9% | (897,179) | 9.0% | (935,353) | 8.9% | (984,762) | 9.0% |
| Planning & Development | 41-00 | (594,813) | 6.3% | (560,556) | 5.6% | (548,921) | 5.2% | (543,219) | 5.0% |
| Infrastructure | 51-00 | (520,610) | 5.5% | (526,128) | 5.3% | (523,906) | 5.0% | (545,559) | 5.0% |
| Council | 11-00 | (411,575) | 4.3% | (428,878) | 4.3% | (439,985) | 4.2% | (451,095) | 4.1% |
| Library | 71-00 | (412,237) | 4.3% | (421,899) | 4.2% | (441,345) | 4.2% | (463,548) | 4.2% |
| Community Services | 64-00 | (392,165) | 4.1% | (430,550) | 4.3% | (480,160) | 4.6% | (492,229) | 4.5% |
| Common Services | 31-00 | (304,744) | 3.2% | (405,191) | 4.1% | (465,351) | 4.4% | (523,560) | 4.8% |
| Arena | 61-20 | (275,970) | 2.9% | (290,709) | 2.9% | (304,327) | 2.9% | (321,680) | 2.9% |
| Sports Fields | 61-60 | (229,779) | 2.4% | (266,930) | 2.7% | (273,714) | 2.6% | (283,477) | 2.6% |
| Pool | 61-10 | (217,782) | 2.3% | (211,402) | 2.1% | (220,216) | 2.1% | (229,246) | 2.1% |
| Communications | 42-00 | (214,199) | 2.3% | (191,469) | 1.9% | (195,890) | 1.9% | (201,195) | 1.8% |
| Facilities General | 62-00 | (151,938) | 1.6% | (169,100) | 1.7% | (171,665) | 1.6% | (176,929) | 1.6% |
| Museum | 62-30 | (92,875) | 1.0% | (120,350) | 1.2% | (123,763) | 1.2% | (127,637) | 1.2% |
| Tot Lot / Spray Park | 61-40 | (81,487) | 0.9% | (88,871) | 0.9% | (95,329) | 0.9% | (102,269) | 0.9% |
| Curling Rink | 61-30 | (57,725) | 0.6% | (71,550) | 0.7% | (77,688) | 0.7% | (84,393) | 0.8% |
| Civic Square | 61-70 | - | 0.0% | (77,200) | 0.8% | (88,200) | 0.8% | (88,752) | 0.8% |
| Recreation Centre | 61-50 | (50,000) | 0.5% | (68,431) | 0.7% | (95,106) | 0.9% | (107,291) | 1.0% |
| Cemetery | 35-00 | (41,533) | 0.4% | (56,295) | 0.6% | (66,569) | 0.6% | (75,728) | 0.7% |
| Community Centre | 62-10 | (35,975) | 0.4% | (40,550) | 0.4% | (44,088) | 0.4% | (48,105) | 0.4% |
| Seniors Centre | 62-50 | (31,725) | 0.3% | (38,050) | 0.4% | (41,463) | 0.4% | (45,308) | 0.4% |
| Picnic Shelter | 62-40 | (21,500) | 0.2% | (25,000) | 0.3% | (27,713) | 0.3% | (30,847) | 0.3% |
| Emergency Management | 24-00 | (50,196) | 0.5% | (24,000) | 0.2% | (24,000) | 0.2% | (24,000) | 0.2% |
| Community Hub | 62-20 | (12,749) | 0.1% | 8,352 | -0.1% | 8,701 | -0.1% | 9,002 | -0.1% |
| Bylaw | 22-00 | (47,148) | 0.5% | (10,590) | 0.1% | (9,485) | 0.1% | (10,709) | 0.1% |
| Utilities - Water | 34-10 | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Utilities - Sewer | 34-20 | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Utilities - Garbage | 34-30 | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Utilities - Storm | 34-40 | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| General Recreation - Summer Games | 61-00 | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| General | 00-00 | 1,636,000 | -17.2% | 1,629,375 | -16.3% | 1,914,625 | -18.3% | 2,063,375 | -18.8% |
| Total | | (9,488,126) | 100% | (9,968,009) | 100% | (10,461,940) | 100.00% | (10,970,197) | 100.00% |

Town of Coaldale Operating Budget 2024-2026
Allocation of Funding - Change in Tax Support

| | 2024 | | 2025 | | 2026 | |
|---|----------------------|-------------------|----------------------|-------------------|----------------------|-------------------|
| | \$ Change in Funding | % Change in Taxes | \$ Change in Funding | % Change in Taxes | \$ Change in Funding | % Change in Taxes |
| Change in Funding Related to Inflation - Maintain Service Level | (245,755) | -2.5% | 220,404 | 2.1% | 265,770 | 2.5% |
| Change in Funding Related to Service Enhancement - Increase Service Level | 81,764 | 0.8% | 202,422 | 2.0% | 49,255 | 0.5% |
| Change in Funding Related to Capital Service - Savings for Future Capital | 673,250 | 6.9% | 380,517 | 3.7% | 351,026 | 3.2% |
| Change in Funding Related to Community Growth | (130,019) | -1.3% | (426,600) | -4.2% | (296,544) | -2.7% |
| Tax Support Required - Year over Year | 379,240 | 3.9% | 376,743 | 3.7% | 369,507 | 3.4% |

| Change in Funding Related to Inflation - Maintain Service Level | 2024 | 2025 | 2026 |
|--|------------------|----------------|----------------|
| Staff Resources - Net Utilities Administration Charge & Other Savings | 262,281 | 122,838 | 193,829 |
| RCMP Contracted Services | 123,696 | 60,688 | 38,517 |
| Civic Square - Condo Fees | 34,200 | - | - |
| Administration - IT Services | 30,000 | - | - |
| Roads - Annual Alley Rehab Program & General Patching | 25,000 | 5,000 | 5,000 |
| Museum Operating Grant | 25,000 | - | - |
| Municipal Utilities - Power & Natural Gas | 20,500 | 46,825 | 46,681 |
| Municipal Fleet - Fuel, Oil & Parts | 12,000 | 12,000 | 12,000 |
| General Inflationary Adjustment - Future Placeholder | - | 32,413 | 15,544 |
| Full Repayment of Debenture - Loan for Grader | - | (23,654) | - |
| Full Repayment of Debenture - Loan for Arial Lift Truck | - | - | (6,905) |
| Volunteer Fire Fighter Honorarium | - | 5,000 | 5,000 |
| Elimination of School Bus Passes | (16,875) | - | - |
| Cemetery Columbarium Revenue | (17,500) | - | - |
| MSI Operating Grant | (65,000) | - | - |
| Highway Fines & Penalties (Increase in Revenue) | (100,000) | (22,500) | (25,000) |
| RCMP 70/30 Costing Split | (579,057) | (18,206) | (18,896) |
| Total | (245,755) | 220,404 | 265,770 |

| Change in Funding Related to Service Enhancement - Increase Service Level | 2024 | 2025 | 2026 |
|--|---------------|----------------|---------------|
| Addition of 1 FTE - Community Services | 41,835 | 44,744 | - |
| Civic Square - Outdoor Space | 27,500 | 12,500 | - |
| Recreation Centre | 18,429 | (23,308) | 4,664 |
| Alberta Advantage Immigration Program | 9,000 | 500 | 500 |
| Replacement of the Town's Financial ERP System | - | 37,500 | - |
| RCMP - 1 New FTE - 70/30 Cost Sharing | - | 125,486 | 44,091 |
| Bylaw - 0.6 FTE transition to 1 FTE | - | 5,000 | - |
| Elimination of Safety Fund - Proposed | (15,000) | - | - |
| Total | 81,764 | 202,422 | 49,255 |

Town of Coaldale Operating Budget 2024-2026
Allocation of Funding - Change in Tax Support

| Change in Funding Related to Capital Service - Savings for Future Capital | 2024 | 2025 | 2026 |
|--|----------------|----------------|----------------|
| - Roads Rehab Program - New Funding Proposed | 425,000 | 150,000 | 150,000 |
| - Equipment & Fleet | 132,500 | 62,150 | 67,865 |
| - Future Shop Renovation - New Funding Proposed | 50,000 | 50,000 | 50,000 |
| - Cemetery Future Expansion - New Funding Proposed | 25,000 | 10,000 | 10,000 |
| - Pathway Reserve - New Funding Proposed | 25,000 | 25,000 | 25,000 |
| - Buildings & Facilities | 15,750 | 83,367 | 48,161 |
| Total | 673,250 | 380,517 | 351,026 |

| Change in Funding Related to Community Growth | 2024 | 2025 | 2026 |
|--|------------------|------------------|------------------|
| 2024 - 2026 Mill Rate Stabilization | 84,000 | (128,000) | 4,000 |
| 2020 Funding Covid - Mill Rate Stabilization | 85,000 | - | - |
| Interest Income | - | (50,000) | (50,000) |
| Other Miscellaneous | (8,019) | - | - |
| Increased Franchise Fees - Enhanced Growth | (91,000) | (48,600) | (50,544) |
| Increased Residential & Commercial Development | (200,000) | (200,000) | (200,000) |
| Total | (130,019) | (426,600) | (296,544) |



Operating Budget 2024 - 2026

Municipal Tax Fund - Costing Centres

Town of Coaldale Operating Budget 2024 - 2026
00-00 General Municipal

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-------------------|-------------------|-------------------|-------------------|
| Revenues | | | | | |
| 1-100-00-Residential Taxes | (1) / (2) | 10,244,941 | 10,641,276 | 11,013,208 | 11,412,465 |
| 1-100-01-Residential Taxes Annex | | 210,308 | 204,345 | 204,345 | 204,345 |
| 1-101-00-Commercial Taxes | (1) / (2) | 825,000 | 1,025,000 | 1,225,000 | 1,425,000 |
| 1-101-01-Commercial Taxes Annex | | 40,164 | 35,219 | 35,219 | 35,219 |
| 1-102-00-Industrial Taxes | | 1,288,204 | 1,293,202 | 1,293,202 | 1,293,202 |
| 1-103-00-Farmland Taxes | | 337 | 337 | 337 | 337 |
| 1-103-01-Farmland Taxes Annex | | 9,988 | 10,440 | 10,440 | 10,440 |
| 1-105-00-Linear Taxes | | 150,000 | 150,000 | 150,000 | 150,000 |
| 1-200-00-General Sales & Services | | 17,000 | 18,000 | 18,000 | 18,000 |
| 1-400-00-Interest & Penalties | | 110,000 | 120,000 | 122,500 | 125,000 |
| 1-500-00-Return on Investments | (4) | 300,000 | 200,000 | 350,000 | 400,000 |
| 1-505-00-Franchise Fees | | 1,124,000 | 1,324,875 | 1,465,038 | 1,588,832 |
| 1-995-00-Trfs from Operating Rsvs | (3) | 131,500 | 100,000 | - | - |
| Total Revenues | | 14,451,442 | 15,122,694 | 15,887,289 | 16,662,840 |
| % Increase | | | 4.64% | 5.06% | 4.88% |
| \$ Increase | | | 671,252 | 764,595 | 775,551 |
| Expenses | | | | | |
| 2-245-00-Department Expense | (5) | - | - | 32,413 | 52,957 |
| 2-730-00-Taxes Write-off | | 5,000 | 2,500 | 2,500 | 2,500 |
| 2-820-00-ASFF Payments | (6) | 2,735,538 | 2,735,538 | 2,735,538 | 2,735,538 |
| 2-821-00-Separate School Req | (6) | 342,760 | 342,760 | 342,760 | 342,760 |
| 2-822-00-Seniors Foundation Req | (6) | 172,519 | 172,513 | 172,513 | 172,513 |
| 2-823-00-FCSS Payments | | 71,500 | 72,000 | 75,000 | 78,000 |
| 2-996-00 Mill Rate Stabilization (2024-2026) | | | 84,000 | (44,000) | (40,000) |
| Total Expenses | | 3,327,317 | 3,409,311 | 3,316,724 | 3,344,268 |
| % Increase | | | 2.46% | -2.72% | 0.83% |
| \$ Increase | | | 81,994 | (92,587) | 27,544 |
| Net Total Tax Support | | 11,124,125 | 11,713,383 | 12,570,565 | 13,318,572 |
| \$ Increase / (Decrease) - Tax Support | | | (589,258) | (857,182) | (748,007) |
| % Increase / (Decrease) - Tax Support | | | -6.07% | -8.66% | -7.41% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | - | 53,000 | 53,000 |
| Change in Funding Related to Community Growth | | | (589,258) | (275,000) | (275,000) |
| | | | (589,258) | (222,000) | (222,000) |

Notes

- (1) - \$200,000 in estimated additional tax revenue from residential and commercial growth in 2024. This amount is also estimated at \$200,000 for 2025 and 2026 (based on historical trends) - however this amount can fluctuate based on actual future development (higher or lower).
- (2) - 4.09% tax increase for 2024, 3.62% for 2025, 3.68% for 2026. Average of 3.79% from 2024-2026.
- (3) - Interest revenue expected to be lower in 2024 based on timing of construction projects, cash flow of grant dollars and investments held. Expected to rise in 2025 and 2026 with maturity of various municipal held bonds. To offset this 2024 decrease in revenue, proposing \$100,000 from the 2023 operation surplus be allocated to 2024 to offset this one year fluctuation in revenue.
- (4) - 2% increase in electrical and natural gas franchise fees planned for 2024, 1% in 2025, and 1% in 2026.
- (5) - Placeholder for future budget adjustments related to inflationary pressures.
- (6) - Tax requisitions budgeted based on actual for 2023 - net \$0 impact in the municipal budget.

Town of Coaldale Operating Budget 2024 - 2026

11-00 Council

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-205-00-Department Sales (1) | | 1,000 | 1,000 | 1,000 | 1,000 |
| 1-995-00-Trfs from Operating Rsvs | (1) | 25,000 | - | - | - |
| Total Revenues | | 26,000 | 1,000 | 1,000 | 1,000 |
| % Increase | | | -96.15% | 0.00% | 0.00% |
| \$ Increase | | | (25,000) | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 38,821 | 39,329 | 40,509 | 41,690 |
| 2-125-00-Council Salaries | | 208,836 | 213,018 | 219,409 | 225,802 |
| 2-126-00-Council Fees & Per Diems | (2) | 15,000 | 10,000 | 10,000 | 10,000 |
| 2-130-00-Benefits | | 59,294 | 63,554 | 64,338 | 65,128 |
| 2-131-00-WCB | | 2,224 | 4,077 | 4,204 | 4,319 |
| 2-132-00-Technology Allowance | | 8,400 | 8,400 | 8,400 | 8,400 |
| 2-220-00-Advertising | | 3,000 | 2,000 | 2,000 | 2,000 |
| 2-224-00-Travel & Accommodations | (2) | 8,000 | 11,000 | 11,000 | 11,000 |
| 2-225-00-Conferences | (2) | 4,000 | 5,000 | 5,000 | 5,000 |
| 2-226-00-Subs & Memberships | (3) | 32,500 | 35,000 | 37,500 | 40,000 |
| 2-227-00-Training & Education | | 15,000 | 15,000 | 15,000 | 15,000 |
| 2-233-00-Other Professional Fees | (1) | 25,000 | - | - | - |
| 2-241-00-Insurance Premiums | | 2,500 | 2,500 | 2,625 | 2,756 |
| 2-322-00-Promotional | (2) | 10,000 | 15,000 | 15,000 | 15,000 |
| 2-323-00-Food & Refreshments | | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-325-00-Office & Stationery | | 1,000 | 2,000 | 2,000 | 2,000 |
| Total Expenses | | 437,575 | 429,878 | 440,985 | 452,095 |
| % Increase | | | -1.76% | 2.58% | 2.52% |
| \$ Increase | | | (7,697) | 11,107 | 11,110 |
| Net Total Tax Support | | (411,575) | (428,878) | (439,985) | (451,095) |
| \$ Increase / (Decrease) - Tax Support | | | 17,303 | 11,107 | 11,110 |
| % Increase / (Decrease) - Tax Support | | | 0.18% | 0.11% | 0.11% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 17,303 | 11,107 | 11,110 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | 17,303 | 11,107 | 11,110 |

Notes

- (1) - \$25,000 revenue and expense was a one-time item in 2023 (Roger Brooks Visit).
- (2) - Amounts adjusted to better represent actual spending and allocation of resources.
- (3) - Does not include any new municipal memberships.

Town of Coaldale Operating Budget 2024 - 2026

12-00 Administration

| | Notes | 2023 | 2024 | 2025 | 2026 |
|--|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-200-00-General Sales & Services | | 3,000 | 3,000 | 5,000 | 5,000 |
| 1-205-00-Department Sales (1) | (2) | 33,125 | - | - | - |
| 1-206-00-Department Sales (2) | (1) | 25,000 | - | - | - |
| 1-300-00-Tax Certificates | | 10,000 | 15,000 | 15,000 | 15,000 |
| 1-305-00-Business Licenses | | 65,000 | 72,500 | 75,000 | 77,250 |
| 1-701-00-Rebates | | 3,000 | 5,000 | 5,000 | 5,000 |
| 1-891-00-Trfs from Prov Govt | (3) | 95,000 | 130,000 | 130,000 | 130,000 |
| 1-995-00-Trfs from Operating Rsvs | (4) | 38,673 | 200,000 | | |
| Total Revenues | | 272,798 | 425,500 | 230,000 | 232,250 |
| % Increase | | | 55.98% | -45.95% | 0.98% |
| \$ Increase | | | 152,702 | (195,500) | 2,250 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 668,551 | 693,804 | 715,706 | 739,019 |
| 2-130-00-Benefits | | 154,480 | 155,196 | 157,515 | 160,007 |
| 2-131-00-WCB | | 5,546 | 11,084 | 11,435 | 11,806 |
| 2-220-00-Advertising | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-221-00-Printing & Design | | 2,000 | 2,500 | 2,500 | 2,500 |
| 2-222-00-Postage & Freight | | 15,000 | 20,000 | 20,000 | 20,000 |
| 2-223-00-Telecommunications | | 19,000 | 18,100 | 18,100 | 18,100 |
| 2-224-00-Travel & Accommodations | | 10,000 | 12,000 | 12,000 | 12,000 |
| 2-225-00-Conferences | | 6,500 | 6,500 | 6,500 | 6,500 |
| 2-226-00-Subs & Memberships | | 6,500 | 7,000 | 7,000 | 7,000 |
| 2-227-00-Training & Education | | 16,000 | 16,000 | 16,000 | 16,000 |
| 2-229-00-Accounting & Audit Fees | | 25,000 | 21,000 | 25,000 | 21,000 |
| 2-230-00-Assessment & Inspections | | 113,000 | 115,000 | 117,000 | 119,000 |
| 2-231-00-IT Services | (4) | 90,600 | 321,000 | 121,000 | 121,000 |
| 2-232-00-Professional Fees | | 150,000 | 135,000 | 135,000 | 135,000 |
| 2-233-00-Other Professional Fees | | 27,500 | 20,000 | 20,000 | 20,000 |
| 2-234-00-Contracted Services | | 9,750 | 8,500 | 8,500 | 8,500 |
| 2-235-00-Cleaning | (1) | 30,000 | 20,000 | 20,000 | 20,000 |
| 2-236-00-Building Repairs | (1) | 5,000 | - | - | - |
| 2-237-00-Equipment & Vehicle RM | | 1,200 | 1,500 | 1,500 | 1,500 |
| 2-240-00-Rentals | | 13,800 | 13,800 | 13,800 | 13,800 |
| 2-241-00-Insurance Premiums | (1) | 17,500 | 5,000 | 5,250 | 5,512 |
| 2-245-00-Department Expense | (2) | 50,000 | - | - | - |
| 2-323-00-Food & Refreshments | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-324-00-Staff Apprn & Long Serv | | 21,000 | 21,000 | 21,000 | 21,000 |
| 2-325-00-Office & Stationery | | 28,000 | 25,000 | 25,000 | 25,000 |
| 2-326-00-IT Software | | 166,500 | 157,000 | 194,500 | 194,500 |
| 2-327-00-IT Equipment & Supplies | | 50,000 | 50,000 | 50,000 | 50,000 |
| 2-328-00-Equipment & Furnishings | (1) | 22,673 | 5,000 | 5,000 | 5,000 |
| 2-330-00-Janitorial Supplies | | 3,500 | 5,000 | 5,000 | 5,000 |
| 2-338-00-Natural Gas | (1) | 16,000 | 6,000 | 6,300 | 6,615 |
| 2-339-00-Power | (1) | 18,500 | 8,000 | 8,400 | 8,820 |
| 2-341-00-Municipal Utilities | | 3,750 | 500 | 550 | 605 |
| 2-420-00-Bank Charges & Interest | | 6,600 | 6,000 | 6,000 | 6,000 |
| 2-799-00-Internal Allocation - Utilities | (5) | (579,733) | (513,570) | (537,073) | (559,470) |
| Total Expenses | | 1,201,217 | 1,380,414 | 1,225,983 | 1,228,814 |
| % Increase | | | 14.92% | -11.19% | 0.23% |
| \$ Increase | | | 179,197 | (154,431) | 2,831 |

Town of Coaldale Operating Budget 2024 - 2026
12-00 Administration

| Net Total Tax Support | (928,419) | (954,914) | (995,983) | (996,564) |
|---|---------------|---------------|--------------|-----------|
| \$ Increase / (Decrease) - Tax Support | 26,495 | 41,069 | 581 | |
| % Increase / (Decrease) - Tax Support | 0.27% | 0.41% | 0.01% | |
| Allocation of Funding - Change in Tax Support | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | 26,495 | 3,569 | 581 | |
| Change in Funding Related to Service Enhancement - Increase Service Level | - | 37,500 | - | |
| Change in Funding Related to Capital Service - Savings for Future Capital | - | - | - | |
| | <u>26,495</u> | <u>41,069</u> | <u>581</u> | |

Notes

- (1) - Item or portion of, re-allocated to Civic Square (61-70) for 2024 and forward.
- (2) - School bus pass program no longer operating due to an increase in school busing provided by the Provincial Government.
- (3) - MSI Operating funding increased by \$65,000.
- (4) Estimated transition costs for the Town's Financial Management Software (\$200,000).
- (5) Internal administration charge allocated to the utilities fund.

Town of Coaldale Operating Budget 2024 - 2026

21-00 Police

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 1-410-00-Highway & Traffic Fines | | 50,000 | 50,000 | 50,000 | 50,000 |
| 1-891-00-Trfs from Prov Govt | | 369,500 | 369,500 | 369,500 | 369,500 |
| 1-892-00-Trfs from Other Lcl Govt | (1) | - | 579,057 | 651,043 | 681,494 |
| Total Revenues | | 419,500 | 998,557 | 1,070,543 | 1,100,994 |
| % Increase | | | 138.04% | 7.21% | 2.84% |
| \$ Increase | | | 579,057 | 71,986 | 30,451 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 194,614 | 191,729 | 200,231 | 207,510 |
| 2-130-00-Benefits | | 50,179 | 51,264 | 52,195 | 53,111 |
| 2-131-00-WCB | | 1,724 | 3,062 | 3,200 | 3,315 |
| 2-234-00-Contracted Services | | 2,500 | - | - | - |
| 2-245-00-Department Expense | (2) | 1,921,493 | 2,045,189 | 2,285,143 | 2,386,647 |
| Total Expenses | | 2,170,510 | 2,291,244 | 2,540,769 | 2,650,583 |
| % Increase | | | 5.56% | 10.89% | 4.32% |
| \$ Increase | | | 120,734 | 249,525 | 109,814 |
| Net Total Tax Support | | (1,751,010) | (1,292,687) | (1,470,226) | (1,549,589) |
| \$ Increase / (Decrease) - Tax Support | | | (458,323) | 177,539 | 79,363 |
| % Increase / (Decrease) - Tax Support | | | -4.72% | 1.79% | 0.79% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (458,323) | 52,053 | 35,272 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | 125,486 | 44,091 |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | (458,323) | 177,539 | 79,363 |

Notes

(1) - We have requested financial support from the Provincial Government based on a 70/30 cost sharing split - this budget represents that request IF it was to be approved effective January 1, 2024.

(2) - One new FTE RCMP Officer budgeted for 2025 - Consistent with previous financial planning document presented by the RCMP to Council.

Town of Coaldale Operating Budget 2024 - 2026
22-00 Bylaw Municipal Enforcement

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-----------------|-----------------|----------------|-----------------|
| Revenues | | | | | |
| 1-306-00-Animal Licenses | | 12,500 | 12,500 | 12,500 | 12,500 |
| 1-410-00-Highway & Traffic Fines | (1) | 450,000 | 600,000 | 622,500 | 647,500 |
| 1-411-00-Bylaw Fines | | 2,500 | 2,000 | 2,000 | 2,000 |
| 1-890-00-Trfs from Federal Govt | | 10,500 | 10,500 | 10,500 | 11,000 |
| 1-995-00-Trfs from Operating Rsvs | | 5,600 | - | - | - |
| Total Revenues | | 481,100 | 625,000 | 647,500 | 673,000 |
| % Increase | | | 29.91% | 3.60% | 3.94% |
| \$ Increase | | | 143,900 | 22,500 | 25,500 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | (2) | 246,892 | 345,580 | 361,804 | 378,151 |
| 2-121-00-Part Time & Casual Wages | (2) | 30,982 | - | - | - |
| 2-122-00-Seasonal Wages | | 15,222 | 13,659 | 14,069 | 14,479 |
| 2-130-00-Benefits | | 64,699 | 85,656 | 87,929 | 90,221 |
| 2-131-00-WCB | | 2,603 | 5,745 | 6,008 | 6,275 |
| 2-220-00-Advertising | | 2,000 | 1,000 | 1,000 | 1,000 |
| 2-221-00-Printing & Design | | 500 | - | - | - |
| 2-222-00-Postage & Freight | | 6,000 | 8,000 | 8,000 | 8,000 |
| 2-223-00-Telecommunications | | 3,000 | 3,700 | 3,700 | 3,700 |
| 2-224-00-Travel & Accommodations | | 3,000 | 8,000 | 8,000 | 8,000 |
| 2-225-00-Conferences | | 3,000 | 5,000 | 5,000 | 5,000 |
| 2-226-00-Subs & Memberships | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-227-00-Training & Education | | 5,000 | 6,000 | 6,000 | 6,000 |
| 2-231-00-IT Services | | 24,200 | 22,250 | 22,950 | 23,650 |
| 2-234-00-Contracted Services | | 34,000 | 31,000 | 32,000 | 33,000 |
| 2-235-00-Cleaning | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-237-00-Equipment & Vehicle RM | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-240-00-Rentals | | 32,500 | 36,000 | 38,500 | 41,000 |
| 2-241-00-Insurance Premiums | | 5,000 | 7,500 | 7,875 | 8,268 |
| 2-323-00-Food & Refreshments | | - | 1,000 | 1,000 | 1,000 |
| 2-325-00-Office & Stationery | | 3,500 | 3,000 | 3,000 | 3,000 |
| 2-326-00-IT Software | | 3,150 | - | - | - |
| 2-328-00-Equipment & Furnishings | | 5,000 | 10,000 | 5,000 | 5,000 |
| 2-331-00-Uniforms | | 4,000 | 5,000 | 5,000 | 5,000 |
| 2-334-00-Fuel & Oil | | 8,000 | 10,000 | 11,000 | 12,000 |
| 2-996-00-Trfs to Capital Rsvs | | 15,000 | 16,500 | 18,150 | 19,965 |
| Total Expenses | | 528,248 | 635,590 | 656,985 | 683,709 |
| % Increase | | | 20.32% | 3.37% | 4.07% |
| \$ Increase | | | 107,342 | 21,395 | 26,724 |
| Net Total Tax Support | | (47,148) | (10,590) | (9,485) | (10,709) |
| \$ Increase / (Decrease) - Tax Support | | | (36,558) | (1,105) | 1,224 |
| % Increase / (Decrease) - Tax Support | | | -0.38% | -0.01% | 0.01% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (38,058) | (7,755) | (591) |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | 5,000 | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 1,500 | 1,650 | 1,815 |
| | | | (36,558) | (1,105) | 1,224 |
| Notes | | | | | |
| (1)- Highway & Traffic Fines increased by \$100,000 based on actual revenue & \$50,000 for staffing proposal. | | | | | |
| (2) - Proposal to move the Photo Radar Operator from a 0.60 FTE part-time (\$34,842) to 1 FTE full time in 2024 (\$85,023). | | | | | |

Town of Coaldale Operating Budget 2024 - 2026

23-00 Fire

| | Notes | 2023 | 2024 | 2025 | 2026 |
|-----------------------------------|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-200-00-General Sales & Services | | 40,000 | 20,000 | 21,000 | 22,000 |
| 1-700-00-Donations | | 1,000 | 1,000 | 1,000 | 1,000 |
| 1-892-00-Trfs from Other Lcl Govt | | 736,000 | 767,500 | 788,500 | 810,500 |
| 1-995-00-Trfs from Operating Rsvs | (1) / (2) | - | 115,000 | - | - |
| Total Revenues | | 777,000 | 903,500 | 810,500 | 833,500 |
| % Increase | | | 16.28% | -10.29% | 2.84% |
| \$ Increase | | | 126,500 | (93,000) | 23,000 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 619,035 | 567,847 | 587,874 | 616,225 |
| 2-121-00-Part Time & Casual Wages | | 5,806 | - | - | - |
| 2-122-00-Seasonal Wages | | - | 13,659 | 14,069 | 14,479 |
| 2-130-00-Benefits | | 141,602 | 130,264 | 133,174 | 137,172 |
| 2-131-00-WCB | | 5,536 | 9,291 | 9,619 | 10,079 |
| 2-220-00-Advertising | | 500 | 1,000 | 1,000 | 1,000 |
| 2-221-00-Printing & Design | | 750 | - | - | - |
| 2-222-00-Postage & Freight | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-223-00-Telecommunications | | 9,500 | 12,900 | 12,900 | 12,900 |
| 2-224-00-Travel & Accommodations | | 9,000 | 9,000 | 9,000 | 9,000 |
| 2-225-00-Conferences | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-226-00-Subs & Memberships | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-227-00-Training & Education | | 40,000 | 40,000 | 40,000 | 40,000 |
| 2-228-00-Licences & Permits | | 4,500 | 5,000 | 5,000 | 5,000 |
| 2-230-00-Assessment & Inspections | | 2,500 | 1,000 | 1,000 | 1,000 |
| 2-233-00-Other Professional Fees | | 8,000 | 7,500 | 7,500 | 7,500 |
| 2-234-00-Contracted Services | | 40,100 | 43,000 | 45,000 | 47,000 |
| 2-235-00-Cleaning | | 12,000 | 12,000 | 12,000 | 12,000 |
| 2-236-00-Building Repairs | (2) | 20,000 | 45,000 | 20,000 | 20,000 |
| 2-237-00-Equipment & Vehicle RM | | 25,000 | 35,000 | 35,000 | 35,000 |
| 2-240-00-Rentals | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-241-00-Insurance Premiums | | 25,000 | 30,000 | 31,500 | 33,075 |
| 2-245-00-Department Expense | (3) | 170,000 | 170,000 | 175,000 | 180,000 |
| 2-323-00-Food & Refreshments | | 3,750 | 3,750 | 3,750 | 3,750 |
| 2-324-00-Staff Apprn & Long Serv | | 7,750 | 7,750 | 7,750 | 7,750 |
| 2-325-00-Office & Stationery | | 6,500 | 6,500 | 6,500 | 6,500 |
| 2-326-00-IT Software | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-327-00-IT Equipment & Supplies | | 3,000 | 5,000 | 5,000 | 5,000 |
| 2-328-00-Equipment & Furnishings | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-329-00-First Aid, Safety & PPE | (1) | 42,100 | 130,000 | 40,000 | 40,000 |
| 2-330-00-Janitorial Supplies | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-331-00-Uniforms | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-334-00-Fuel & Oil | | 24,000 | 24,000 | 25,000 | 26,000 |
| 2-335-00-Parts & Accessories | | 14,500 | 15,000 | 15,000 | 15,000 |
| 2-337-00-Tools | | 6,000 | 10,000 | 10,000 | 10,000 |
| 2-338-00-Natural Gas | | 10,000 | 12,000 | 12,600 | 13,230 |
| 2-339-00-Power | | 19,000 | 22,000 | 23,100 | 24,255 |
| 2-341-00-Municipal Utilities | | 3,500 | 3,000 | 3,300 | 3,630 |
| 2-520-00-Interest on LT Debt | | 53,042 | 51,679 | 50,278 | 48,839 |
| 2-521-00-LT Debt Principal | | 49,675 | 51,039 | 52,439 | 53,878 |
| 2-730-00-Taxes Write-off | | 32,500 | 32,500 | 32,500 | 32,500 |
| 2-996-00-Trfs to Capital Rsvs | | 159,000 | 250,000 | 275,000 | 302,500 |
| Total Expenses | | 1,617,146 | 1,800,679 | 1,745,853 | 1,818,262 |

Town of Coaldale Operating Budget 2024 - 2026

23-00 Fire

| | | | |
|--------------------|---------|----------|--------|
| % Increase | 11.35% | -3.04% | 4.15% |
| \$ Increase | 183,533 | (54,826) | 72,409 |

| | | | | |
|------------------------------|------------------|------------------|------------------|------------------|
| Net Total Tax Support | <u>(840,146)</u> | <u>(897,179)</u> | <u>(935,353)</u> | <u>(984,762)</u> |
|------------------------------|------------------|------------------|------------------|------------------|

| | | | |
|---|---------------|---------------|---------------|
| \$ Increase / (Decrease) - Tax Support | 57,033 | 38,174 | 49,409 |
| % Increase / (Decrease) - Tax Support | 0.59% | 0.39% | 0.49% |

Allocation of Funding - Change in Tax Support

| | | | |
|---|---------------|---------------|---------------|
| Change in Funding Related to Inflation - Maintain Service Level | (33,967) | 13,174 | 21,909 |
| Change in Funding Related to Service Enhancement - Increase Service Level | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | 91,000 | 25,000 | 27,500 |
| | <u>57,033</u> | <u>38,174</u> | <u>49,409</u> |

Notes

- (1) - \$90,000 requested for address the backlog of PPE required for replacement. Proposed funding source is the 2023 Operating Surplus, funds received from wildfire aid provided.
- (2) - \$25,000 requested to add electronic locks to the portion of the Firehall that still has manual key locks. Proposed funding source is the 2023 Operating Surplus.
- (3) - Proposing a \$5,000 annual increase to the volunteer fire fighter honorarium in 2025. Fund increased from \$100,000 to \$115,000 in 2023.

Town of Coaldale Operating Budget 2024 - 2026
24-00 - Emergency Management

| | | Notes | 2023 | 2024 | 2025 | 2026 |
|--|---|--------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | | |
| | 1-892-00-Trfs from Other Lcl Govt | (1) | 40,000 | - | - | - |
| Total Revenues | | | <u>40,000</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| % Increase | | | | -100.00% | 0.00% | 0.00% |
| \$ Increase | | | | (40,000) | - | - |
| Expenses | | | | | | |
| | 2-120-00-Perm Salaries & Wages | (2) | 50,898 | - | - | - |
| | 2-130-00-Benefits | (2) | 11,047 | - | - | - |
| | 2-131-00-WCB | (2) | 451 | - | - | - |
| | 2-220-00-Advertising | | 500 | 1,000 | 1,000 | 1,000 |
| | 2-221-00-Printing & Design | | 1,000 | 500 | 500 | 500 |
| | 2-223-00-Telecommunications | | 5,800 | 4,500 | 4,500 | 4,500 |
| | 2-224-00-Travel & Accommodations | | 1,500 | 1,500 | 1,500 | 1,500 |
| | 2-225-00-Conferences | | 2,000 | 2,000 | 2,000 | 2,000 |
| | 2-226-00-Subs & Memberships | | 500 | 500 | 500 | 500 |
| | 2-227-00-Training & Education | | 6,000 | 6,000 | 6,000 | 6,000 |
| | 2-234-00-Contracted Services | | 1,500 | 1,500 | 1,500 | 1,500 |
| | 2-240-00-Rentals | | 1,000 | 1,000 | 1,000 | 1,000 |
| | 2-241-00-Insurance Premiums | | 2,500 | - | - | - |
| | 2-323-00-Food & Refreshments | | 1,000 | 1,000 | 1,000 | 1,000 |
| | 2-325-00-Office & Stationery | | 2,000 | 2,000 | 2,000 | 2,000 |
| | 2-328-00-Equipment & Furnishings | | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Expenses | | | <u>90,196</u> | <u>24,000</u> | <u>24,000</u> | <u>24,000</u> |
| % Increase | | | | -73.39% | 0.00% | 0.00% |
| \$ Increase | | | | (66,196) | - | - |
| Net Total Tax Support | | | | | | |
| | | | <u>(50,196)</u> | <u>(24,000)</u> | <u>(24,000)</u> | <u>(24,000)</u> |
| \$ Increase / (Decrease) - Tax Support | | | | (26,196) | - | - |
| % Increase / (Decrease) - Tax Support | | | | -0.27% | 0.00% | 0.00% |
| Allocation of Funding - Change in Tax Support | | | | | | |
| | Change in Funding Related to Inflation - Maintain Service Level | | | (26,196) | - | - |
| | Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| | Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | | <u>(26,196)</u> | <u>-</u> | <u>-</u> |

Notes

(1) - Previous service contract no longer applicable with new model projected. Finalized budget for new model to be completed in 2024. No / minimal additional tax support expected to be required when completed.

(2) - Decrease represents an internal re-allocation of wage expense to better align with actual usage for 2024.

Town of Coaldale Operating Budget 2024 - 2026

31-00 Operations - Common Services

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-701-00-Rebates | | 500 | 1,000 | 1,000 | 1,000 |
| Total Revenues | | 500 | 1,000 | 1,000 | 1,000 |
| % Increase | | | 100.00% | 0.00% | 0.00% |
| \$ Increase | | | 500 | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 85,016 | 129,164 | 132,478 | 137,610 |
| 2-130-00-Benefits | | 19,584 | 28,878 | 29,358 | 30,033 |
| 2-131-00-WCB | | 608 | 2,064 | 2,117 | 2,198 |
| 2-222-00-Postage & Freight | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-223-00-Telecommunications | | 9,500 | 11,800 | 11,800 | 11,800 |
| 2-224-00-Travel & Accommodations | | 5,500 | 6,000 | 6,000 | 6,000 |
| 2-225-00-Conferences | | 3,500 | 3,000 | 3,000 | 3,000 |
| 2-226-00-Subs & Memberships | | 2,000 | 3,000 | 3,000 | 3,000 |
| 2-227-00-Training & Education | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-228-00-Licences & Permits | | 4,500 | 4,500 | 4,500 | 4,500 |
| 2-230-00-Assessment & Inspections | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-234-00-Contracted Services | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-235-00-Cleaning | | 18,000 | 18,000 | 18,000 | 18,000 |
| 2-236-00-Building Repairs | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-240-00-Rentals | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-241-00-Insurance Premiums | | 10,000 | 5,000 | 5,250 | 5,512 |
| 2-322-00-Promotional | (1) | 15,000 | - | - | - |
| 2-323-00-Food & Refreshments | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-325-00-Office & Stationery | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-326-00-IT Software | | 6,000 | 8,500 | 8,500 | 8,500 |
| 2-328-00-Equipment & Furnishings | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-329-00-First Aid, Safety & PPE | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-330-00-Janitorial Supplies | | 5,000 | 6,000 | 6,000 | 6,000 |
| 2-331-00-Uniforms | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-335-00-Parts & Accessories | | 2,750 | 2,500 | 2,500 | 2,500 |
| 2-337-00-Tools | | 1,250 | 1,500 | 1,500 | 1,500 |
| 2-338-00-Natural Gas | | 9,500 | 16,000 | 16,800 | 17,640 |
| 2-339-00-Power | | 16,000 | 15,000 | 15,750 | 16,537 |
| 2-341-00-Municipal Utilities | | 2,000 | 2,000 | 2,200 | 2,420 |
| 2-520-00-Interest on LT Debt | | 1,045 | 736 | 417 | 85 |
| 2-521-00-LT Debt Principal | | 8,491 | 8,799 | 9,118 | 4,703 |
| 2-996-00-Trfs to Capital Rsvs | (2) | 25,000 | 78,750 | 133,063 | 188,022 |
| Total Expenses | | 305,244 | 406,191 | 466,351 | 524,560 |
| % Increase | | | 33.07% | 14.81% | 12.48% |
| \$ Increase | | | 100,947 | 60,160 | 58,209 |
| Net Total Tax Support | | (304,744) | (405,191) | (465,351) | (523,560) |
| \$ Increase / (Decrease) - Tax Support | | | 100,447 | 60,160 | 58,209 |
| % Increase / (Decrease) - Tax Support | | | 1.04% | 0.61% | 0.58% |

Town of Coaldale Operating Budget 2024 - 2026

31-00 Operations - Common Services

Allocation of Funding - Change in Tax Support

| | | | |
|---|----------------|---------------|---------------|
| Change in Funding Related to Inflation - Maintain Service Level | 61,697 | 5,847 | 3,250 |
| Change in Funding Related to Service Enhancement - Increase Service Level | (15,000) | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | 53,750 | 54,313 | 54,959 |
| | <u>100,447</u> | <u>60,160</u> | <u>58,209</u> |

Notes

(1) - Proposed to eliminate the annual Safety Fund of \$15,000 - allocate funds to future capital reserves. Safety fund generally not fully utilized each year.

(2) - Proposed to increase the annual capital reserve funding by an additional \$50,000 year over year - savings for shop facility. Should Council maintain this funding strategy, it would result in annual funding of \$250,000 by 2028 and accumulated savings of \$750,000.

Town of Coaldale Operating Budget 2024 - 2026

32-00 Fleet

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| Total Revenues | | - | - | - | - |
| % Increase | | | 0.00% | 0.00% | 0.00% |
| \$ Increase | | | - | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 199,432 | 202,696 | 211,041 | 218,654 |
| 2-130-00-Benefits | | 46,162 | 46,435 | 47,582 | 48,624 |
| 2-131-00-WCB | | 1,767 | 3,238 | 3,371 | 3,493 |
| 2-133-00-Tool Allowance | | 3,640 | 3,640 | 3,640 | 3,640 |
| 2-222-00-Postage & Freight | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-223-00-Telecommunications | | 650 | 800 | 800 | 800 |
| 2-224-00-Travel & Accommodations | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-226-00-Subs & Memberships | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-227-00-Training & Education | | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-228-00-Licences & Permits | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-230-00-Assessment & Inspections | | 7,500 | 7,500 | 7,500 | 7,500 |
| 2-237-00-Equipment & Vehicle RM | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-240-00-Rentals | | 1,500 | - | - | - |
| 2-241-00-Insurance Premiums | (1) | 10,000 | 30,000 | 31,500 | 33,075 |
| 2-326-00-IT Software | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-327-00-IT Equipment & Supplies | | 9,000 | 9,000 | 9,000 | 9,000 |
| 2-330-00-Janitorial Supplies | | 5,000 | 3,000 | 3,000 | 3,000 |
| 2-331-00-Uniforms | | 600 | 2,500 | 2,500 | 2,500 |
| 2-334-00-Fuel & Oil | (2) | 120,000 | 125,000 | 130,000 | 135,000 |
| 2-335-00-Parts & Accessories | (2) | 105,000 | 115,000 | 120,000 | 125,000 |
| 2-337-00-Tools | | 2,500 | 3,000 | 3,000 | 3,000 |
| 2-520-00-Interest on LT Debt | | 3,326 | 1,102 | 178 | - |
| 2-521-00-LT Debt Principal | | 60,178 | 29,437 | 6,727 | - |
| 2-996-00-Trfs to Capital Rsvs | | 255,000 | 280,000 | 307,000 | 336,200 |
| Total Expenses | | 855,255 | 886,348 | 910,839 | 953,486 |
| % Increase | | | 3.64% | 2.76% | 4.68% |
| \$ Increase | | | 31,093 | 24,491 | 42,647 |
| Net Total Tax Support | | (855,255) | (886,348) | (910,839) | (953,486) |
| \$ Increase / (Decrease) - Tax Support | | | 31,093 | 24,491 | 42,647 |
| % Increase / (Decrease) - Tax Support | | | 0.32% | 0.25% | 0.42% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 6,093 | (2,509) | 13,447 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 25,000 | 27,000 | 29,200 |
| | | | 31,093 | 24,491 | 42,647 |

Notes

(1) - Large increase in insurance expense due to internal allocation.

(2) - \$15,000 increase, followed by \$10,000 year over year increase in parts, supplies, fuel and oil based on inflationary pressures.

Town of Coaldale Operating Budget 2024 - 2026

33-00 Roads

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| | | - | - | - | - |
| Total Revenues | | - | - | - | - |
| % Increase | | | 0.00% | 0.00% | 0.00% |
| \$ Increase | | | - | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 413,686 | 430,699 | 446,985 | 464,519 |
| 2-122-00-Seasonal Wages | | 58,352 | 59,220 | 60,996 | 62,772 |
| 2-130-00-Benefits | | 108,926 | 112,833 | 114,884 | 117,046 |
| 2-131-00-WCB | | 4,189 | 7,840 | 8,131 | 8,438 |
| 2-223-00-Telecommunications | | 650 | 800 | 800 | 800 |
| 2-224-00-Travel & Accommodations | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-225-00-Conferences | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-226-00-Subs & Memberships | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-234-00-Contracted Services | (1) | 382,500 | 400,000 | 405,000 | 410,000 |
| 2-240-00-Rentals | | 6,500 | 6,500 | 6,500 | 6,500 |
| 2-241-00-Insurance Premiums | | 5,000 | 10,000 | 10,500 | 11,025 |
| 2-331-00-Uniforms | | 2,000 | 3,000 | 3,000 | 3,000 |
| 2-332-00-Chemicals | | 8,000 | 10,000 | 10,000 | 10,000 |
| 2-333-00-Construction Materials | | 91,000 | 85,000 | 85,000 | 85,000 |
| 2-335-00-Parts & Accessories | | 17,500 | 30,000 | 30,000 | 30,000 |
| 2-337-00-Tools | | 6,400 | 6,000 | 6,000 | 6,000 |
| 2-338-00-Natural Gas | | - | 6,000 | 7,475 | 8,710 |
| 2-339-00-Power | | 336,000 | 361,000 | 388,600 | 414,705 |
| 2-996-00-Trfs to Capital Rsvs | (2) | 75,000 | 500,000 | 650,000 | 800,000 |
| Total Expenses | | 1,519,703 | 2,032,892 | 2,237,871 | 2,442,515 |
| % Increase | | | 33.77% | 10.08% | 9.14% |
| \$ Increase | | | 513,189 | 204,979 | 204,644 |
| Net Total Tax Support | | (1,519,703) | (2,032,892) | (2,237,871) | (2,442,515) |
| \$ Increase / (Decrease) - Tax Support | | | 513,189 | 204,979 | 204,644 |
| % Increase / (Decrease) - Tax Support | | | 5.29% | 2.07% | 2.03% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 88,189 | 54,979 | 54,644 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 425,000 | 150,000 | 150,000 |
| | | | 513,189 | 204,979 | 204,644 |

Notes

(1) - \$20,000 increase to the alley rebuild program (\$75,000 - \$95,000) to keep up with inflationary pressures. The Town is usually able to rebuild five alleys per year with this annual funding.

(2) - As part of this draft budget, the proposed funding increase would be for an annual roads rehab program. With the proposed funding stream, the Town could have an annual program of \$1,000,000 per year, starting in 2025 (combined funding from 2024 and 2025). Additional funding in 2027 would be required to increase the annual program from \$800,000 to \$1,000,000 - should that be a goal of Council as part of the Town's Asset Management Program.

Town of Coaldale Operating Budget 2024 - 2026

35-00 Cemetery

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 1-205-00-Department Sales (1) | | 12,500 | 5,912 | 6,207 | 6,517 |
| 1-206-00-Department Sales (2) | | 5,000 | 6,930 | 7,277 | 7,640 |
| 1-207-00-Department Sales (3) | | 12,500 | 21,713 | 22,799 | 23,939 |
| 1-208-00-Department Sales (4) | (1) | - | 15,000 | 15,750 | 16,538 |
| Total Revenues | | 30,000 | 49,555 | 52,033 | 54,634 |
| % Increase | | | 65.18% | 5.00% | 5.00% |
| \$ Increase | | | 19,555 | 2,478 | 2,601 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 30,468 | 36,633 | 38,654 | 39,781 |
| 2-130-00-Benefits | | 6,795 | 8,132 | 8,406 | 8,560 |
| 2-131-00-WCB | | 270 | 585 | 617 | 635 |
| 2-241-00-Insurance Premiums | | 2,500 | 2,500 | 2,625 | 2,756 |
| 2-335-00-Parts & Accessories | | 6,000 | 5,000 | 5,000 | 5,000 |
| 2-341-00-Municipal Utilities | | 500 | 3,000 | 3,300 | 3,630 |
| 2-996-00-Trfs to Capital Rsvs | (2) | 25,000 | 50,000 | 60,000 | 70,000 |
| Total Expenses | | 71,533 | 105,850 | 118,602 | 130,362 |
| % Increase | | | 47.97% | 12.05% | 9.92% |
| \$ Increase | | | 34,317 | 12,752 | 11,760 |
| Net Total Tax Support | | (41,533) | (56,295) | (66,569) | (75,728) |
| \$ Increase / (Decrease) - Tax Support | | | 14,762 | 10,274 | 9,159 |
| % Increase / (Decrease) - Tax Support | | | 0.15% | 0.10% | 0.09% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (10,238) | 274 | (841) |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 25,000 | 10,000 | 10,000 |
| | | | 14,762 | 10,274 | 9,159 |

Notes

(1) - Higher revenue in 2024 a result of the columbarium addition (estimate) as well as rate increase.

(2) - Increase in transfer to capital reserves for future cemetery expansion.

Town of Coaldale Operating Budget 2024 - 2026

41-00 Planning and Development

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-310-00-Safety Code Permits | | 65,000 | 60,000 | 60,000 | 60,000 |
| 1-315-00-Development Fees | | 50,000 | 80,000 | 95,000 | 115,000 |
| 1-590-00-Gain On Land Inv Sales | (1) | 630,000 | 600,000 | - | - |
| 1-995-00-Trfs from Operating Rsvs | (2) | 93,387 | 35,000 | - | - |
| 1-996-00-Trfs from Capital Rsvs | (2) | 150,000 | - | - | - |
| Total Revenues | | 988,387 | 775,000 | 155,000 | 175,000 |
| % Increase | | | -21.59% | -80.00% | 12.90% |
| \$ Increase | | | (213,387) | (620,000) | 20,000 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 280,371 | 309,595 | 320,544 | 332,419 |
| 2-130-00-Benefits | | 65,079 | 69,235 | 70,854 | 72,454 |
| 2-131-00-WCB | | 2,483 | 4,948 | 5,121 | 5,311 |
| 2-220-00-Advertising | | 11,000 | 10,000 | 10,000 | 10,000 |
| 2-221-00-Printing & Design | | 2,750 | 2,500 | 2,500 | 2,500 |
| 2-222-00-Postage & Freight | | 5,000 | 2,500 | 2,500 | 2,500 |
| 2-223-00-Telecommunications | | 2,250 | 2,900 | 2,900 | 2,900 |
| 2-224-00-Travel & Accommodations | | 5,000 | 5,500 | 5,500 | 5,500 |
| 2-225-00-Conferences | | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-226-00-Subs & Memberships | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-227-00-Training & Education | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-233-00-Other Professional Fees | (2) | 104,987 | 40,000 | 30,000 | 30,000 |
| 2-234-00-Contracted Services | | 5,000 | - | - | - |
| 2-236-00-Building Repairs | (3) | 20,000 | 20,000 | 20,000 | 20,000 |
| 2-240-00-Rentals | (2) | 23,400 | - | - | - |
| 2-241-00-Insurance Premiums | | 2,500 | 2,500 | 2,625 | 2,756 |
| 2-322-00-Promotional | | 7,500 | 6,000 | 6,000 | 6,000 |
| 2-323-00-Food & Refreshments | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-325-00-Office & Stationery | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-328-00-Equipment & Furnishings | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-520-00-Interest on LT Debt | | 78,935 | 60,767 | 22,474 | 19,051 |
| 2-521-00-LT Debt Principal | | 80,445 | 83,611 | 86,903 | 90,328 |
| 2-790-00-Other Expenditures | (2) | 150,000 | - | - | - |
| 2-892-00-Trfs to Other Lcl Govt | (4) | - | 9,000 | 9,500 | 10,000 |
| 2-996-00-Trfs to Capital Rsvs | (1) | 720,000 | 690,000 | 90,000 | 90,000 |
| Total Expenses | | 1,583,200 | 1,335,556 | 703,921 | 718,219 |
| % Increase | | | -15.64% | -47.29% | 2.03% |
| \$ Increase | | | (247,644) | (631,635) | 14,298 |
| Net Total Tax Support | | (594,813) | (560,556) | (548,921) | (543,219) |
| \$ Increase / (Decrease) - Tax Support | | | (34,257) | (11,635) | (5,702) |
| % Increase / (Decrease) - Tax Support | | | -0.35% | -0.12% | -0.06% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (43,257) | (12,135) | (6,202) |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | 9,000 | 500 | 500 |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | (34,257) | (11,635) | (5,702) |

Town of Coaldale Operating Budget 2024 - 2026
41-00 Planning and Development

Notes

- (1) - Remaining land sales from the NE Industrial Lot allocated to capital - funds allocated from the Land Sale Reserve Account.
- (2) - Decrease related to specific projects budgeted in 2023 that have been completed or carried forward if appropriate.
- (3) - Annual funding for the Coaldale Accessibility Group.
- (4) - Annual funding to the Alberta Advantage Immigration Program - run by the Town of Taber.

Town of Coaldale Operating Budget 2024 - 2026
42-00 Communications

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-------------|-----------------|--------------|--------------|
| Revenues | | | | | |
| Total Revenues | | - | - | - | - |
| % Increase | | | 0.00% | 0.00% | 0.00% |
| \$ Increase | | | - | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 122,879 | 110,656 | 114,436 | 119,044 |
| 2-130-00-Benefits | | 27,981 | 24,446 | 25,025 | 25,648 |
| 2-131-00-WCB | | 1,089 | 1,767 | 1,829 | 1,903 |
| 2-220-00-Advertising | | 8,000 | 8,000 | 8,000 | 8,000 |
| 2-221-00-Printing & Design | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-222-00-Postage & Freight | | 5,000 | 2,500 | 2,500 | 2,500 |
| 2-223-00-Telecommunications | | 750 | - | - | - |
| 2-224-00-Travel & Accommodations | | 3,000 | 3,500 | 3,500 | 3,500 |
| 2-225-00-Conferences | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-227-00-Training & Education | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-231-00-IT Services | | 7,500 | 7,500 | 7,500 | 7,500 |
| 2-234-00-Contracted Services | | 20,000 | 20,000 | 20,000 | 20,000 |
| 2-323-00-Food & Refreshments | | 500 | 600 | 600 | 600 |
| 2-325-00-Office & Stationery | | 500 | 500 | 500 | 500 |
| 2-326-00-IT Software | | 10,000 | 5,000 | 5,000 | 5,000 |
| Total Expenses | | 214,199 | 191,469 | 195,890 | 201,195 |
| % Increase | | | -10.61% | 2.31% | 2.71% |
| \$ Increase | | | (22,730) | 4,421 | 5,305 |
| Net Total Tax Support | | (214,199) | (191,469) | (195,890) | (201,195) |
| \$ Increase / (Decrease) - Tax Support | | | (22,730) | 4,421 | 5,305 |
| % Increase / (Decrease) - Tax Support | | | -0.23% | 0.04% | 0.05% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (22,730) | 4,421 | 5,305 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | (22,730) | 4,421 | 5,305 |

Notes

Town of Coaldale Operating Budget 2024 - 2026

51-00 Infrastructure

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-891-00-Trfs from Prov Govt | (1) | 109,547 | - | - | - |
| 1-995-00-Trfs from Operating Rsvs | (1) | 342,869 | - | - | - |
| Total Revenues | | 452,416 | - | - | - |
| % Increase | | | -100.00% | 0.00% | 0.00% |
| \$ Increase | | | (452,416) | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 317,310 | 334,473 | 345,313 | 363,979 |
| 2-130-00-Benefits | | 75,339 | 77,260 | 78,904 | 81,458 |
| 2-131-00-WCB | | 2,811 | 5,345 | 5,514 | 5,816 |
| 2-223-00-Telecommunications | | 3,000 | - | - | - |
| 2-224-00-Travel & Accommodations | | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-225-00-Conferences | | 3,500 | 4,000 | 4,000 | 4,000 |
| 2-226-00-Subs & Memberships | | 1,000 | 5,000 | 5,000 | 5,000 |
| 2-227-00-Training & Education | | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-231-00-IT Services | | 56,000 | 40,000 | 25,000 | 25,000 |
| 2-233-00-Other Professional Fees | (1) | 82,869 | 30,000 | 30,000 | 30,000 |
| 2-234-00-Contracted Services | (1) | 410,547 | - | - | - |
| 2-240-00-Rentals | | 3,850 | 3,750 | 3,750 | 3,750 |
| 2-241-00-Insurance Premiums | | 2,500 | 2,500 | 2,625 | 2,756 |
| 2-323-00-Food & Refreshments | | 500 | - | - | - |
| 2-325-00-Office & Stationery | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-326-00-IT Software | (2) | - | 10,000 | 10,000 | 10,000 |
| 2-331-00-Uniforms | | 800 | 800 | 800 | 800 |
| 2-337-00-Tools | | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Expenses | | 973,026 | 526,128 | 523,906 | 545,559 |
| % Increase | | | -45.93% | -0.42% | 4.13% |
| \$ Increase | | | (446,898) | (2,222) | 21,653 |
| Net Total Tax Support | | (520,610) | (526,128) | (523,906) | (545,559) |
| \$ Increase / (Decrease) - Tax Support | | | 5,518 | (2,222) | 21,653 |
| % Increase / (Decrease) - Tax Support | | | 0.06% | -0.02% | 0.21% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 5,518 | (2,222) | 21,653 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | | - | - |
| | | | 5,518 | (2,222) | 21,653 |

Notes

(1) - Decrease related to specific projects budgeted in 2023 that have been completed.

(2) - Utility modeling software - funded through savings from 2-51-00-231-00 and 2-42-00-326-00 - no new tax support required.

Town of Coaldale Operating Budget 2024 - 2026
61-00 Recreation General - Summer Games

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-------------|--------------|--------------|--------------|
| Revenues | | | | | |
| 1-700-00-Donations | | - | 10,000 | - | - |
| 1-892-00-Trfs from Other Lcl Govt | | - | 29,000 | - | - |
| 1-893-00-Trfs from Lcl Bds & Agcs | | - | 15,000 | - | - |
| 1-995-00-Trfs from Operating Rsvs | | - | 38,500 | - | - |
| Total Revenues | | - | 92,500 | - | - |
| % Increase | | | 0.00% | -100.00% | 0.00% |
| \$ Increase | | | 92,500 | (92,500) | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | - | - | - | - |
| 2-122-00-Seasonal Wages | | - | 30,914 | - | - |
| 2-130-00-Benefits | | - | 3,585 | - | - |
| 2-131-00-WCB | | - | 501 | - | - |
| 2-220-00-Advertising | | - | 5,000 | - | - |
| 2-222-00-Postage & Freight | | - | 500 | - | - |
| 2-223-00-Telecommunications | | - | - | - | - |
| 2-224-00-Travel & Accommodations | | - | 1,500 | - | - |
| 2-225-00-Conferences | | - | - | - | - |
| 2-226-00-Subs & Memberships | | - | - | - | - |
| 2-227-00-Training & Education | | - | 2,000 | - | - |
| 2-233-00-Other Professional Fees | | - | 8,000 | - | - |
| 2-237-00-Equipment & Vehicle RM | | - | 5,000 | - | - |
| 2-241-00-Insurance Premiums | | - | 8,000 | - | - |
| 2-320-00-Programming | | - | 10,000 | - | - |
| 2-323-00-Food & Refreshments | | - | - | - | - |
| 2-325-00-Office & Stationery | | - | 1,500 | - | - |
| 2-328-00-Equipment & Furnishings | | - | 10,000 | - | - |
| 2-336-00-Shop Supplies | | - | 6,000 | - | - |
| Total Expenses | | - | 92,500 | - | - |
| % Increase | | | 0.00% | -100.00% | 0.00% |
| \$ Increase | | | 92,500 | (92,500) | - |
| Net Total Tax Support | | - | - | - | - |
| \$ Increase / (Decrease) - Tax Support | | | - | - | - |
| % Increase / (Decrease) - Tax Support | | | 0.00% | 0.00% | 0.00% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | - | - | - |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | - | - | - |
| Notes | | | | | |

Town of Coaldale Operating Budget 2024 - 2026

61-10 Pool

| | Notes | 2023 | 2024 | 2025 | 2026 | |
|--|---|-------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | | |
| | | | | | | |
| | 1-201-00-Programs | (1) | 60,000 | 67,500 | 69,500 | 71,500 |
| Total Revenues | | | <u>60,000</u> | <u>67,500</u> | <u>69,500</u> | <u>71,500</u> |
| % Increase | | | | 12.50% | 2.96% | 2.88% |
| \$ Increase | | | | 7,500 | 2,000 | 2,000 |
| Expenses | | | | | | |
| | | | | | | |
| | 2-120-00-Perm Salaries & Wages | | 71,075 | 74,935 | 77,883 | 80,592 |
| | 2-122-00-Seasonal Wages | | 84,563 | 86,812 | 89,416 | 92,020 |
| | 2-130-00-Benefits | | 22,492 | 28,303 | 29,011 | 29,686 |
| | 2-131-00-WCB | | 1,202 | 2,602 | 2,693 | 2,777 |
| | 2-223-00-Telecommunications | | 450 | 500 | 500 | 500 |
| | 2-234-00-Contracted Services | | - | 2,500 | 2,500 | 2,500 |
| | 2-236-00-Building Repairs | | 5,000 | 5,000 | 5,000 | 5,000 |
| | 2-241-00-Insurance Premiums | | 7,500 | 5,000 | 5,250 | 5,512 |
| | 2-325-00-Office & Stationery | | 1,500 | 1,500 | 1,500 | 1,500 |
| | 2-328-00-Equipment & Furnishings | | 5,000 | 5,000 | 5,000 | 5,000 |
| | 2-329-00-First Aid, Safety & PPE | | 1,000 | 1,000 | 1,000 | 1,000 |
| | 2-330-00-Janitorial Supplies | | 3,000 | 3,000 | 3,000 | 3,000 |
| | 2-331-00-Uniforms | | 500 | 500 | 500 | 500 |
| | 2-332-00-Chemicals | | 7,500 | 10,000 | 10,000 | 10,000 |
| | 2-335-00-Parts & Accessories | | 5,000 | 5,000 | 5,000 | 5,000 |
| | 2-338-00-Natural Gas | | 15,000 | 11,500 | 12,075 | 12,679 |
| | 2-339-00-Power | | 25,000 | 15,000 | 15,750 | 16,537 |
| | 2-341-00-Municipal Utilities | | 6,500 | 3,000 | 3,300 | 3,630 |
| | 2-420-00-Bank Charges & Interest | | 500 | 500 | 500 | 500 |
| | 2-996-00-Trfs to Capital Rsvs | | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | | <u>277,782</u> | <u>278,902</u> | <u>289,716</u> | <u>300,746</u> |
| % Increase | | | | 0.40% | 3.88% | 3.81% |
| \$ Increase | | | | 1,120 | 10,814 | 11,030 |
| Net Total Tax Support | | | <u>(217,782)</u> | <u>(211,402)</u> | <u>(220,216)</u> | <u>(229,246)</u> |
| \$ Increase / (Decrease) - Tax Support | | | | (6,380) | 8,814 | 9,030 |
| % Increase / (Decrease) - Tax Support | | | | -0.07% | 0.09% | 0.09% |
| Allocation of Funding - Change in Tax Support | | | | | | |
| | | | | | | |
| | Change in Funding Related to Inflation - Maintain Service Level | | | (8,630) | 6,226 | 6,055 |
| | Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| | Change in Funding Related to Capital Service - Savings for Future Capital | | | 2,250 | 2,588 | 2,975 |
| | | | | <u>(6,380)</u> | <u>8,814</u> | <u>9,030</u> |

Notes

(1) - Revenue expected from an increase in proposed fees and expected higher sales from the 2023 pool renovation.

Town of Coaldale Operating Budget 2024 - 2026

61-20 Arena

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-202-00-Rentals & Leases | (1) | 160,000 | 175,000 | 180,000 | 185,000 |
| 1-700-00-Donations | | 1,500 | 1,500 | 1,500 | 1,500 |
| 1-995-00-Trfs from Operating Rsvs | (2) | 62,200 | - | - | - |
| Total Revenues | | 223,700 | 176,500 | 181,500 | 186,500 |
| % Increase | | | -21.10% | 2.83% | 2.75% |
| \$ Increase | | | (47,200) | 5,000 | 5,000 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 168,989 | 183,966 | 190,156 | 198,665 |
| 2-122-00-Seasonal Wages | | 17,583 | 17,833 | 18,338 | 18,843 |
| 2-130-00-Benefits | | 44,270 | 46,880 | 47,728 | 48,842 |
| 2-131-00-WCB | | 1,528 | 3,230 | 3,330 | 3,476 |
| 2-223-00-Telecommunications | | 1,100 | 1,800 | 1,800 | 1,800 |
| 2-230-00-Assessment & Inspections | | - | 5,000 | 5,000 | 5,000 |
| 2-234-00-Contracted Services | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-236-00-Building Repairs | (2) | 60,200 | 10,000 | 10,000 | 10,000 |
| 2-237-00-Equipment & Vehicle RM | (2) | 17,000 | 10,000 | 10,000 | 10,000 |
| 2-241-00-Insurance Premiums | | 17,500 | 10,000 | 10,500 | 11,025 |
| 2-328-00-Equipment & Furnishings | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-330-00-Janitorial Supplies | | 8,500 | 10,000 | 10,000 | 10,000 |
| 2-331-00-Uniforms | | 1,500 | 2,000 | 2,000 | 2,000 |
| 2-335-00-Parts & Accessories | | 15,000 | 15,000 | 15,000 | 15,000 |
| 2-337-00-Tools | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-338-00-Natural Gas | | 40,000 | 33,000 | 34,650 | 36,383 |
| 2-339-00-Power | | 51,000 | 58,000 | 60,900 | 63,945 |
| 2-341-00-Municipal Utilities | | 8,000 | 7,500 | 8,250 | 9,075 |
| 2-420-00-Bank Charges & Interest | | - | 1,000 | 1,000 | 1,000 |
| 2-996-00-Trfs to Capital Rsvs | (3) | 30,000 | 34,500 | 39,675 | 45,626 |
| Total Expenses | | 499,670 | 467,209 | 485,827 | 508,180 |
| % Increase | | | -6.50% | 3.98% | 4.60% |
| \$ Increase | | | (32,461) | 18,618 | 22,353 |
| Net Total Tax Support | | (275,970) | (290,709) | (304,327) | (321,680) |
| \$ Increase / (Decrease) - Tax Support | | | 14,739 | 13,618 | 17,353 |
| % Increase / (Decrease) - Tax Support | | | 0.15% | 0.14% | 0.17% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 10,239 | 8,443 | 11,402 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 4,500 | 5,175 | 5,951 |
| | | | 14,739 | 13,618 | 17,353 |

Notes

(1) - Increase in user fees to be proposed as part of the fees and rates bylaw.

(2) - Decrease related to specific projects budgeted in 2023 that have been completed.

(3) - \$100,000 year over year increase in reserve funding for future arena expansion / renovation. Should this funding structure continue, this would result in year funding of \$500,000 by 2028 and accumulated saving of \$1,500,000.

Town of Coaldale Operating Budget 2024 - 2026
61-30 Curling Rink

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 1-202-00-Rentals & Leases | | 29,500 | 29,500 | 29,500 | 29,500 |
| 1-995-00-Trfs from Operating Rsvs | (1) | 29,400 | - | - | - |
| Total Revenues | | 58,900 | 29,500 | 29,500 | 29,500 |
| % Increase | | | -49.92% | 0.00% | 0.00% |
| \$ Increase | | | (29,400) | - | - |
| Expenses | | | | | |
| 2-223-00-Telecommunications | | 225 | 300 | 300 | 300 |
| 2-230-00-Assessment & Inspections | | - | 500 | 500 | 500 |
| 2-234-00-Contracted Services | | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-235-00-Cleaning | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-236-00-Building Repairs | (1) | 34,400 | 5,000 | 5,000 | 5,000 |
| 2-241-00-Insurance Premiums | | 7,500 | 10,000 | 10,500 | 11,025 |
| 2-338-00-Natural Gas | | 15,000 | 18,000 | 18,900 | 19,845 |
| 2-339-00-Power | | 36,000 | 42,000 | 44,100 | 46,305 |
| 2-341-00-Municipal Utilities | | 1,000 | 500 | 550 | 605 |
| 2-996-00-Trfs to Capital Rsvs | | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | 116,625 | 101,050 | 107,188 | 113,893 |
| % Increase | | | -13.35% | 6.07% | 6.26% |
| \$ Increase | | | (15,575) | 6,138 | 6,705 |
| Net Total Tax Support | | (57,725) | (71,550) | (77,688) | (84,393) |
| \$ Increase / (Decrease) - Tax Support | | | 13,825 | 6,138 | 6,705 |
| % Increase / (Decrease) - Tax Support | | | 0.14% | 0.06% | 0.07% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 11,575 | 3,550 | 3,730 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 2,250 | 2,588 | 2,975 |
| | | | 13,825 | 6,138 | 6,705 |

Notes

(1) - Decrease related to specific projects budgeted in 2023 that have been completed.

Town of Coaldale Operating Budget 2024 - 2026
61-40 Tot Lot / Spray Park

| | Notes | 2023 | 2024 | 2025 | 2026 |
|--|---|-------------|--------------|--------------|--------------|
| Revenues | | | | | |
| | 1-995-00-Trfs from Operating Rsvs | (1) 25,000 | - | | |
| Total Revenues | | 25,000 | - | - | - |
| % Increase | | | -100.00% | 0.00% | 0.00% |
| \$ Increase | | | (25,000) | - | - |
| Expenses | | | | | |
| | 2-120-00-Perm Salaries & Wages | 9,501 | 18,581 | 19,469 | 20,236 |
| | 2-122-00-Seasonal Wages | 7,180 | 7,288 | 7,507 | 7,724 |
| | 2-130-00-Benefits | 3,157 | 5,337 | 5,481 | 5,606 |
| | 2-131-00-WCB | 149 | 415 | 434 | 448 |
| | 2-236-00-Building Repairs | (1) 25,000 | - | - | - |
| | 2-237-00-Equipment & Vehicle RM | 5,000 | 5,000 | 5,000 | 5,000 |
| | 2-241-00-Insurance Premiums | 2,500 | 5,000 | 5,250 | 5,512 |
| | 2-330-00-Janitorial Supplies | - | 500 | 500 | 500 |
| | 2-332-00-Chemicals | 6,000 | 5,000 | 5,000 | 5,000 |
| | 2-339-00-Power | 3,000 | 2,000 | 2,100 | 2,205 |
| | 2-341-00-Municipal Utilities | 30,000 | 22,500 | 24,750 | 27,225 |
| | 2-996-00-Trfs to Capital Rsvs | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | 106,487 | 88,871 | 95,329 | 102,269 |
| % Increase | | | -16.54% | 7.27% | 7.28% |
| \$ Increase | | | (17,616) | 6,458 | 6,940 |
| Net Total Tax Support | | (81,487) | (88,871) | (95,329) | (102,269) |
| \$ Increase / (Decrease) - Tax Support | | | 7,384 | 6,458 | 6,940 |
| % Increase / (Decrease) - Tax Support | | | 0.08% | 0.07% | 0.07% |
| Allocation of Funding - Change in Tax Support | | | | | |
| | Change in Funding Related to Inflation - Maintain Service Level | | 5,134 | 3,870 | 3,965 |
| | Change in Funding Related to Service Enhancement - Increase Service Level | | - | - | - |
| | Change in Funding Related to Capital Service - Savings for Future Capital | | 2,250 | 2,588 | 2,975 |
| | | | 7,384 | 6,458 | 6,940 |

Notes

(1) - Decrease related to specific projects budgeted in 2023 that have been completed.

Town of Coaldale Operating Budget 2024 - 2026
61-50 Recreation Centre

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-----------------|-----------------|------------------|------------------|
| Revenues | | | | | |
| 1-110-00-Recreation Levy | | 387,500 | 390,000 | 391,500 | 393,000 |
| 1-200-00-General Sales & Services | | - | 121,364 | 242,728 | 254,864 |
| 1-201-00-Programs | | - | 5,000 | 10,000 | 10,500 |
| 1-202-00-Rentals & Leases | | - | 179,395 | 316,571 | 326,011 |
| 1-892-00-Trfs from Other Lcl Govt | | 146,250 | 164,500 | 164,500 | 164,500 |
| 1-995-00-Trfs from Operating Rsvs | | 21,861 | - | - | - |
| Total Revenues | | 555,611 | 860,259 | 1,125,299 | 1,148,875 |
| % Increase | | | 54.83% | 30.81% | 2.10% |
| \$ Increase | | | 304,648 | 265,040 | 23,576 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | - | 112,632 | 177,243 | 185,763 |
| 2-121-00-Part Time & Casual Wages | | - | 55,148 | 102,872 | 108,023 |
| 2-130-00-Benefits | | - | 40,105 | 61,682 | 63,154 |
| 2-131-00-WCB | | - | 2,695 | 4,497 | 4,716 |
| 2-220-00-Advertising | | - | 5,000 | 10,000 | 10,000 |
| 2-223-00-Telecommunications | | - | 750 | 1,500 | 1,500 |
| 2-227-00-Training & Education | | - | 1,000 | 2,000 | 2,000 |
| 2-234-00-Contracted Services | | - | 6,000 | 12,000 | 12,000 |
| 2-236-00-Building Repairs | | - | 5,000 | 10,000 | 10,000 |
| 2-237-00-Equipment & Vehicle RM | | - | 5,000 | 10,000 | 10,000 |
| 2-241-00-Insurance Premiums | | - | 22,500 | 35,000 | 37,500 |
| 2-323-00-Food & Refreshments | | - | 6,250 | 12,500 | 12,500 |
| 2-325-00-Office & Stationery | | - | 5,000 | 10,000 | 10,000 |
| 2-326-00-IT Software | | - | 10,000 | 10,000 | 10,000 |
| 2-328-00-Equipment & Furnishings | (1) | - | 2,500 | 5,000 | 5,000 |
| 2-330-00-Janitorial Supplies | | - | 5,000 | 10,000 | 10,000 |
| 2-338-00-Natural Gas | (2) | - | 30,000 | 50,000 | 55,000 |
| 2-339-00-Power | (2) | - | 60,000 | 90,000 | 95,000 |
| 2-341-00-Municipal Utilities | | - | 2,000 | 4,000 | 4,400 |
| 2-520-00-Interest on LT Debt | | 244,878 | 236,507 | 227,909 | 219,076 |
| 2-521-00-LT Debt Principal | | 307,233 | 315,603 | 324,202 | 333,034 |
| 2-996-00-Trfs to Capital Rsvs | | 53,500 | - | 50,000 | 57,500 |
| Total Expenses | | 605,611 | 928,690 | 1,220,405 | 1,256,166 |
| % Increase | | | 53.35% | 31.41% | 2.93% |
| \$ Increase | | | 323,079 | 291,715 | 35,761 |
| Net Total Tax Support | | (50,000) | (68,431) | (95,106) | (107,291) |
| \$ Increase / (Decrease) - Tax Support | | | 18,431 | 26,675 | 12,185 |
| % Increase / (Decrease) - Tax Support | | | 0.19% | 0.27% | 0.12% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | - | - | - |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | 18,431 | (23,325) | 4,685 |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | 50,000 | 7,500 |
| | | | 18,431 | 26,675 | 12,185 |

Town of Coaldale Operating Budget 2024 - 2026
61-50 Recreation Centre

Notes

(1) - Revenue and expenses for the Furniture and Equipment budget as discussed with Council at the November 1, 2023 Budget Meeting.

(2) - The utility expenses represents the large increase from the original business plan. Administration will be able to better estimate these amounts once the facility is operating.

Revenues and expenses for this facility have been presented based on moderate expectations. The actual revenues and expenses will likely fluctuate once the facility is operational.

Town of Coaldale Operating Budget 2024 - 2026

61-60 Sports Fields

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-202-00-Rentals & Leases | | 10,000 | 10,000 | 11,000 | 12,000 |
| 1-995-00-Trfs from Operating Rsvs | (1) | 12,000 | - | - | - |
| Total Revenues | | 22,000 | 10,000 | 11,000 | 12,000 |
| % Increase | | | -54.55% | 10.00% | 9.09% |
| \$ Increase | | | (12,000) | 1,000 | 1,000 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 140,395 | 150,712 | 155,543 | 162,817 |
| 2-130-00-Benefits | | 30,773 | 36,359 | 36,986 | 37,896 |
| 2-131-00-WCB | | 1,211 | 2,409 | 2,485 | 2,602 |
| 2-223-00-Telecommunications | | 2,150 | 2,200 | 2,200 | 2,200 |
| 2-224-00-Travel & Accommodations | | 5,000 | 6,000 | 6,000 | 6,000 |
| 2-225-00-Conferences | | 4,000 | 3,500 | 3,500 | 3,500 |
| 2-226-00-Subs & Memberships | | 3,000 | 1,000 | 1,000 | 1,000 |
| 2-227-00-Training & Education | | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-234-00-Contracted Services | (2) | - | 10,000 | 10,000 | 10,000 |
| 2-236-00-Building Repairs | (1) | 12,000 | 3,000 | 3,000 | 3,000 |
| 2-240-00-Rentals | (2) | - | 2,000 | 2,000 | 2,000 |
| 2-323-00-Food & Refreshments | | 750 | 750 | 750 | 750 |
| 2-325-00-Office & Stationery | | 1,500 | 1,000 | 1,000 | 1,000 |
| 2-328-00-Equipment & Furnishings | (2) | - | 2,500 | 2,500 | 2,500 |
| 2-330-00-Janitorial Supplies | (2) | - | 1,500 | 1,500 | 1,500 |
| 2-331-00-Uniforms | (2) | - | 1,000 | 1,000 | 1,000 |
| 2-332-00-Chemicals | (2) | - | 5,000 | 5,000 | 5,000 |
| 2-333-00-Construction Materials | (2) | - | 5,000 | 5,000 | 5,000 |
| 2-335-00-Parts & Accessories | (2) | - | 12,000 | 12,000 | 12,000 |
| 2-339-00-Power | | 15,000 | 5,000 | 5,250 | 5,512 |
| 2-341-00-Municipal Utilities | | 30,000 | 20,000 | 22,000 | 24,200 |
| Total Expenses | | 251,779 | 276,930 | 284,714 | 295,477 |
| % Increase | | | 9.99% | 2.81% | 3.78% |
| \$ Increase | | | 25,151 | 7,784 | 10,763 |
| Net Total Tax Support | | (229,779) | (266,930) | (273,714) | (283,477) |
| \$ Increase / (Decrease) - Tax Support | | | 37,151 | 6,784 | 9,763 |
| % Increase / (Decrease) - Tax Support | | | 0.38% | 0.07% | 0.10% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 37,151 | 6,784 | 9,763 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | 37,151 | 6,784 | 9,763 |

Notes

(1) - Decrease related to specific projects budgeted in 2023 that have been completed.

(2) - Increase represents amounts from Parks (63-00) that have been adjusted internally for posting allocation.

Town of Coaldale Operating Budget 2024 - 2026
61-70 Civic Square

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 1-201-00-Programs | (1) | - | 10,000 | 20,000 | 20,000 |
| 1-202-00-Rentals & Leases | | - | 35,000 | 37,000 | 37,000 |
| 1-205-00-Department Sales (1) | (2) | - | 15,800 | 16,300 | 16,800 |
| Total Revenues | | - | <u>60,800</u> | <u>73,300</u> | <u>73,800</u> |
| % Increase | | | 0.00% | 20.56% | 0.68% |
| \$ Increase | | | 60,800 | 12,500 | 500 |
| Expenses | | | | | |
| 2-230-00-Assessment & Inspections | | - | 2,500 | 2,500 | 2,500 |
| 2-234-00-Contracted Services | | - | 3,500 | 3,500 | 3,500 |
| 2-235-00-Cleaning | | - | 12,500 | 12,500 | 12,500 |
| 2-236-00-Building Repairs | | - | 5,000 | 5,000 | 5,000 |
| 2-237-00-Equipment & Vehicle RM | | - | 5,000 | 5,000 | 5,000 |
| 2-241-00-Insurance Premiums | | - | 5,000 | 5,250 | 5,512 |
| 2-245-00-Department Expense | (2) | - | 50,000 | 50,000 | 50,000 |
| 2-328-00-Equipment & Furnishings | | - | 5,000 | 5,000 | 5,000 |
| 2-330-00-Janitorial Supplies | | - | 10,000 | 12,500 | 12,500 |
| 2-335-00-Parts & Accessories | | - | 5,000 | 5,000 | 5,000 |
| 2-338-00-Natural Gas | | - | 16,000 | 26,300 | 26,615 |
| 2-339-00-Power | | - | 18,000 | 28,400 | 28,820 |
| 2-341-00-Municipal Utilities | | - | 500 | 550 | 605 |
| Total Expenses | | - | <u>138,000</u> | <u>161,500</u> | <u>162,552</u> |
| % Increase | | | 0.00% | 17.03% | 0.65% |
| \$ Increase | | | 138,000 | 23,500 | 1,052 |
| Net Total Tax Support | | - | <u>(77,200)</u> | <u>(88,200)</u> | <u>(88,752)</u> |
| \$ Increase / (Decrease) - Tax Support | | | 77,200 | 11,000 | 552 |
| % Increase / (Decrease) - Tax Support | | | 0.80% | 0.11% | 0.01% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 49,700 | (1,500) | 552 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | 27,500 | 12,500 | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | <u>77,200</u> | <u>11,000</u> | <u>552</u> |

Notes

(1) - Revenue from programming related to the Civic Square Outdoor Space.

(2) - Income represents condo management fees received from the condo corporation. Expenses represents condo fees paid to the condo corporation.

(3) - This budget relates to both the Civic Square building, Atrium and Outdoor Space. Some of these revenue and expenses were allocated to Administration (12-00) in 2023. However they have been adjusted out for 2024.

Town of Coaldale Operating Budget 2024 - 2026
62-00 Facilities General

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-------------|---------------|--------------|--------------|
| Revenues | | | | | |
| Total Revenues | | - | - | - | - |
| % Increase | | | 0.00% | 0.00% | 0.00% |
| \$ Increase | | | - | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 75,374 | 87,240 | 89,432 | 94,017 |
| 2-130-00-Benefits | | 14,666 | 19,466 | 19,804 | 20,409 |
| 2-131-00-WCB | | 398 | 1,394 | 1,429 | 1,503 |
| 2-226-00-Subs & Memberships | | 1,000 | 500 | 500 | 500 |
| 2-234-00-Contracted Services | | 60,000 | 60,000 | 60,000 | 60,000 |
| 2-331-00-Uniforms | | 500 | 500 | 500 | 500 |
| Total Expenses | | 151,938 | 169,100 | 171,665 | 176,929 |
| % Increase | | | 11.30% | 1.52% | 3.07% |
| \$ Increase | | | 17,162 | 2,565 | 5,264 |
| Net Total Tax Support | | (151,938) | (169,100) | (171,665) | (176,929) |
| \$ Increase / (Decrease) - Tax Support | | | 17,162 | 2,565 | 5,264 |
| % Increase / (Decrease) - Tax Support | | | 0.18% | 0.03% | 0.05% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 17,162 | 2,565 | 5,264 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | 17,162 | 2,565 | 5,264 |
| Notes | | | | | |

Town of Coaldale Operating Budget 2024 - 2026
62-10 Community Centre

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 1-202-00-Rentals & Leases | | 20,000 | 21,000 | 21,500 | 22,000 |
| 1-995-00-Trfs from Operating Rsvs | (1) | 12,000 | - | - | - |
| Total Revenues | | <u>32,000</u> | <u>21,000</u> | <u>21,500</u> | <u>22,000</u> |
| % Increase | | | -34.38% | 2.38% | 2.33% |
| \$ Increase | | | (11,000) | 500 | 500 |
| Expenses | | | | | |
| 2-223-00-Telecommunications | | 225 | 300 | 300 | 300 |
| 2-234-00-Contracted Services | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-235-00-Cleaning | | 7,500 | 9,000 | 9,000 | 9,000 |
| 2-236-00-Building Repairs | (1) | 16,000 | 4,000 | 4,000 | 4,000 |
| 2-241-00-Insurance Premiums | | 2,500 | 5,000 | 5,250 | 5,512 |
| 2-328-00-Equipment & Furnishings | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-330-00-Janitorial Supplies | | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-335-00-Parts & Accessories | | 2,500 | - | - | - |
| 2-338-00-Natural Gas | | 5,000 | 4,500 | 4,725 | 4,962 |
| 2-339-00-Power | | 9,000 | 11,500 | 12,075 | 12,678 |
| 2-341-00-Municipal Utilities | | 4,250 | 4,000 | 4,400 | 4,840 |
| 2-996-00-Trfs to Capital Rsvs | | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | <u>67,975</u> | <u>61,550</u> | <u>65,588</u> | <u>70,105</u> |
| % Increase | | | -9.45% | 6.56% | 6.89% |
| \$ Increase | | | (6,425) | 4,038 | 4,517 |
| Net Total Tax Support | | <u>(35,975)</u> | <u>(40,550)</u> | <u>(44,088)</u> | <u>(48,105)</u> |
| \$ Increase / (Decrease) - Tax Support | | | 4,575 | 3,538 | 4,017 |
| % Increase / (Decrease) - Tax Support | | | 0.05% | 0.04% | 0.04% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 2,325 | 950 | 1,042 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 2,250 | 2,588 | 2,975 |
| | | | <u>4,575</u> | <u>3,538</u> | <u>4,017</u> |

Notes

(1) - Decrease related to specific projects budgeted in 2023 that have been completed.

Town of Coaldale Operating Budget 2024 - 2026
62-20 Community Hub

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-----------------|-----------------|---------------|---------------|
| Revenues | | | | | |
| 1-200-00-General Sales & Services | | 12,500 | 17,500 | 18,350 | 19,250 |
| 1-201-00-Programs | | 1,500 | - | - | - |
| 1-202-00-Rentals & Leases | | 35,400 | 36,000 | 36,600 | 37,200 |
| Total Revenues | | <u>49,400</u> | <u>53,500</u> | <u>54,950</u> | <u>56,450</u> |
| % Increase | | | 8.30% | 2.71% | 2.73% |
| \$ Increase | | | 4,100 | 1,450 | 1,500 |
| Expenses | | | | | |
| 2-230-00-Assessment & Inspections | | - | 500 | 500 | 500 |
| 2-236-00-Building Repairs | | 3,000 | 2,000 | 2,000 | 2,000 |
| 2-241-00-Insurance Premiums | | 2,500 | 5,000 | 5,250 | 5,512 |
| 2-330-00-Janitorial Supplies | | 1,000 | - | - | - |
| 2-335-00-Parts & Accessories | | 2,000 | - | - | - |
| 2-338-00-Natural Gas | | 5,000 | 4,000 | 4,200 | 4,410 |
| 2-339-00-Power | | 10,000 | 10,000 | 10,500 | 11,025 |
| 2-341-00-Municipal Utilities | | 1,500 | 1,500 | 1,650 | 1,815 |
| 2-520-00-Interest on LT Debt | | 2,198 | 1,634 | 1,055 | 459 |
| 2-521-00-LT Debt Principal | | 19,951 | 20,514 | 21,094 | 21,727 |
| 2-996-00-Trfs to Capital Rsvs | | 15,000 | - | - | - |
| Total Expenses | | <u>62,149</u> | <u>45,148</u> | <u>46,249</u> | <u>47,448</u> |
| % Increase | | | -27.36% | 2.44% | 2.59% |
| \$ Increase | | | (17,001) | 1,101 | 1,199 |
| Net Total Tax Support | | <u>(12,749)</u> | <u>8,352</u> | <u>8,701</u> | <u>9,002</u> |
| \$ Increase / (Decrease) - Tax Support | | | (21,101) | (349) | (301) |
| % Increase / (Decrease) - Tax Support | | | -0.22% | 0.00% | 0.00% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (6,101) | (349) | (301) |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | (15,000) | - | - |
| | | | <u>(21,101)</u> | <u>(349)</u> | <u>(301)</u> |
| Notes | | | | | |

Town of Coaldale Operating Budget 2024 - 2026

62-30 Museum

| | Notes | 2023 | 2024 | 2025 | 2026 |
|--|---|-----------------|------------------|------------------|------------------|
| Revenues | | | | | |
| | 1-202-00-Rentals & Leases | 6,000 | 7,000 | 7,500 | 8,000 |
| Total Revenues | | <u>6,000</u> | <u>7,000</u> | <u>7,500</u> | <u>8,000</u> |
| % Increase | | | 16.67% | 7.14% | 6.67% |
| \$ Increase | | | 1,000 | 500 | 500 |
| Expenses | | | | | |
| | 2-223-00-Telecommunications | 875 | 600 | 600 | 600 |
| | 2-230-00-Assessment & Inspections | 5,000 | 6,000 | 6,000 | 6,000 |
| | 2-235-00-Cleaning | 9,000 | 10,000 | 10,000 | 10,000 |
| | 2-236-00-Building Repairs | 9,000 | 10,000 | 10,000 | 10,000 |
| | 2-241-00-Insurance Premiums | 7,500 | 5,000 | 5,250 | 5,512 |
| | 2-330-00-Janitorial Supplies | 1,500 | 1,500 | 1,500 | 1,500 |
| | 2-335-00-Parts & Accessories | 2,500 | 2,500 | 2,500 | 2,500 |
| | 2-338-00-Natural Gas | 7,000 | 6,500 | 6,825 | 7,165 |
| | 2-339-00-Power | 9,000 | 11,000 | 11,550 | 12,127 |
| | 2-341-00-Municipal Utilities | 2,000 | 2,000 | 2,200 | 2,420 |
| | 2-893-00-Trfs to Lcl Bds & Agcs | (1) 30,500 | 55,000 | 55,000 | 55,000 |
| | 2-996-00-Trfs to Capital Rsvs | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | <u>98,875</u> | <u>127,350</u> | <u>131,263</u> | <u>135,637</u> |
| % Increase | | | 28.80% | 3.07% | 3.33% |
| \$ Increase | | | 28,475 | 3,913 | 4,374 |
| Net Total Tax Support | | <u>(92,875)</u> | <u>(120,350)</u> | <u>(123,763)</u> | <u>(127,637)</u> |
| \$ Increase / (Decrease) - Tax Support | | | 27,475 | 3,413 | 3,874 |
| % Increase / (Decrease) - Tax Support | | | 0.28% | 0.03% | 0.04% |
| Allocation of Funding - Change in Tax Support | | | | | |
| | Change in Funding Related to Inflation - Maintain Service Level | | 25,225 | 825 | 899 |
| | Change in Funding Related to Service Enhancement - Increase Service Level | | - | - | - |
| | Change in Funding Related to Capital Service - Savings for Future Capital | | 2,250 | 2,588 | 2,975 |
| | | | <u>27,475</u> | <u>3,413</u> | <u>3,874</u> |

Notes

Town of Coaldale Operating Budget 2024 - 2026

62-40 Picnic Shelter

| | Notes | 2023 | 2024 | 2025 | 2026 |
|--|---|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| | 1-202-00-Rentals & Leases | 12,000 | 14,000 | 14,500 | 15,000 |
| Total Revenues | | <u>12,000</u> | <u>14,000</u> | <u>14,500</u> | <u>15,000</u> |
| % Increase | | | 16.67% | 3.57% | 3.45% |
| \$ Increase | | | 2,000 | 500 | 500 |
| Expenses | | | | | |
| | 2-234-00-Contracted Services | 1,000 | 1,000 | 1,000 | 1,000 |
| | 2-235-00-Cleaning | 5,000 | 5,000 | 5,000 | 5,000 |
| | 2-236-00-Building Repairs | 2,500 | 2,000 | 2,000 | 2,000 |
| | 2-241-00-Insurance Premiums | 2,500 | 5,000 | 5,250 | 5,512 |
| | 2-335-00-Parts & Accessories | 1,500 | 2,000 | 2,000 | 2,000 |
| | 2-338-00-Natural Gas | 1,000 | 1,000 | 1,050 | 1,103 |
| | 2-339-00-Power | 4,000 | 5,000 | 5,250 | 5,512 |
| | 2-341-00-Municipal Utilities | 1,000 | 750 | 825 | 907 |
| | 2-996-00-Trfs to Capital Rsvs | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | <u>33,500</u> | <u>39,000</u> | <u>42,213</u> | <u>45,847</u> |
| % Increase | | | 16.42% | 8.24% | 8.61% |
| \$ Increase | | | 5,500 | 3,213 | 3,634 |
| Net Total Tax Support | | <u>(21,500)</u> | <u>(25,000)</u> | <u>(27,713)</u> | <u>(30,847)</u> |
| \$ Increase / (Decrease) - Tax Support | | | 3,500 | 2,713 | 3,134 |
| % Increase / (Decrease) - Tax Support | | | 0.04% | 0.03% | 0.03% |
| Allocation of Funding - Change in Tax Support | | | | | |
| | Change in Funding Related to Inflation - Maintain Service Level | | 1,250 | 125 | 159 |
| | Change in Funding Related to Service Enhancement - Increase Service Level | | - | - | - |
| | Change in Funding Related to Capital Service - Savings for Future Capital | | 2,250 | 2,588 | 2,975 |
| | | | <u>3,500</u> | <u>2,713</u> | <u>3,134</u> |

Notes

Town of Coaldale Operating Budget 2024 - 2026
62-50 Senior Centre

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|-------------|--------------|--------------|--------------|
| Revenues | | | | | |
| Total Revenues | | - | - | - | - |
| % Increase | | | 0.00% | 0.00% | 0.00% |
| \$ Increase | | | - | - | - |
| Expenses | | | | | |
| 2-223-00-Telecommunications | | 225 | 800 | 800 | 800 |
| 2-234-00-Contracted Services | | 1,750 | 1,500 | 1,500 | 1,500 |
| 2-236-00-Building Repairs | | 1,000 | 1,500 | 1,500 | 1,500 |
| 2-241-00-Insurance Premiums | | 2,500 | 5,000 | 5,250 | 5,512 |
| 2-335-00-Parts & Accessories | | 1,750 | 1,500 | 1,500 | 1,500 |
| 2-338-00-Natural Gas | | 4,000 | 4,000 | 4,200 | 4,410 |
| 2-339-00-Power | | 4,000 | 5,500 | 5,775 | 6,063 |
| 2-341-00-Municipal Utilities | | 1,500 | 1,000 | 1,100 | 1,210 |
| 2-996-00-Trfs to Capital Rsvs | | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | 31,725 | 38,050 | 41,463 | 45,308 |
| % Increase | | | 19.94% | 8.97% | 9.27% |
| \$ Increase | | | 6,325 | 3,413 | 3,845 |
| Net Total Tax Support | | (31,725) | (38,050) | (41,463) | (45,308) |
| \$ Increase / (Decrease) - Tax Support | | | 6,325 | 3,413 | 3,845 |
| % Increase / (Decrease) - Tax Support | | | 0.07% | 0.03% | 0.04% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | 4,075 | 825 | 870 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | 2,250 | 2,588 | 2,975 |
| | | | 6,325 | 3,413 | 3,845 |

Notes

Town of Coaldale Operating Budget 2024 - 2026

63-00 Parks General

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 1-205-00-Department Sales (1) | | 7,000 | 7,500 | 7,750 | 8,000 |
| 1-206-00-Department Sales (2) | | 9,000 | 10,000 | 10,500 | 11,000 |
| 1-995-00-Trfs from Operating Rsvs | (1) | 5,000 | - | | |
| Total Revenues | | 21,000 | 17,500 | 18,250 | 19,000 |
| % Increase | | | -16.67% | 4.29% | 4.11% |
| \$ Increase | | - | 3,500 | 750 | 750 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 368,621 | 388,784 | 399,761 | 413,113 |
| 2-122-00-Seasonal Wages | | 102,116 | 103,635 | 106,744 | 109,853 |
| 2-130-00-Benefits | | 97,147 | 102,608 | 104,163 | 105,995 |
| 2-131-00-WCB | | 4,184 | 7,890 | 8,117 | 8,381 |
| 2-222-00-Postage & Freight | | 500 | 500 | 500 | 500 |
| 2-223-00-Telecommunications | | 1,300 | 1,600 | 1,600 | 1,600 |
| 2-224-00-Travel & Accommodations | | 2,000 | 2,500 | 2,500 | 2,500 |
| 2-225-00-Conferences | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-226-00-Subs & Memberships | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-227-00-Training & Education | | 4,000 | 5,000 | 5,000 | 5,000 |
| 2-230-00-Assessment & Inspections | | 3,500 | 3,500 | 3,500 | 3,500 |
| 2-234-00-Contracted Services | (2) | 28,000 | 35,000 | 35,000 | 35,000 |
| 2-237-00-Equipment & Vehicle RM | | 2,500 | 3,000 | 3,000 | 3,000 |
| 2-238-00-Road Repairs | (2) | 5,000 | 10,000 | 10,000 | 10,000 |
| 2-240-00-Rentals | (2) | 7,500 | 5,500 | 5,500 | 5,500 |
| 2-241-00-Insurance Premiums | | 2,500 | 5,000 | 5,250 | 5,512 |
| 2-245-00-Department Expense | | 12,000 | 12,000 | 12,000 | 12,000 |
| 2-328-00-Equipment & Furnishings | (1) | 20,000 | 15,000 | 15,000 | 15,000 |
| 2-329-00-First Aid, Safety & PPE | | 5,000 | 2,500 | 2,500 | 2,500 |
| 2-330-00-Janitorial Supplies | (2) | 1,500 | - | - | - |
| 2-331-00-Uniforms | | 1,500 | 3,000 | 3,000 | 3,000 |
| 2-332-00-Chemicals | (2) | 30,000 | 15,000 | 15,000 | 15,000 |
| 2-333-00-Construction Materials | (2) | 60,000 | 55,000 | 55,000 | 55,000 |
| 2-335-00-Parts & Accessories | (2) | 85,000 | 55,000 | 55,000 | 55,000 |
| 2-338-00-Natural Gas | | 5,000 | 6,000 | 6,300 | 6,615 |
| 2-339-00-Power | | 19,000 | 15,000 | 15,750 | 16,537 |
| 2-340-00-Water | | 6,000 | 5,000 | 5,000 | 5,000 |
| 2-341-00-Municipal Utilities | | 25,000 | 30,000 | 33,000 | 36,300 |
| 2-996-00-Trfs to Capital Rsvs | (3) | 100,000 | 144,500 | 183,175 | 223,476 |
| Total Expenses | | 1,001,868 | 1,035,517 | 1,094,360 | 1,157,882 |
| % Increase | | | 3.36% | 5.68% | 5.80% |
| \$ Increase | | | 33,649 | 58,843 | 63,522 |
| Net Total Tax Support | | (980,868) | (1,018,017) | (1,076,110) | (1,138,882) |
| \$ Increase / (Decrease) - Tax Support | | | 37,149 | 58,093 | 62,772 |
| % Increase / (Decrease) - Tax Support | | | 0.38% | 0.59% | 0.62% |

Town of Coaldale Operating Budget 2024 - 2026

63-00 Parks General

Allocation of Funding - Change in Tax Support

| | | | |
|---|---------------|---------------|---------------|
| Change in Funding Related to Inflation - Maintain Service Level | (7,351) | 19,418 | 22,471 |
| Change in Funding Related to Service Enhancement - Increase Service Level | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | 44,500 | 38,675 | 40,301 |
| | <u>37,149</u> | <u>58,093</u> | <u>62,772</u> |

Notes

- (1) - Decrease related to specific projects budgeted in 2023 that have been completed.
- (2) -Change represents amounts to Sports Fields (61-60) that have been adjusted internally or an re-allocation within the Parks department to better represent actual usage.
- (3) - \$25,000 year over year increase in reserve funding for the pathway reserve. Should this funding structure continue, this would result in year funding of \$125,000 by 2028 and accumulated saving of \$375,000.

Town of Coaldale Operating Budget 2024 - 2026

64-00 Community Services

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-700-00-Donations | | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Revenues | | 5,000 | 5,000 | 5,000 | 5,000 |
| % Increase | | | 0.00% | 0.00% | 0.00% |
| \$ Increase | | | - | - | - |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | (1) | 154,888 | 185,352 | 225,108 | 235,553 |
| 2-130-00-Benefits | (1) | 38,242 | 46,437 | 55,531 | 56,857 |
| 2-131-00-WCB | | 1,985 | 2,961 | 3,596 | 3,763 |
| 2-220-00-Advertising | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-221-00-Printing & Design | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-223-00-Telecommunications | | 750 | - | - | - |
| 2-224-00-Travel & Accommodations | | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-225-00-Conferences | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-226-00-Subs & Memberships | | 500 | 500 | 500 | 500 |
| 2-227-00-Training & Education | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-240-00-Rentals | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-241-00-Insurance Premiums | | 2,500 | 2,500 | 2,625 | 2,756 |
| 2-320-00-Programming | | 93,800 | 93,800 | 93,800 | 93,800 |
| 2-322-00-Promotional | | 7,500 | 7,500 | 7,500 | 7,500 |
| 2-323-00-Food & Refreshments | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-325-00-Office & Stationery | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-328-00-Equipment & Furnishings | | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-420-00-Bank Charges & Interest | | 500 | - | - | - |
| 2-893-00-Trfs to Lcl Bds & Agcs | | 77,000 | 77,000 | 77,000 | 77,000 |
| Total Expenses | | 397,165 | 435,550 | 485,160 | 497,229 |
| % Increase | | | 9.66% | 11.39% | 2.49% |
| \$ Increase | | | 38,385 | 49,610 | 12,069 |
| Net Total Tax Support | | (392,165) | (430,550) | (480,160) | (492,229) |
| \$ Increase / (Decrease) - Tax Support | | | 38,385 | 49,610 | 12,069 |
| % Increase / (Decrease) - Tax Support | | | 0.40% | 0.50% | 0.12% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | (3,450) | 4,866 | 12,069 |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | 41,835 | 44,744 | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | 38,385 | 49,610 | 12,069 |

Notes

(1) - Increase related to proposed new Community Services Position - Special Events Coordinator - Starting mid 2024.

Town of Coaldale Operating Budget 2024 - 2026

71-00 Library

| | Notes | 2023 | 2024 | 2025 | 2026 |
|-----------------------------------|--------------|----------------|----------------|----------------|----------------|
| Revenues | | | | | |
| 1-200-00-General Sales & Services | | 3,500 | 2,500 | 2,500 | 2,500 |
| 1-201-00-Programs | | - | 2,500 | 2,500 | 2,500 |
| 1-202-00-Rentals & Leases | | 11,875 | 10,000 | 10,500 | 11,000 |
| 1-401-00-Overdue Charges | | 6,000 | 5,500 | 5,500 | 5,500 |
| 1-890-00-Trfs from Federal Govt | | 7,500 | 7,500 | 7,500 | 7,500 |
| 1-891-00-Trfs from Prov Govt | (1) | 42,000 | 57,670 | 57,670 | 57,670 |
| 1-892-00-Trfs from Other Lcl Govt | | 36,000 | 37,246 | 37,246 | 37,246 |
| 1-893-00-Trfs from Lcl Bds & Agcs | | 1,600 | 1,650 | 1,650 | 1,650 |
| 1-996-00-Trfs from Capital Rsvs | | 10,000 | - | - | - |
| Total Revenues | | 118,475 | 124,566 | 125,066 | 125,566 |
| % Increase | | | 5.14% | 0.40% | 0.40% |
| \$ Increase | | | 6,091 | 500 | 500 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | | 207,432 | 216,767 | 227,493 | 238,575 |
| 2-121-00-Part Time & Casual Wages | | 30,901 | 23,478 | 24,506 | 25,578 |
| 2-122-00-Seasonal Wages | | - | 10,556 | 10,873 | 11,190 |
| 2-130-00-Benefits | | 58,290 | 62,242 | 64,198 | 66,198 |
| 2-131-00-WCB | | 2,114 | 4,016 | 4,208 | 4,407 |
| 2-220-00-Advertising | | 350 | 450 | 450 | 450 |
| 2-222-00-Postage & Freight | | 50 | 55 | 55 | 55 |
| 2-223-00-Telecommunications | | 1,300 | 1,750 | 1,750 | 1,750 |
| 2-224-00-Travel & Accommodations | | 6,300 | 6,300 | 6,300 | 6,300 |
| 2-225-00-Conferences | | 2,205 | 2,475 | 2,475 | 2,475 |
| 2-226-00-Subs & Memberships | | 425 | 425 | 425 | 425 |
| 2-227-00-Training & Education | | 1,150 | 1,000 | 1,000 | 1,000 |
| 2-231-00-IT Services | | 1,425 | 675 | 675 | 675 |
| 2-234-00-Contracted Services | | 2,770 | 3,020 | 3,020 | 3,020 |
| 2-235-00-Cleaning | | 28,210 | 29,496 | 29,760 | 29,760 |
| 2-236-00-Building Repairs | | 11,750 | 1,750 | 1,750 | 1,750 |
| 2-240-00-Rentals | | 2,150 | 2,500 | 2,500 | 2,500 |
| 2-241-00-Insurance Premiums | | 2,500 | 5,000 | 5,250 | 5,512 |
| 2-320-00-Programming | | 2,240 | 3,260 | 3,260 | 3,260 |
| 2-321-00-Media Materials | | 6,500 | 6,600 | 6,600 | 6,600 |
| 2-322-00-Promotional | | 2,300 | 2,700 | 2,700 | 2,700 |
| 2-323-00-Food & Refreshments | | 850 | 1,000 | 1,000 | 1,000 |
| 2-325-00-Office & Stationery | | 4,350 | 5,450 | 5,450 | 5,450 |
| 2-327-00-IT Equipment & Supplies | | 5,500 | 5,850 | 5,850 | 5,850 |
| 2-328-00-Equipment & Furnishings | | 4,250 | 4,500 | 4,500 | 4,500 |
| 2-330-00-Janitorial Supplies | | 1,400 | 1,500 | 500 | 1,500 |
| 2-335-00-Parts & Accessories | | 1,500 | 850 | 850 | 850 |
| 2-338-00-Natural Gas | | 5,000 | 3,500 | 3,675 | 3,859 |
| 2-339-00-Power | | 13,000 | 13,000 | 13,650 | 14,332 |
| 2-341-00-Municipal Utilities | | 4,000 | 3,000 | 3,300 | 3,630 |
| 2-420-00-Bank Charges & Interest | | 500 | 1,250 | 1,250 | 1,250 |
| 2-893-00-Trfs to Lcl Bds & Agcs | | 105,000 | 104,800 | 107,300 | 109,900 |
| 2-996-00-Trfs to Capital Rsvs | | 15,000 | 17,250 | 19,838 | 22,813 |
| Total Expenses | | 530,712 | 546,465 | 566,411 | 589,114 |

Town of Coaldale Operating Budget 2024 - 2026

71-00 Library

| | | | |
|--------------------|--------|--------|--------|
| % Increase | 2.97% | 3.65% | 4.01% |
| \$ Increase | 15,753 | 19,946 | 22,703 |

| | | | | |
|------------------------------|------------------|------------------|------------------|------------------|
| Net Total Tax Support | <u>(412,237)</u> | <u>(421,899)</u> | <u>(441,345)</u> | <u>(463,548)</u> |
|------------------------------|------------------|------------------|------------------|------------------|

| | | | |
|---|--------------|---------------|---------------|
| \$ Increase / (Decrease) - Tax Support | 9,662 | 19,446 | 22,203 |
| % Increase / (Decrease) - Tax Support | 0.10% | 0.20% | 0.22% |

Allocation of Funding - Change in Tax Support

| | | | |
|---|--------------|---------------|---------------|
| Change in Funding Related to Inflation - Maintain Service Level | 7,412 | 16,858 | 19,228 |
| Change in Funding Related to Service Enhancement - Increase Service Level | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | 2,250 | 2,588 | 2,975 |
| | <u>9,662</u> | <u>19,446</u> | <u>22,203</u> |

Notes

(1) - Annual increase in grant funding from the Provincial Government



Town of Coaldale

Operating Budget 2024 - 2026

Municipal Utility Fund

Town of Coaldale Operating Budget 2024 - 2026

34-10 Water

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-200-00-General Sales & Services | | 20,000 | 20,000 | 20,000 | 20,000 |
| 1-205-00-Department Sales (1) | | 35,000 | 35,000 | 35,000 | 35,000 |
| 1-210-00-Basic | | 930,000 | 998,000 | 1,035,000 | 1,065,000 |
| 1-211-00-Consumption | | 1,155,000 | 1,247,000 | 1,310,000 | 1,375,000 |
| 1-212-00-Bulk | | 120,000 | 125,000 | 132,000 | 138,000 |
| 1-400-00-Interest & Penalties | | 4,500 | 5,000 | 5,000 | 5,000 |
| 1-893-00-Trfs from Lcl Bds & Agcs | | 12,000 | 13,000 | 13,500 | 14,000 |
| Total Revenues | | 2,276,500 | 2,443,000 | 2,550,500 | 2,652,000 |
| % Increase | | | 7.31% | 4.40% | 3.98% |
| \$ Increase | | | 166,500 | 107,500 | 101,500 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | (1) | 243,808 | 232,315 | 255,984 | 265,708 |
| 2-122-00-Seasonal Wages | | 7,294 | 6,660 | 6,862 | 7,064 |
| 2-130-00-Benefits | | 56,871 | 54,633 | 63,539 | 64,847 |
| 2-131-00-WCB | | 2,664 | 3,821 | 4,421 | 4,576 |
| 2-222-00-Postage & Freight | | 6,000 | 5,500 | 5,500 | 5,500 |
| 2-223-00-Telecommunications | | 450 | 1,900 | 1,900 | 1,900 |
| 2-224-00-Travel & Accommodations | | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-225-00-Conferences | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-226-00-Subs & Memberships | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-227-00-Training & Education | | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-230-00-Assessment & Inspections | | 2,500 | 2,500 | 3,000 | 3,500 |
| 2-234-00-Contracted Services | | 126,500 | 136,500 | 146,500 | 156,500 |
| 2-236-00-Building Repairs | | 15,000 | 10,000 | 10,000 | 10,000 |
| 2-240-00-Rentals | | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-241-00-Insurance Premiums | | 30,000 | 25,000 | 26,250 | 27,562 |
| 2-325-00-Office & Stationery | | 500 | 500 | 500 | 500 |
| 2-326-00-IT Software | | 3,000 | 3,000 | 3,250 | 3,500 |
| 2-328-00-Equipment & Furnishings | | 750 | - | - | - |
| 2-331-00-Uniforms | | 1,200 | 3,500 | 3,500 | 3,500 |
| 2-332-00-Chemicals | | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-335-00-Parts & Accessories | | 53,000 | 60,000 | 65,000 | 70,000 |
| 2-337-00-Tools | | 3,500 | 3,500 | 3,500 | 3,500 |
| 2-338-00-Natural Gas | | 15,000 | 16,500 | 17,325 | 18,192 |
| 2-339-00-Power | | 45,500 | 38,000 | 39,900 | 41,895 |
| 2-340-00-Water | | 800,000 | 882,000 | 898,000 | 913,000 |
| 2-341-00-Municipal Utilities | | 500 | - | - | - |
| 2-345-00-Water Meters | | 35,000 | 35,000 | 35,000 | 35,000 |
| 2-520-00-Interest on LT Debt | (2) | - | 137,054 | 251,938 | 228,586 |
| 2-521-00-LT Debt Principal | (2) | - | 208,014 | 438,199 | 461,551 |
| 2-799-00-Internal Allocation | (3) | 174,463 | 207,655 | 216,793 | 225,420 |
| 2-996-00-Trfs to Capital Rsvs | (4) | 635,000 | 351,448 | 35,639 | 82,199 |
| Total Expenses | | 2,276,500 | 2,443,000 | 2,550,500 | 2,652,000 |
| % Increase | | | 7.31% | 4.40% | 3.98% |
| \$ Increase | | | 166,500 | 107,500 | 101,500 |
| Net Total Tax Support | | - | - | - | - |
| \$ Increase / (Decrease) - Tax Support | | | - | - | - |
| % Increase / (Decrease) - Tax Support | | | 0.00% | 0.00% | 0.00% |

Town of Coaldale Operating Budget 2024 - 2026

34-10 Water

Allocation of Funding - Change in Tax Support

| | | | |
|---|-------|-------|-------|
| Change in Funding Related to Inflation - Maintain Service Level | - | - | - |
| Change in Funding Related to Service Enhancement - Increase Service Level | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | - | - | - |
| | <hr/> | <hr/> | <hr/> |
| | - | - | - |
| | <hr/> | <hr/> | <hr/> |

Notes

- (1) - One new FTE proposed for 2025 based on increased services from the water reservoir project (costing for the position split amongst the four different utility services - same format as current utility operators).
- (2) - Debenture debt for water capital projects - estimated 10 year debenture.
- (3) - 8.50% of operating revenues allocated internally to Administration to account for other operating expenses not directly allocated to the utility account.
- (4) - Decrease in allocation to reserves due to debenture payments from capital expenditures.

| Proposed Utility Rates | | 2023 | 2024 | 2025 | 2026 |
|---|----|-------------|-------------|-------------|-------------|
| Water Flat Fee - Residential | R1 | 23.10 | 23.60 | 24.10 | 24.60 |
| Water Flat Fee - Non-Residential - 0" to 1" Water Metre | C1 | 23.10 | 26.10 | 29.10 | 32.10 |
| Water Flat Fee - Non-Residential - 2" to 1.1" Water Metre | C2 | 23.10 | 28.10 | 33.10 | 38.10 |
| Water Flat Fee - Non-Residential - 2.1" + Water Metre | C3 | 23.10 | 33.10 | 43.10 | 53.10 |
| | | | | | |
| Water Consumption Fee - Per Cubic Metre | | 1.20 | 1.260 | 1.323 | 1.389 |
| | | | | | |
| Estimate Average Monthly Charge - 20 Cubic Metres - R1 | | 47.10 | 48.80 | 50.56 | 52.38 |
| \$ Increase | | | 1.70 | 1.76 | 1.82 |
| % Increase | | | 3.61% | 3.61% | 3.60% |

Town of Coaldale Operating Budget 2024 - 2026

34-20 Sewer

| | Notes | 2023 | 2024 | 2025 | 2026 |
|-----------------------------------|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-210-00-Basic | | 1,167,000 | 1,260,000 | 1,300,000 | 1,330,000 |
| 1-211-00-Consumption | | 660,000 | 673,000 | 713,000 | 756,000 |
| 1-400-00-Interest & Penalties | | 2,500 | 3,000 | 3,000 | 3,000 |
| 1-996-00 - Trfs from Capital Rsvs | | - | - | 26,353 | - |
| Total Revenues | | 1,829,500 | 1,936,000 | 2,042,353 | 2,089,000 |
| % Increase | | | 5.82% | 5.49% | 2.28% |
| \$ Increase | | | 106,500 | 106,353 | 46,647 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | (1) | 199,076 | 189,874 | 208,318 | 216,440 |
| 2-122-00-Seasonal Wages | | 5,835 | 5,182 | 5,337 | 5,492 |
| 2-130-00-Benefits | | 46,104 | 44,484 | 51,429 | 52,506 |
| 2-131-00-WCB | | 2,254 | 3,117 | 3,581 | 3,714 |
| 2-222-00-Postage & Freight | | 6,000 | 5,500 | 5,500 | 5,500 |
| 2-223-00-Telecommunications | | 225 | - | - | - |
| 2-230-00-Assessment & Inspections | | 10,000 | 10,000 | 10,500 | 11,000 |
| 2-234-00-Contracted Services | | 283,500 | 285,000 | 292,500 | 300,000 |
| 2-236-00-Building Repairs | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-241-00-Insurance Premiums | | 30,000 | 25,000 | 26,250 | 27,562 |
| 2-332-00-Chemicals | | 8,000 | 175,000 | 180,000 | 185,000 |
| 2-335-00-Parts & Accessories | | 13,500 | 40,000 | 42,500 | 45,000 |
| 2-337-00-Tools | | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-338-00-Natural Gas | | 18,000 | 12,500 | 13,125 | 13,782 |
| 2-339-00-Power | | 133,000 | 205,000 | 215,250 | 226,012 |
| 2-520-00-Interest on LT Debt | (3) | 123,894 | 111,681 | 265,544 | 244,515 |
| 2-521-00-LT Debt Principal | (3) | 377,241 | 389,487 | 541,859 | 562,888 |
| 2-799-00-Internal Allocation | (2) | 261,871 | 163,710 | 169,660 | 175,015 |
| 2-996-00-Trfs to Capital Rsvs | | 300,000 | 259,465 | - | 3,574 |
| Total Expenses | | 1,829,500 | 1,936,000 | 2,042,353 | 2,089,000 |
| % Increase | | | 5.82% | 5.49% | 2.28% |
| \$ Increase | | | 106,500 | 106,353 | 46,647 |
| Net Total Tax Support | | - | - | - | - |

| | | | |
|---|--------------|--------------|--------------|
| \$ Increase / (Decrease) - Tax Support | - | - | - |
| % Increase / (Decrease) - Tax Support | 0.00% | 0.00% | 0.00% |

Allocation of Funding - Change in Tax Support

| | | | |
|---|---|---|---|
| Change in Funding Related to Inflation - Maintain Service Level | - | - | - |
| Change in Funding Related to Service Enhancement - Increase Service Level | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | - | - | - |
| | - | - | - |

Notes

(1) - One new FTE proposed for 2025 based on increased services from the water reservoir project (costing for the position split amongst the four different utility services - same format as current utility operators).

(2) - 8.50% of operating revenues allocated internally to Administration to account for other operating expenses not directly allocated to the utility account.

(3) - Debenture debt for sanitary capital projects - estimated 15 year debenture.

Town of Coaldale Operating Budget 2024 - 2026

34-20 Sewer

| Proposed Utility Rates | | 2023 | 2024 | 2025 | 2026 |
|---|-------------|-------------|-------------|-------------|-------------|
| Sewer Flat Fee - Residential | R1 | 29.64 | 30.14 | 30.64 | 31.14 |
| Sewer Flat Fee - Non-Residential - 0" to 1" Water Metre | C1 | 29.64 | 32.64 | 35.64 | 38.65 |
| Sewer Flat Fee - Non-Residential - 2" to 1.1" Water Metre | C2 | 29.64 | 34.64 | 39.64 | 44.64 |
| Sewer Flat Fee - Non-Residential - 2.1" + Water Metre | C3 | 29.64 | 39.64 | 49.64 | 59.64 |
| Sewer Consumption Fee - Per Cubic Metre | | 1.063 | 1.127 | 1.194 | 1.266 |
| Estimate Average Monthly Charge - 15 Cubic Metres - R1 | | 45.59 | 47.05 | 48.55 | 50.13 |
| | \$ Increase | | 1.46 | 1.51 | 1.58 |
| | % Increase | | 3.20% | 3.20% | 3.25% |

Town of Coaldale Operating Budget 2024 - 2026
34-30 Waste Collection

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 1-210-00-Basic | | 1,150,000 | 1,154,000 | 1,156,000 | 1,158,000 |
| 1-400-00-Interest & Penalties | | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Revenues | | 1,152,000 | 1,156,000 | 1,158,000 | 1,160,000 |
| % Increase | | | 0.35% | 0.17% | 0.17% |
| \$ Increase | | | 4,000 | 2,000 | 2,000 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | (1) | 35,843 | 93,090 | 97,785 | 100,932 |
| 2-122-00-Seasonal Wages | | - | 1,481 | 1,525 | 1,569 |
| 2-130-00-Benefits | | 7,423 | 21,851 | 24,160 | 24,583 |
| 2-131-00-WCB | | 597 | 1,510 | 1,684 | 1,735 |
| 2-221-00-Printing & Design | | 1,000 | - | - | - |
| 2-222-00-Postage & Freight | | 6,000 | 5,500 | 5,500 | 5,500 |
| 2-234-00-Contracted Services | | 748,500 | 764,500 | 774,500 | 784,500 |
| 2-241-00-Insurance Premiums | | 5,000 | 5,000 | 5,250 | 5,512 |
| 2-326-00-IT Software | | 7,000 | 7,000 | 7,500 | 8,000 |
| 2-335-00-Parts & Accessories | | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-799-00-Internal Allocation | (2) | 260,637 | 98,260 | 98,430 | 98,600 |
| 2-996-00-Trfs to Capital Rsvs | | 70,000 | 147,808 | 131,666 | 119,069 |
| Total Expenses | | 1,152,000 | 1,156,000 | 1,158,000 | 1,160,000 |
| % Increase | | | 0.35% | 0.17% | 0.17% |
| \$ Increase | | | 4,000 | 2,000 | 2,000 |
| Net Total Tax Support | | - | - | - | - |
| \$ Increase / (Decrease) - Tax Support | | | - | - | - |
| % Increase / (Decrease) - Tax Support | | | 0.00% | 0.00% | 0.00% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | - | - | - |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | - | - | - |

Notes

(1) - One new FTE proposed for 2025 based on increased services from the water reservoir project (costing for the position split amongst the four different utility services - same format as current utility operators).

(2) - 8.50% of operating revenues allocated internally to Administration to account for other operating expenses not directly allocated to the utility account.

| Proposed Utility Rates | | 2023 | 2024 | 2025 | 2026 |
|--------------------------------------|----|-------------|-------------|-------------|-------------|
| Solid Waste - Residential | R1 | 29.50 | 29.50 | 29.50 | 29.50 |
| Solid Waste - Non-Residential | C1 | 59.15 | 59.15 | 59.15 | 59.15 |
| Estimate Average Monthly Charge - R1 | | 29.50 | 29.50 | 29.50 | 29.50 |
| \$ Increase | | | - | - | - |
| % Increase | | | 0.00% | 0.00% | 0.00% |

Town of Coaldale Operating Budget 2024 - 2026
34-20 Storm Water

| | Notes | 2023 | 2024 | 2025 | 2026 |
|---|--------------|----------------|----------------|----------------|----------------|
| Revenues | | | | | |
| 1-210-00-Basic | | 417,000 | 515,000 | 612,000 | 709,000 |
| 1-400-00-Interest & Penalties | | - | 2,000 | 2,000 | 2,000 |
| 1-995-00-Trfs from Operating Rsvs | (1) | 228,303 | 228,305 | - | - |
| Total Revenues | | 645,303 | 745,305 | 614,000 | 711,000 |
| % Increase | | | 15.50% | -17.62% | 15.80% |
| \$ Increase | | | 100,002 - | 131,305 | 97,000 |
| Expenses | | | | | |
| 2-120-00-Perm Salaries & Wages | (2) | 72,932 | 61,770 | 70,961 | 73,166 |
| 2-122-00-Seasonal Wages | | 1,459 | 1,481 | 1,525 | 1,569 |
| 2-130-00-Benefits | | 16,008 | 14,547 | 16,652 | 16,952 |
| 2-131-00-WCB | | 1,023 | 1,011 | 1,158 | 1,194 |
| 2-222-00-Postage & Freight | | 6,000 | 5,500 | 5,500 | 5,500 |
| 2-223-00-Telecommunications | | 1,300 | - | - | - |
| 2-234-00-Contracted Services | | 44,700 | 45,000 | 45,000 | 45,000 |
| 2-241-00-Insurance Premiums | | 10,000 | 10,000 | 10,500 | 11,025 |
| 2-335-00-Parts & Accessories | | 20,000 | 20,000 | 20,000 | 20,000 |
| 2-339-00-Power | | 9,000 | 10,000 | 10,500 | 11,025 |
| 2-340-00-Water | | 20,000 | 15,000 | 15,000 | 15,000 |
| 2-520-00-Interest on LT Debt | | 50,303 | 22,948 | 18,228 | 13,212 |
| 2-521-00-LT Debt Principal | | 47,513 | 74,867 | 79,587 | 84,603 |
| 2-799-00-Internal Allocation | (3) | (117,238) | 43,946 | 52,190 | 60,435 |
| 2-892-00-Trfs to Other Lcl Govt | (1) | 228,303 | 228,305 | - | - |
| 2-996-00-Trfs to Capital Rsvs | | 234,000 | 190,930 | 267,199 | 352,319 |
| Total Expenses | | 645,303 | 745,305 | 614,000 | 711,000 |
| % Increase | | | 15.50% | -17.62% | 15.80% |
| \$ Increase | | | 100,002 - | 131,305 | 97,000 |
| Net Total Tax Support | | - | - | - | - |
| \$ Increase / (Decrease) - Tax Support | | | - | - | - |
| % Increase / (Decrease) - Tax Support | | | 0.00% | 0.00% | 0.00% |
| Allocation of Funding - Change in Tax Support | | | | | |
| Change in Funding Related to Inflation - Maintain Service Level | | | - | - | - |
| Change in Funding Related to Service Enhancement - Increase Service Level | | | - | - | - |
| Change in Funding Related to Capital Service - Savings for Future Capital | | | - | - | - |
| | | | - | - | - |

Notes

(1) - Committed funding for the Regional Storm Water Project

(2) - One new FTE proposed for 2025 based on increased services from the water reservoir project (costing for the position split amongst the four different utility services - same format as current utility operators).

(3) - 8.50% of operating revenues allocated internally to Administration to account for other operating expenses not directly allocated to the utility account.

Town of Coaldale Operating Budget 2024 - 2026
34-20 Storm Water

| Allocation of New Utility Revenue | 2024 | 2025 | 2026 |
|--|-------------|-------------|-------------|
| Yearly Increase in Budgeted Revenue | 100,000 | 97,000 | 97,000 |
| Yearly Increase / (Decrease) to Reserves | (43,070) | 76,269 | 85,120 |
| Yearly Increase in Operating Expenses | 143,070 | 20,731 | 11,880 |
| Net | - | - | - |
| % of New Revenue Allocated to Reserves | -43% | 79% | 88% |

| Proposed Utility Rates | | 2023 | 2024 | 2025 | 2026 |
|---|----|-------------|-------------|-------------|-------------|
| Storm Flat Fee - Residential | R1 | 9.95 | 11.95 | 13.95 | 15.95 |
| Storm Flat Fee - Non-Residential - 0 - 1 Acre Lot Size | C1 | 9.95 | 14.95 | 19.95 | 24.95 |
| Sewer Flat Fee - Non-Residential - 1.01 + Acre Lot Size | C2 | 9.95 | 19.95 | 29.95 | 39.95 |
| Estimate Average Monthly Charge - R1 | | 9.95 | 11.95 | 13.95 | 15.95 |
| \$ Increase | | | 2.00 | 2.00 | 2.00 |
| % Increase | | | 20.10% | 16.74% | 14.34% |

**Town of Coaldale Operating Budget 2024 - 2026
Utility Summary**

| | Notes | 2023 | 2024 | 2025 | 2026 |
|------------------------------------|--------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 34-10 Water | | 2,276,500 | 2,443,000 | 2,550,500 | 2,652,000 |
| 34-20 Sewer | | 1,829,500 | 1,936,000 | 2,042,353 | 2,089,000 |
| 34-30 Waste | | 1,152,000 | 1,156,000 | 1,158,000 | 1,160,000 |
| 34-40 Storm | | 645,303 | 745,305 | 614,000 | 711,000 |
| Total Revenues | | 5,903,303 | 6,280,305 | 6,364,853 | 6,612,000 |
| % Increase | | | 6.39% | 1.35% | 3.88% |
| \$ Increase | | | 377,002 | 84,548 | 247,147 |
| Expenses | | | | | |
| Operating Expenses - 34-10 Water | | 2,102,037 | 2,235,345 | 2,333,707 | 2,426,580 |
| Operating Expenses - 34-20 Sewer | | 1,567,629 | 1,772,290 | 1,872,693 | 1,913,985 |
| Operating Expenses - 34-30 Waste | | 891,363 | 1,057,740 | 1,059,570 | 1,061,400 |
| Operating Expenses - 34-40 Storm | | 762,541 | 701,359 | 561,810 | 650,565 |
| Internal Administration Allocation | | 579,733 | 513,571 | 537,073 | 559,470 |
| Total Expenses | | 5,903,303 | 6,280,305 | 6,364,853 | 6,612,000 |
| % Increase | | | 377,002 | 84,548 | 247,147 |
| \$ Increase | | | 6.39% | 1.35% | 3.88% |
| Net Total Tax Support | | - | - | - | - |

| Proposed Utility Rates | 2023 | 2024 | 2025 | 2026 |
|--|-------------|-------------|-------------|-------------|
| Residential Customer - Monthly | 132.14 | 137.30 | 142.56 | 147.96 |
| - \$ Increase | | 5.16 | 5.26 | 5.40 |
| - % Increase | | 3.91% | 3.83% | 3.79% |
| - Average 20 Cubic Metres of Water Consumption | | | | |
| - Average 15 Cubic Metres of Sewer Consumption (Summer Lower) | | | | |
| Residential Customer - Monthly | 112.16 | 116.24 | 120.38 | 124.58 |
| - \$ Increase | | 4.08 | 4.13 | 4.20 |
| - % Increase | | 3.64% | 3.56% | 3.49% |
| - Average 10 Cubic Metres of Water Consumption | | | | |
| - Average 7.5 Cubic Metres of Sewer Consumption (Summer Lower) | | | | |