

5 Year Operating Budget Summary

Budget Year 2023

From Stage All To Stage All

Costing Center	2023	2024	2025	2026	2027
Revenues					
Administration					
12-Administration					
12-00 - Administration	272,798	209,750	210,375	-	-
Total 12-Administration	272,798	209,750	210,375	-	-
Total Administration	272,798	209,750	210,375	-	-
Council					
11-Council					
11-00 - Council	26,000	1,000	1,000	-	-
Total 11-Council	26,000	1,000	1,000	-	-
Total Council	26,000	1,000	1,000	-	-
General					
00-General					
00-00 - General	14,451,442	14,888,742	15,376,663	-	-
Total 00-General	14,451,442	14,888,742	15,376,663	-	-
Total General	14,451,442	14,888,742	15,376,663	-	-
Infrastructure & Engineering					
51-Infrastructure					
51-00 - Infrastructure	552,416	-	-	-	-
Total 51-Infrastructure	552,416	-	-	-	-
Total Infrastructure & Engineering	552,416	-	-	-	-
Library					
71-Library					
71-00 - Library	118,475	108,475	108,475	-	-
Total 71-Library	118,475	108,475	108,475	-	-
Total Library	118,475	108,475	108,475	-	-
Operations					
31-Common Services					
31-00 - Common Services	500	500	-	-	-
Total 31-Common Services	500	500	-	-	-
32-Fleet					
32-00 - Fleet	-	-	-	-	-
Total 32-Fleet	-	-	-	-	-
33-Roads					
33-00 - Roads	-	-	-	-	-
Total 33-Roads	-	-	-	-	-
34-Utilities					
34-10 - Water	2,276,500	2,286,750	2,297,000	-	-
34-20 - Sewer	1,829,500	1,832,500	1,835,500	-	-
34-30 - Garbage	1,152,000	1,159,500	1,167,000	-	-

5 Year Operating Budget Summary

Budget Year 2023

From Stage All To Stage All

Costing Center	2023	2024	2025	2026	2027
34-40 - Storm	645,303	648,303	423,000	-	-
Total 34-Utilities	5,903,303	5,927,053	5,722,500	-	-
35-Cemetery					
35-00 - Cemetery	30,000	30,000	30,000	-	-
Total 35-Cemetery	30,000	30,000	30,000	-	-
Total Operations	5,933,803	5,957,553	5,752,500	-	-
Planning & Development					
41-Planning & Development					
41-00 - Planning & Development	988,387	765,000	115,000	-	-
Total 41-Planning & Development	988,387	765,000	115,000	-	-
42-Communications					
42-00 - Communications	-	-	-	-	-
Total 42-Communications	-	-	-	-	-
Total Planning & Development	988,387	765,000	115,000	-	-
Protective Services					
21-Police					
21-00 - Police	419,500	419,500	419,500	-	-
Total 21-Police	419,500	419,500	419,500	-	-
22-Bylaw					
22-00 - Bylaw	481,100	475,500	475,500	-	-
Total 22-Bylaw	481,100	475,500	475,500	-	-
23-Fire					
23-00 - Fire	777,000	787,000	797,000	-	-
Total 23-Fire	777,000	787,000	797,000	-	-
24-Emergency Management					
24-00 - Emergency Management	40,000	40,000	40,000	-	-
Total 24-Emergency Management	40,000	40,000	40,000	-	-
Total Protective Services	1,717,600	1,722,000	1,732,000	-	-
Recreation and Community Services					
61-Recreation					
61-00 - Recreation General	-	-	-	-	-
61-10 - Pool	60,000	60,000	60,000	-	-
61-20 - Arena	223,700	168,500	161,500	-	-
61-30 - Curling Rink	58,900	29,500	29,500	-	-
61-40 - Tot Lot	25,000	-	-	-	-
61-50 - Rec Centre	555,611	554,000	556,000	-	-
61-60 - Sports Fields	22,000	10,000	10,000	-	-
Total 61-Recreation	945,211	822,000	817,000	-	-
62-Facilities					
62-00 - Facilities General	-	-	-	-	-

5 Year Operating Budget Summary

Budget Year 2023

From Stage All To Stage All

Costing Center	2023	2024	2025	2026	2027
62-10 - Community Centre	32,000	20,000	20,000	-	-
62-20 - Community Hub	49,400	50,000	50,600	-	-
62-30 - Museum	6,000	6,000	6,000	-	-
62-40 - Picnic Shelter	12,000	12,000	12,000	-	-
62-50 - Seniors Centre	-	-	-	-	-
Total 62-Facilities	99,400	88,000	88,600	-	-
63-Parks					
63-00 - Parks General	21,000	16,500	17,000	-	-
Total 63-Parks	21,000	16,500	17,000	-	-
64-Community Services					
64-00 - Community - Services	5,000	5,000	5,000	-	-
Total 64-Community Services	5,000	5,000	5,000	-	-
Total Recreation and Community Services	1,070,611	931,500	927,600	-	-
Total Revenues	25,131,532	24,584,020	24,223,613	-	-
Percent Increase		(2.23%)	(1.49%)	(100.00%)	(0.00%)
Expenses					
Administration					
12-Administration					
12-00 - Administration	1,587,095	1,564,353	1,590,249	-	-
Total 12-Administration	1,587,095	1,564,353	1,590,249	-	-
Total Administration	1,587,095	1,564,353	1,590,249	-	-
Council					
11-Council					
11-00 - Council	437,575	419,325	426,152	-	-
Total 11-Council	437,575	419,325	426,152	-	-
Total Council	437,575	419,325	426,152	-	-
General					
00-General					
00-00 - General	3,327,317	3,380,817	3,434,317	-	-
Total 00-General	3,327,317	3,380,817	3,434,317	-	-
Total General	3,327,317	3,380,817	3,434,317	-	-
Infrastructure & Engineering					
51-Infrastructure					
51-00 - Infrastructure	1,017,026	480,410	488,557	-	-
Total 51-Infrastructure	1,017,026	480,410	488,557	-	-
Total Infrastructure & Engineering	1,017,026	480,410	488,557	-	-
Library					
71-Library					

5 Year Operating Budget Summary

Budget Year 2023

From Stage All To Stage All

Costing Center	2023	2024	2025	2026	2027
71-00 - Library	531,312	535,628	551,126	-	-
Total 71-Library	531,312	535,628	551,126	-	-
Total Library	531,312	535,628	551,126	-	-
Operations					
31-Common Services					
31-00 - Common Services	284,538	289,267	295,557	-	-
Total 31-Common Services	284,538	289,267	295,557	-	-
32-Fleet					
32-00 - Fleet	855,255	843,013	832,788	-	-
Total 32-Fleet	855,255	843,013	832,788	-	-
33-Roads					
33-00 - Roads	1,519,703	1,671,469	1,848,898	-	-
Total 33-Roads	1,519,703	1,671,469	1,848,898	-	-
34-Utilities					
34-10 - Water	2,163,744	2,185,730	2,212,048	-	-
34-20 - Sewer	1,629,336	1,648,189	1,678,078	-	-
34-30 - Garbage	930,556	940,533	950,638	-	-
34-40 - Storm	813,895	823,734	607,048	-	-
Total 34-Utilities	5,537,531	5,598,186	5,447,812	-	-
35-Cemetery					
35-00 - Cemetery	71,533	73,451	76,229	-	-
Total 35-Cemetery	71,533	73,451	76,229	-	-
Total Operations	8,268,560	8,475,386	8,501,284	-	-
Planning & Development					
41-Planning & Development					
41-00 - Planning & Development	1,639,200	1,396,866	751,620	-	-
Total 41-Planning & Development	1,639,200	1,396,866	751,620	-	-
42-Communications					
42-00 - Communications	214,199	216,335	221,752	-	-
Total 42-Communications	214,199	216,335	221,752	-	-
Total Planning & Development	1,853,399	1,613,201	973,372	-	-
Protective Services					
21-Police					
21-00 - Police	2,170,510	2,205,205	2,228,889	-	-
Total 21-Police	2,170,510	2,205,205	2,228,889	-	-
22-Bylaw					
22-00 - Bylaw	528,248	535,805	552,622	-	-
Total 22-Bylaw	528,248	535,805	552,622	-	-

5 Year Operating Budget Summary

Budget Year 2023

From Stage All To Stage All

Costing Center	2023	2024	2025	2026	2027
23-Fire					
23-00 - Fire	1,617,146	1,641,022	1,667,824	-	-
Total 23-Fire	1,617,146	1,641,022	1,667,824	-	-
24-Emergency Management					
24-00 - Emergency Management	90,196	91,189	93,879	-	-
Total 24-Emergency Management	90,196	91,189	93,879	-	-
Total Protective Services	4,406,100	4,473,221	4,543,214	-	-
Recreation and Community Services					
61-Recreation					
61-00 - Recreation General	191,950	202,054	205,363	-	-
61-10 - Pool	256,453	261,865	269,119	-	-
61-20 - Arena	482,677	437,179	444,173	-	-
61-30 - Curling Rink	116,625	90,005	98,239	-	-
61-40 - Tot Lot	106,487	83,668	86,048	-	-
61-50 - Rec Centre	605,611	607,610	609,611	-	-
61-60 - Sports Fields	57,000	60,900	61,827	-	-
Total 61-Recreation	1,816,803	1,743,281	1,774,380	-	-
62-Facilities					
62-00 - Facilities General	116,445	118,535	119,721	-	-
62-10 - Community Centre	67,975	57,367	59,441	-	-
62-20 - Community Hub	62,149	64,518	66,733	-	-
62-30 - Museum	98,875	100,510	102,573	-	-
62-40 - Picnic Shelter	33,500	35,555	36,953	-	-
62-50 - Seniors Centre	31,725	33,885	44,416	-	-
Total 62-Facilities	410,669	410,370	429,837	-	-
63-Parks					
63-00 - Parks General	1,001,868	1,014,772	1,031,659	-	-
Total 63-Parks	1,001,868	1,014,772	1,031,659	-	-
64-Community Services					
64-00 - Community - Services	473,808	473,256	479,466	-	-
Total 64-Community Services	473,808	473,256	479,466	-	-
65-Parks - Construction Projects					
65-00 - Parks - Construction Projects	-	-	-	-	-
Total 65-Parks - Construction Projects	-	-	-	-	-
Total Recreation and Community Services	3,703,148	3,641,679	3,715,342	-	-
Total Expenses	25,131,532	24,584,020	24,223,613	-	-
Percent Increase		(2.23%)	(1.49%)	(100.00%)	(0.00%)
Net Total	-	-	-	-	-

Multiple Costing Center Summary

General

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-100-00-Residential Taxes	Increased	2.02 %	10,041,962	10,244,941
1-100-01-Residential Taxes Annex	Increased	11.08 %	189,336	210,308
1-101-00-Commercial Taxes	Increased	13.59 %	726,324	825,000
1-101-01-Commercial Taxes Annex	Increased	49.71 %	26,828	40,164
1-102-00-Industrial Taxes	Increased	29.68 %	993,343	1,288,204
1-103-00-Farmland Taxes	Decreased	59.79 %	838	337
1-103-01-Farmland Taxes Annex	Decreased	0.08 %	9,996	9,988
1-105-00-Linear Taxes	Increased	16.77 %	128,456	150,000
1-200-00-General Sales & Services	Increased	13.33 %	15,000	17,000
1-400-00-Interest & Penalties	Unchanged	0.00 %	110,000	110,000
1-500-00-Return on Investments	Increased	50.00 %	200,000	300,000
1-505-00-Franchise Fees	Increased	17.94 %	953,000	1,124,000
1-590-00-Gain On Land Inv Sales	Not used this year		1,050,000	-
1-995-00-Trfs from Operating Rsvs	Increased	19.55 %	110,000	131,500
1-996-00-Trfs from Capital Rsvs	Not used this year		200,000	-
Total Revenues		2.06 %	14,755,083	14,451,442
Expenses				
2-730-00-Taxes Write-off	Decreased	50.00 %	10,000	5,000
2-790-00-Other Expenditures	Not used this year		200,000	-
2-820-00-ASFF Payments	Increased	9.35 %	2,501,667	2,735,538
2-821-00-Separate School Req	Increased	0.81 %	340,000	342,760
2-822-00-Seniors Foundation Req	Increased	10.77 %	155,750	172,519
2-823-00-FCSS Payments	Increased	2.14 %	70,000	71,500
2-996-00-Trfs to Capital Rsvs	Not used this year		1,104,668	-
Total Expenses		24.07 %	4,382,085	3,327,317

Budget 5 Year Forecast

Multiple Costing Center Summary

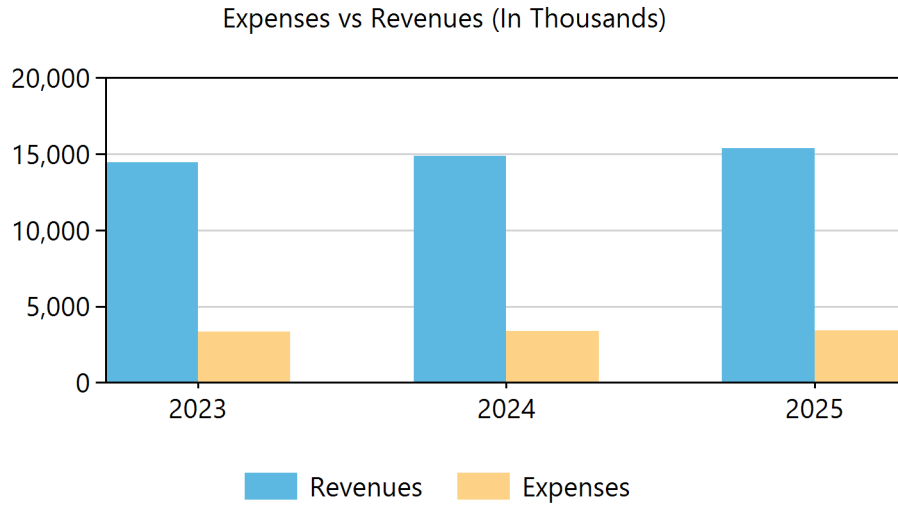
General

	2023	2024	2025	2026	2027
Revenues					
1-100-00-Residential Taxes	10,244,941	10,720,741	11,168,662	-	-
1-100-01-Residential Taxes Annex	210,308	210,308	210,308	-	-
1-101-00-Commercial Taxes	825,000	825,000	825,000	-	-
1-101-01-Commercial Taxes Annex	40,164	40,164	40,164	-	-
1-102-00-Industrial Taxes	1,288,204	1,288,204	1,288,204	-	-
1-103-00-Farmland Taxes	337	337	337	-	-
1-103-01-Farmland Taxes Annex	9,988	9,988	9,988	-	-
1-105-00-Linear Taxes	150,000	150,000	150,000	-	-
1-200-00-General Sales & Services	17,000	17,000	17,000	-	-
1-400-00-Interest & Penalties	110,000	110,000	110,000	-	-
1-500-00-Return on Investments	300,000	300,000	300,000	-	-
1-505-00-Franchise Fees	1,124,000	1,217,000	1,257,000	-	-
1-995-00-Trfs from Operating Rsvs	131,500	-	-	-	-
Total Revenues	14,451,442	14,888,742	15,376,663	-	-
% Increase		3.03%	3.28%	(100.00%)	0.00%
Expenses					
2-245-00-Department Expense	-	50,000	100,000	-	-
2-730-00-Taxes Write-off	5,000	5,000	5,000	-	-
2-820-00-ASFF Payments	2,735,538	2,735,538	2,735,538	-	-
2-821-00-Separate School Req	342,760	342,760	342,760	-	-
2-822-00-Seniors Foundation Req	172,519	172,519	172,519	-	-
2-823-00-FCSS Payments	71,500	75,000	78,500	-	-
Total Expenses	3,327,317	3,380,817	3,434,317	-	-
% Increase		1.61%	1.58%	(100.00%)	0.00%
Net Total	11,124,125	11,507,925	11,942,346	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

General

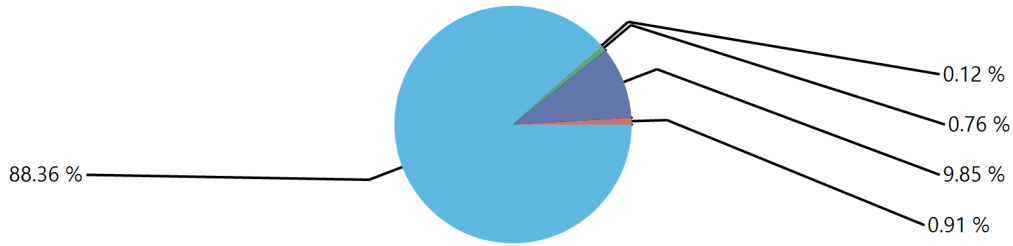


Budget Pie Charts

Multiple Costing Center Summary

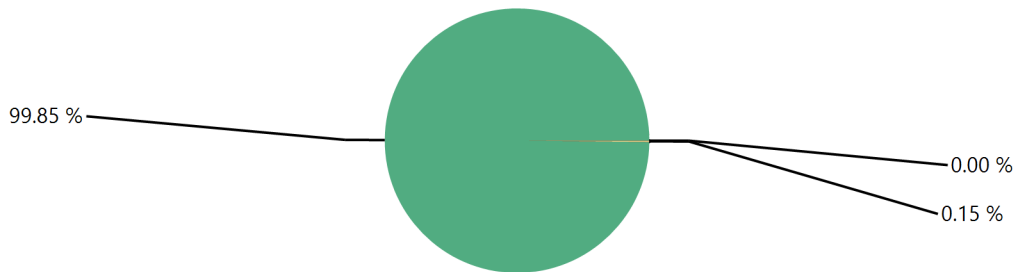
General

Revenues



- 1-100 - Taxation
- 1-200 - Sales and User Charges
- 1-400 - Interest, Penalties and Fines
- 1-500 - Long-term Contracts and Asset Returns
- 1-900 - Transfer from Reserves

Expenses



- 2-200 - Contracted and General Services
- 2-700 - Other Expenses
- 2-800 - Government Transfers Expense

Multiple Costing Center Summary

Council

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-205-00-Department Sales (1)	Decreased	33.33 %	1,500	1,000
1-995-00-Trfs from Operating Rsvs	New this year		-	25,000
Total Revenues		1,633.33 %	1,500	26,000
Expenses				
2-120-00-Perm Salaries & Wages	New this year		-	38,821
2-125-00-Council Salaries	Increased	34.02 %	155,826	208,836
2-126-00-Council Fees & Per Diems	Unchanged	0.00 %	15,000	15,000
2-130-00-Benefits	Increased	23.22 %	48,120	59,294
2-131-00-WCB	Increased	119.76 %	1,012	2,224
2-132-00-Technology Allowance	Unchanged	0.00 %	8,400	8,400
2-220-00-Advertising	Unchanged	0.00 %	3,000	3,000
2-221-00-Printing & Design	Not used this year		1,000	-
2-224-00-Travel & Accommodations	Unchanged	0.00 %	8,000	8,000
2-225-00-Conferences	Unchanged	0.00 %	4,000	4,000
2-226-00-Subs & Memberships	Increased	8.33 %	30,000	32,500
2-227-00-Training & Education	Unchanged	0.00 %	15,000	15,000
2-233-00-Other Professional Fees	New this year		-	25,000
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-322-00-Promotional	Unchanged	0.00 %	10,000	10,000
2-323-00-Food & Refreshments	Unchanged	0.00 %	4,000	4,000
2-325-00-Office & Stationery	New this year		-	1,000
Total Expenses		43.30 %	305,358	437,575

Budget 5 Year Forecast

Multiple Costing Center Summary

Council

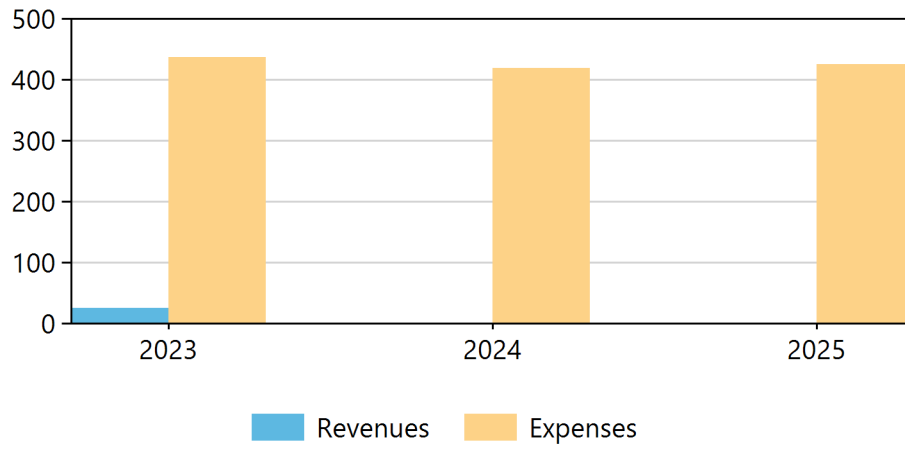
	2023	2024	2025	2026	2027
Revenues					
1-205-00-Department Sales (1)	1,000	1,000	1,000	-	-
1-995-00-Trfs from Operating Rsvs	25,000	-	-	-	-
Total Revenues	26,000	1,000	1,000	-	-
% Increase		(96.15%)	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	38,821	39,404	39,994	-	-
2-125-00-Council Salaries	208,836	211,966	215,142	-	-
2-126-00-Council Fees & Per Diems	15,000	15,000	15,000	-	-
2-130-00-Benefits	59,294	59,676	60,070	-	-
2-131-00-WCB	2,224	2,254	2,290	-	-
2-132-00-Technology Allowance	8,400	8,400	8,400	-	-
2-220-00-Advertising	3,000	3,000	3,000	-	-
2-224-00-Travel & Accommodations	8,000	8,000	8,000	-	-
2-225-00-Conferences	4,000	4,000	4,000	-	-
2-226-00-Subs & Memberships	32,500	35,000	37,500	-	-
2-227-00-Training & Education	15,000	15,000	15,000	-	-
2-233-00-Other Professional Fees	25,000	-	-	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-322-00-Promotional	10,000	10,000	10,000	-	-
2-323-00-Food & Refreshments	4,000	4,000	4,000	-	-
2-325-00-Office & Stationery	1,000	1,000	1,000	-	-
Total Expenses	437,575	419,325	426,152	-	-
% Increase		(4.17%)	1.63%	(100.00%)	0.00%
Net Total	(411,575)	(418,325)	(425,152)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Council

Expenses vs Revenues (In Thousands)

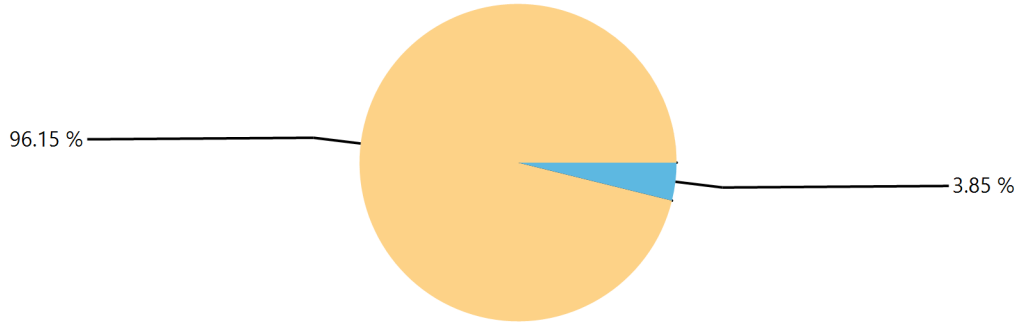


Budget Pie Charts

Multiple Costing Center Summary

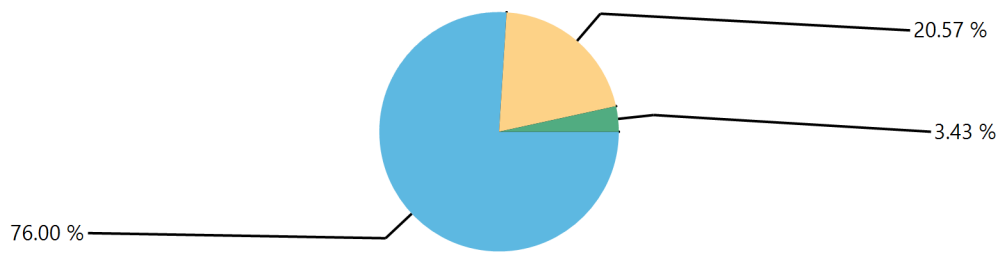
Council

Revenues



1-200 - Sales and User Charges 1-900 - Transfer from Reserves

Expenses



2-100 - Salaries, Wages and Benefits 2-300 - Materials, Goods, Supplies and Utilities
2-200 - Contracted and General Services

Multiple Costing Center Summary

Administration

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Increased	50.00 %	2,000	3,000
1-205-00-Department Sales (1)	Increased	10.42 %	30,000	33,125
1-206-00-Department Sales (2)	New this year		-	25,000
1-300-00-Tax Certificates	Unchanged	0.00 %	10,000	10,000
1-305-00-Business Licences	New this year		-	65,000
1-701-00-Rebates	Unchanged	0.00 %	3,000	3,000
1-891-00-Trfs from Prov Govt	Increased	46.15 %	65,000	95,000
1-995-00-Trfs from Operating Rsvs	Decreased	16.83 %	46,500	38,673
Total Revenues		74.31 %	156,500	272,798
Expenses				
2-120-00-Perm Salaries & Wages	Decreased	18.69 %	631,235	513,251
2-130-00-Benefits	Decreased	22.26 %	151,169	117,525
2-131-00-WCB	Increased	10.80 %	4,103	4,546
2-220-00-Advertising	Unchanged	0.00 %	2,500	2,500
2-221-00-Printing & Design	Increased	25.00 %	8,000	10,000
2-222-00-Postage & Freight	Unchanged	0.00 %	15,000	15,000
2-223-00-Telecommunications	Increased	15.15 %	16,500	19,000
2-224-00-Travel & Accommodations	Unchanged	0.00 %	10,000	10,000
2-225-00-Conferences	Unchanged	0.00 %	6,500	6,500
2-226-00-Subs & Memberships	Unchanged	0.00 %	6,500	6,500
2-227-00-Training & Education	Unchanged	0.00 %	16,000	16,000
2-229-00-Accounting & Audit Fees	Unchanged	0.00 %	25,000	25,000
2-230-00-Assessment & Inspections	Decreased	3.91 %	117,600	113,000
2-231-00-IT Services	Increased	0.11 %	90,500	90,600
2-232-00-Professional Fees	Unchanged	0.00 %	150,000	150,000
2-233-00-Other Professional Fees	Decreased	71.94 %	98,000	27,500
2-234-00-Contracted Services	Unchanged	0.00 %	9,750	9,750
2-235-00-Cleaning	Increased	31.29 %	22,850	30,000
2-236-00-Building Repairs	Unchanged	0.00 %	5,000	5,000
2-237-00-Equipment & Vehicle RM	Unchanged	0.00 %	1,200	1,200
2-240-00-Rentals	Decreased	3.50 %	14,300	13,800
2-241-00-Insurance Premiums	Increased	337.50 %	4,000	17,500
2-245-00-Department Expense	Increased	13.64 %	44,000	50,000
2-323-00-Food & Refreshments	Unchanged	0.00 %	5,000	5,000
2-324-00-Staff Apprn & Long Serv	Increased	31.25 %	16,000	21,000
2-325-00-Office & Stationery	Decreased	2.44 %	20,500	20,000
2-326-00-IT Software	Increased	1.22 %	164,500	166,500
2-327-00-IT Equipment & Supplies	Unchanged	0.00 %	50,000	50,000
2-328-00-Equipment & Furnishings	Increased	353.46 %	5,000	22,673
2-330-00-Janitorial Supplies	Unchanged	0.00 %	3,500	3,500

Multiple Costing Center Summary

Administration

Object	Changes	Percent Change	2022 Amount	2023 Amount
2-338-00-Natural Gas	Increased	433.33 %	3,000	16,000
2-339-00-Power	Increased	131.25 %	8,000	18,500
2-341-00-Municipal Utilities	Increased	114.29 %	1,750	3,750
2-420-00-Bank Charges & Interest	Increased	50.00 %	4,000	6,000
Total Expenses		8.31 %	1,730,957	1,587,095

Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Revenues					
1-200-00-General Sales & Services	3,000	3,000	3,000	-	-
1-205-00-Department Sales (1)	33,125	33,750	34,375	-	-
1-206-00-Department Sales (2)	25,000	30,000	30,000	-	-
1-300-00-Tax Certificates	10,000	10,000	10,000	-	-
1-305-00-Business Licences	65,000	65,000	65,000	-	-
1-701-00-Rebates	3,000	3,000	3,000	-	-
1-891-00-Trfs from Prov Govt	95,000	65,000	65,000	-	-
1-995-00-Trfs from Operating Rsvs	38,673	-	-	-	-
Total Revenues	272,798	209,750	210,375	-	-
% Increase		(23.11%)	0.30%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	513,251	500,126	514,972	-	-
2-130-00-Benefits	117,525	112,095	113,444	-	-
2-131-00-WCB	4,546	4,429	4,561	-	-
2-220-00-Advertising	2,500	2,500	2,500	-	-
2-221-00-Printing & Design	10,000	10,000	10,000	-	-
2-222-00-Postage & Freight	15,000	15,000	15,000	-	-
2-223-00-Telecommunications	19,000	19,000	19,000	-	-
2-224-00-Travel & Accommodations	10,000	10,000	10,000	-	-
2-225-00-Conferences	6,500	6,500	6,500	-	-
2-226-00-Subs & Memberships	6,500	6,500	6,500	-	-
2-227-00-Training & Education	16,000	16,000	16,000	-	-
2-229-00-Accounting & Audit Fees	25,000	27,500	30,000	-	-
2-230-00-Assessment & Inspections	113,000	115,000	117,000	-	-
2-231-00-IT Services	90,600	90,600	90,600	-	-
2-232-00-Professional Fees	150,000	150,000	150,000	-	-
2-233-00-Other Professional Fees	27,500	27,500	27,500	-	-
2-234-00-Contracted Services	9,750	9,750	9,750	-	-
2-235-00-Cleaning	30,000	30,000	30,000	-	-
2-236-00-Building Repairs	5,000	5,000	5,000	-	-
2-237-00-Equipment & Vehicle RM	1,200	1,200	1,200	-	-

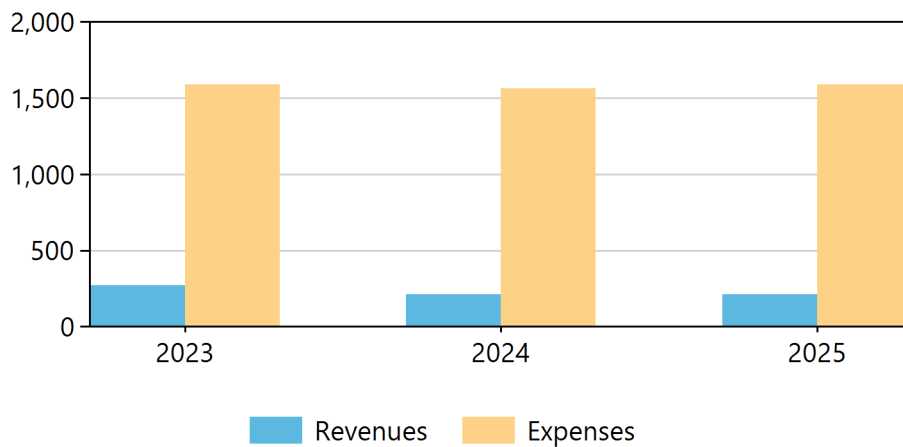
Multiple Costing Center Summary

Administration

	2023	2024	2025	2026	2027
2-240-00-Rentals	13,800	13,800	13,800	-	-
2-241-00-Insurance Premiums	17,500	18,000	18,500	-	-
2-245-00-Department Expense	50,000	52,000	54,000	-	-
2-323-00-Food & Refreshments	5,000	5,000	5,000	-	-
2-324-00-Staff Apprn & Long Serv	21,000	21,000	21,000	-	-
2-325-00-Office & Stationery	20,000	20,000	20,000	-	-
2-326-00-IT Software	166,500	166,500	166,500	-	-
2-327-00-IT Equipment & Supplies	50,000	50,000	50,000	-	-
2-328-00-Equipment & Furnishings	22,673	10,000	10,000	-	-
2-330-00-Janitorial Supplies	3,500	3,500	3,500	-	-
2-338-00-Natural Gas	16,000	16,965	17,444	-	-
2-339-00-Power	18,500	19,025	21,000	-	-
2-341-00-Municipal Utilities	3,750	3,863	3,978	-	-
2-420-00-Bank Charges & Interest	6,000	6,000	6,000	-	-
Total Expenses	1,587,095	1,564,353	1,590,249	-	-
% Increase		(1.43%)	1.66%	(100.00%)	0.00%
Net Total	(1,314,297)	(1,354,603)	(1,379,874)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

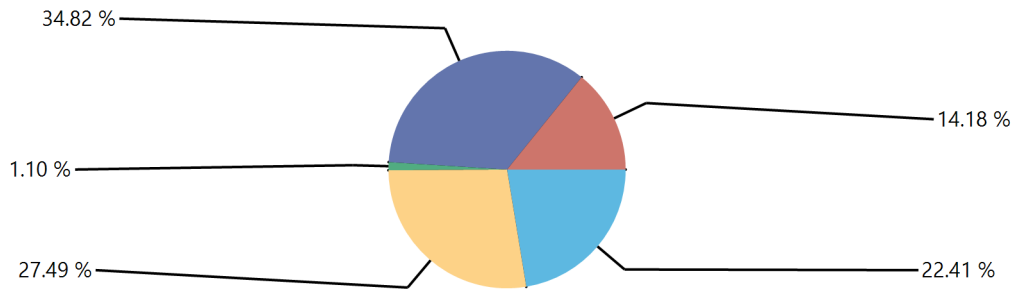


Budget Pie Charts

Multiple Costing Center Summary

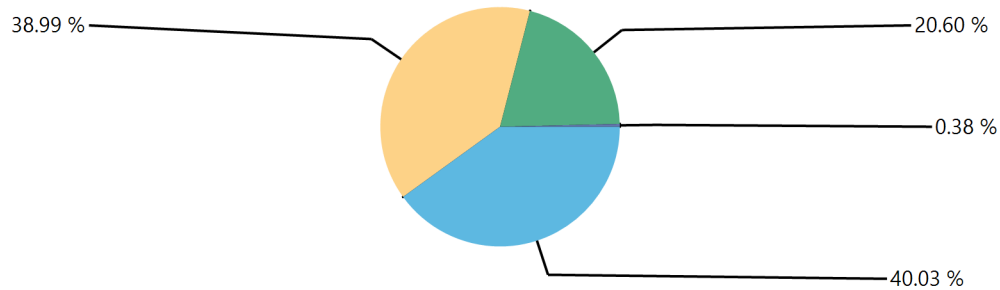
Administration

Revenues



- 1-200 - Sales and User Charges
- 1-300 - Licences, Permits and Fees
- 1-700 - Other Revenue
- 1-800 - Government Transfers Revenue
- 1-900 - Transfer from Reserves

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-400 - Bank Charges and Interest

Multiple Costing Center Summary

Police

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-410-00-Highway & Traffic Fines	Decreased	50.00 %	100,000	50,000
1-891-00-Trfs from Prov Govt	Unchanged	0.00 %	369,500	369,500
Total Revenues		10.65 %	469,500	419,500
Expenses				
2-120-00-Perm Salaries & Wages	Increased	6.54 %	182,670	194,614
2-130-00-Benefits	Decreased	1.42 %	50,901	50,179
2-131-00-WCB	Increased	45.12 %	1,188	1,724
2-234-00-Contracted Services	New this year		-	2,500
2-245-00-Department Expense	Increased	16.67 %	1,647,000	1,921,493
Total Expenses		15.34 %	1,881,759	2,170,510

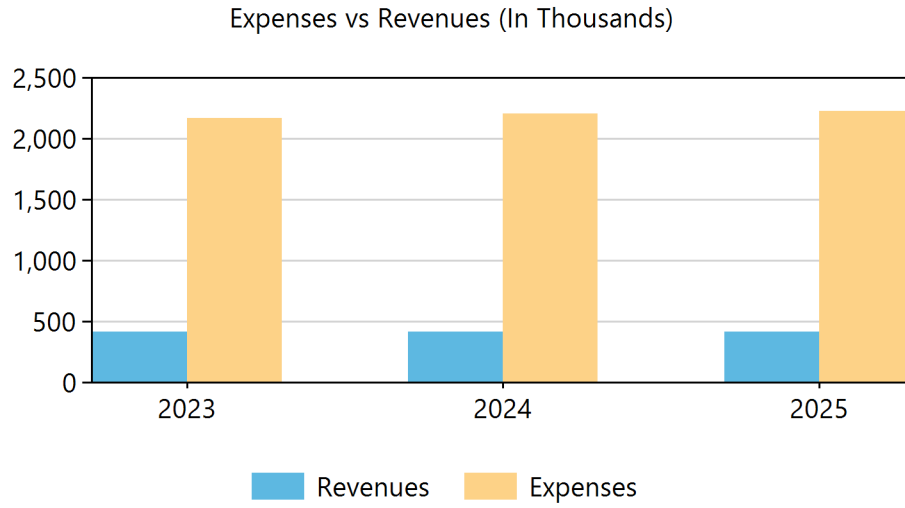
Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Revenues					
1-410-00-Highway & Traffic Fines	50,000	50,000	50,000	-	-
1-891-00-Trfs from Prov Govt	369,500	369,500	369,500	-	-
Total Revenues	419,500	419,500	419,500	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	194,614	200,188	205,920	-	-
2-130-00-Benefits	50,179	50,803	51,591	-	-
2-131-00-WCB	1,724	1,773	1,824	-	-
2-234-00-Contracted Services	2,500	2,500	2,500	-	-
2-245-00-Department Expense	1,921,493	1,949,941	1,967,054	-	-
Total Expenses	2,170,510	2,205,205	2,228,889	-	-
% Increase		1.60%	1.07%	(100.00%)	0.00%
Net Total	(1,751,010)	(1,785,705)	(1,809,389)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Police

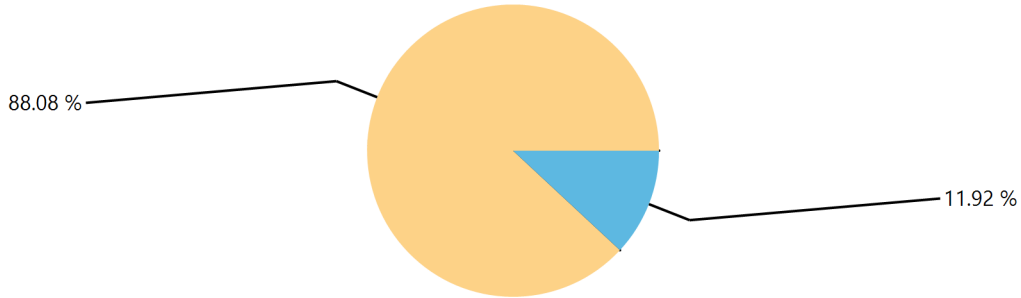


Budget Pie Charts

Multiple Costing Center Summary

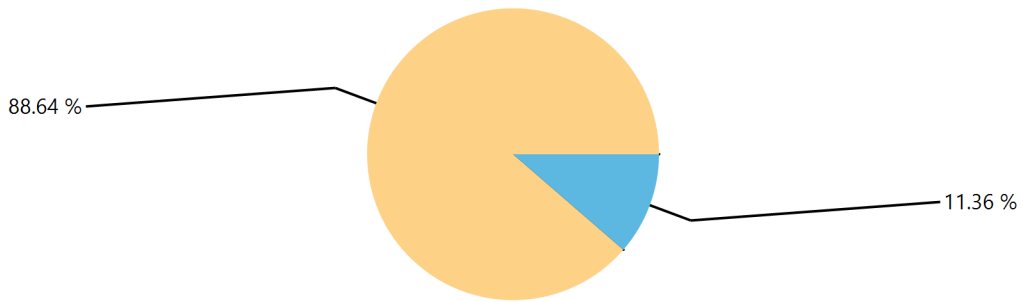
Police

Revenues



1-400 - Interest, Penalties and Fines 1-800 - Government Transfers Revenue

Expenses



2-100 - Salaries, Wages and Benefits 2-200 - Contracted and General Services

Multiple Costing Center Summary

Bylaw

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-305-00-Business Licences	Not used this year		65,000	-
1-306-00-Animal Licences	Decreased	3.85 %	13,000	12,500
1-410-00-Highway & Traffic Fines	Increased	12.50 %	400,000	450,000
1-411-00-Bylaw Fines	Decreased	50.00 %	5,000	2,500
1-890-00-Trfs from Federal Govt	New this year		-	10,500
1-995-00-Trfs from Operating Rsvs	Decreased	54.66 %	12,350	5,600
Total Revenues		2.88 %	495,350	481,100
Expenses				
2-120-00-Perm Salaries & Wages	Increased	5.50 %	234,017	246,892
2-121-00-Part Time & Casual Wages	Increased	1.50 %	30,525	30,982
2-122-00-Seasonal Wages	New this year		-	15,222
2-130-00-Benefits	Increased	0.84 %	64,160	64,699
2-131-00-WCB	Increased	51.34 %	1,720	2,603
2-220-00-Advertising	Unchanged	0.00 %	2,000	2,000
2-221-00-Printing & Design	New this year		-	500
2-222-00-Postage & Freight	Unchanged	0.00 %	6,000	6,000
2-223-00-Telecommunications	Decreased	50.00 %	6,000	3,000
2-224-00-Travel & Accommodations	Unchanged	0.00 %	3,000	3,000
2-225-00-Conferences	Unchanged	0.00 %	3,000	3,000
2-226-00-Subs & Memberships	Unchanged	0.00 %	3,000	3,000
2-227-00-Training & Education	Unchanged	0.00 %	5,000	5,000
2-231-00-IT Services	Decreased	5.10 %	25,500	24,200
2-234-00-Contracted Services	Decreased	6.85 %	36,500	34,000
2-235-00-Cleaning	Increased	15.38 %	2,600	3,000
2-237-00-Equipment & Vehicle RM	Increased	150.00 %	2,000	5,000
2-240-00-Rentals	Increased	2.36 %	31,750	32,500
2-241-00-Insurance Premiums	Unchanged	0.00 %	5,000	5,000
2-325-00-Office & Stationery	Decreased	12.50 %	4,000	3,500
2-326-00-IT Software	Decreased	10.00 %	3,500	3,150
2-328-00-Equipment & Furnishings	Decreased	33.33 %	7,500	5,000
2-331-00-Uniforms	Increased	33.33 %	3,000	4,000
2-334-00-Fuel & Oil	Increased	33.33 %	6,000	8,000
2-335-00-Parts & Accessories	Not used this year		3,500	-
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		4.75 %	504,272	528,248

Budget 5 Year Forecast

Multiple Costing Center Summary

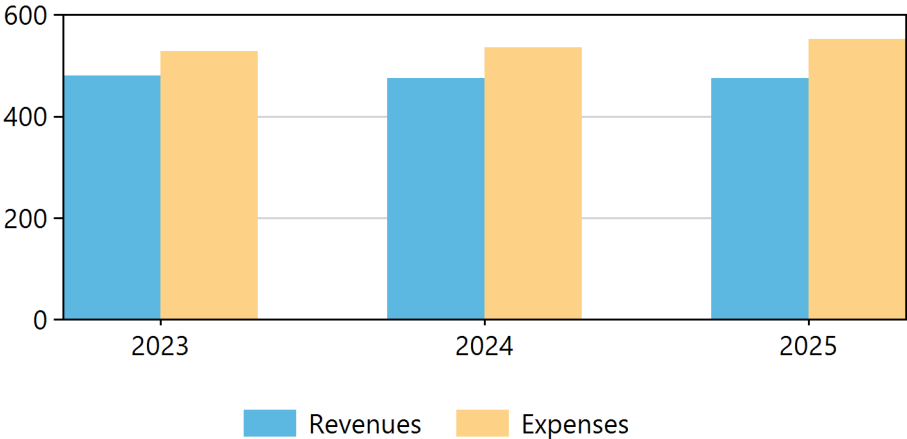
Bylaw

	2023	2024	2025	2026	2027
Revenues					
1-306-00-Animal Licences	12,500	12,500	12,500	-	-
1-410-00-Highway & Traffic Fines	450,000	450,000	450,000	-	-
1-411-00-Bylaw Fines	2,500	2,500	2,500	-	-
1-890-00-Trfs from Federal Govt	10,500	10,500	10,500	-	-
1-995-00-Trfs from Operating Rsvs	5,600	-	-	-	-
Total Revenues	481,100	475,500	475,500	-	-
% Increase		(1.16%)	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	246,892	253,643	263,362	-	-
2-121-00-Part Time & Casual Wages	30,982	32,090	33,235	-	-
2-122-00-Seasonal Wages	15,222	15,760	16,328	-	-
2-130-00-Benefits	64,699	65,884	67,530	-	-
2-131-00-WCB	2,603	2,678	2,779	-	-
2-220-00-Advertising	2,000	2,000	2,000	-	-
2-221-00-Printing & Design	500	500	500	-	-
2-222-00-Postage & Freight	6,000	6,000	6,000	-	-
2-223-00-Telecommunications	3,000	3,000	3,000	-	-
2-224-00-Travel & Accommodations	3,000	3,000	3,000	-	-
2-225-00-Conferences	3,000	3,000	3,000	-	-
2-226-00-Subs & Memberships	3,000	3,000	3,000	-	-
2-227-00-Training & Education	5,000	5,000	5,000	-	-
2-231-00-IT Services	24,200	18,600	18,600	-	-
2-234-00-Contracted Services	34,000	35,000	36,000	-	-
2-235-00-Cleaning	3,000	3,000	3,000	-	-
2-237-00-Equipment & Vehicle RM	5,000	5,000	5,000	-	-
2-240-00-Rentals	32,500	32,500	32,500	-	-
2-241-00-Insurance Premiums	5,000	5,250	5,600	-	-
2-325-00-Office & Stationery	3,500	3,500	3,500	-	-
2-326-00-IT Software	3,150	3,150	3,150	-	-
2-328-00-Equipment & Furnishings	5,000	5,000	5,000	-	-
2-331-00-Uniforms	4,000	4,500	5,000	-	-
2-334-00-Fuel & Oil	8,000	9,000	10,000	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,538	-	-
Total Expenses	528,248	535,805	552,622	-	-
% Increase		1.43%	3.14%	(100.00%)	0.00%
Net Total	(47,148)	(60,305)	(77,122)	-	-

Multiple Costing Center Summary

Bylaw

Budget Multi Year Forecast Graph Expenses vs Revenues (In Thousands)

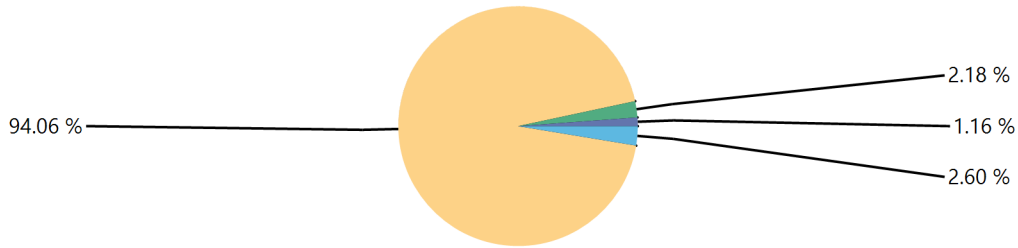


Budget Pie Charts

Multiple Costing Center Summary

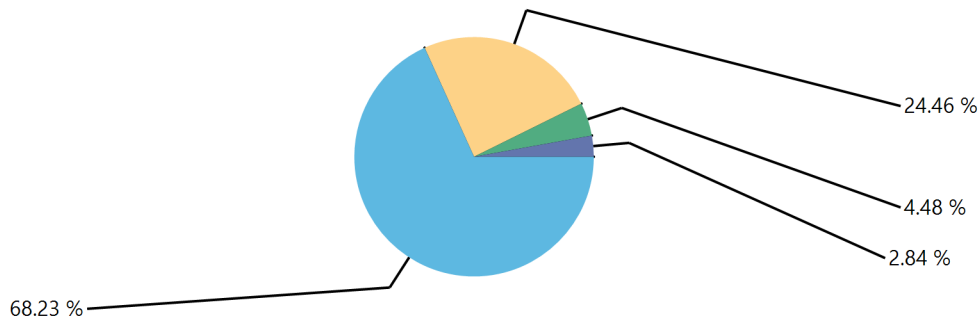
Bylaw

Revenues



- 1-300 - Licences, Permits and Fees
- 1-800 - Government Transfers Revenue
- 1-400 - Interest, Penalties and Fines
- 1-900 - Transfer from Reserves

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-200 - Contracted and General Services
- 2-900 - Transfer to Reserves

Multiple Costing Center Summary

Fire

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Increased	25.00 %	32,000	40,000
1-700-00-Donations	Unchanged	0.00 %	1,000	1,000
1-892-00-Trfs from Other Lcl Govt	Increased	85.86 %	396,000	736,000
1-995-00-Trfs from Operating Rsvs	Not used this year		50,000	-
1-996-00-Trfs from Capital Rsvs	Not used this year		20,000	-
Total Revenues		55.71 %	499,000	777,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	44.70 %	427,814	619,035
2-121-00-Part Time & Casual Wages	Decreased	0.72 %	5,848	5,806
2-130-00-Benefits	Increased	37.84 %	102,731	141,602
2-131-00-WCB	Increased	96.52 %	2,817	5,536
2-220-00-Advertising	Unchanged	0.00 %	500	500
2-221-00-Printing & Design	Unchanged	0.00 %	750	750
2-222-00-Postage & Freight	Unchanged	0.00 %	1,000	1,000
2-223-00-Telecommunications	Increased	111.11 %	4,500	9,500
2-224-00-Travel & Accommodations	Increased	20.00 %	5,000	6,000
2-225-00-Conferences	Increased	40.00 %	2,500	3,500
2-226-00-Subs & Memberships	Unchanged	0.00 %	10,000	10,000
2-227-00-Training & Education	Increased	13.16 %	38,000	43,000
2-228-00-Licences & Permits	Unchanged	0.00 %	4,500	4,500
2-230-00-Assessment & Inspections	Unchanged	0.00 %	2,500	2,500
2-233-00-Other Professional Fees	Decreased	85.45 %	55,000	8,000
2-234-00-Contracted Services	Increased	8.09 %	37,100	40,100
2-235-00-Cleaning	Increased	18.81 %	10,100	12,000
2-236-00-Building Repairs	Unchanged	0.00 %	10,000	10,000
2-237-00-Equipment & Vehicle RM	Increased	16.67 %	30,000	35,000
2-238-00-Road Repairs	Not used this year		20,000	-
2-240-00-Rentals	Unchanged	0.00 %	1,000	1,000
2-241-00-Insurance Premiums	Decreased	24.24 %	33,000	25,000
2-245-00-Department Expense	Increased	47.83 %	115,000	170,000
2-323-00-Food & Refreshments	Increased	25.00 %	3,000	3,750
2-324-00-Staff Apprn & Long Serv	Increased	10.71 %	7,000	7,750
2-325-00-Office & Stationery	Increased	18.18 %	5,500	6,500
2-326-00-IT Software	Unchanged	0.00 %	8,700	8,700
2-327-00-IT Equipment & Supplies	Increased	500.00 %	500	3,000
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	5,000	5,000
2-329-00-First Aid, Safety & PPE	Increased	37.14 %	35,000	48,000
2-330-00-Janitorial Supplies	Unchanged	0.00 %	1,700	1,700
2-331-00-Uniforms	Unchanged	0.00 %	7,200	7,200
2-334-00-Fuel & Oil	Increased	71.43 %	14,000	24,000

Multiple Costing Center Summary

Fire

Object	Changes	Percent Change	2022 Amount	2023 Amount
2-335-00-Parts & Accessories	Unchanged	0.00 %	14,500	14,500
2-337-00-Tools	Unchanged	0.00 %	6,000	6,000
2-338-00-Natural Gas	Increased	11.11 %	9,000	10,000
2-339-00-Power	Increased	5.56 %	18,000	19,000
2-341-00-Municipal Utilities	Decreased	65.00 %	10,000	3,500
2-520-00-Interest on LT Debt	Decreased	2.80 %	54,568	53,042
2-521-00-LT Debt Principal	Increased	2.74 %	48,349	49,675
2-730-00-Taxes Write-off	Increased	30.00 %	25,000	32,500
2-996-00-Trfs to Capital Rsvs	Increased	14.39 %	139,000	159,000
Total Expenses		21.44 %	1,331,677	1,617,146

Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Revenues					
1-200-00-General Sales & Services	40,000	40,000	40,000	-	-
1-700-00-Donations	1,000	1,000	1,000	-	-
1-892-00-Trfs from Other Lcl Govt	736,000	746,000	756,000	-	-
Total Revenues	777,000	787,000	797,000	-	-
% Increase		1.29%	1.27%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	619,035	633,622	649,983	-	-
2-121-00-Part Time & Casual Wages	5,806	5,893	5,981	-	-
2-130-00-Benefits	141,602	143,780	146,231	-	-
2-131-00-WCB	5,536	5,664	5,811	-	-
2-220-00-Advertising	500	500	500	-	-
2-221-00-Printing & Design	750	750	750	-	-
2-222-00-Postage & Freight	1,000	1,000	1,000	-	-
2-223-00-Telecommunications	9,500	9,500	9,500	-	-
2-224-00-Travel & Accommodations	6,000	6,000	6,000	-	-
2-225-00-Conferences	3,500	3,500	3,500	-	-
2-226-00-Subs & Memberships	10,000	10,000	10,000	-	-
2-227-00-Training & Education	43,000	43,000	43,000	-	-
2-228-00-Licences & Permits	4,500	4,500	4,500	-	-
2-230-00-Assessment & Inspections	2,500	2,500	2,500	-	-
2-233-00-Other Professional Fees	8,000	8,000	8,000	-	-
2-234-00-Contracted Services	40,100	40,100	40,100	-	-
2-235-00-Cleaning	12,000	12,000	12,000	-	-
2-236-00-Building Repairs	10,000	10,000	10,000	-	-
2-237-00-Equipment & Vehicle RM	35,000	35,000	35,000	-	-
2-240-00-Rentals	1,000	1,000	1,000	-	-

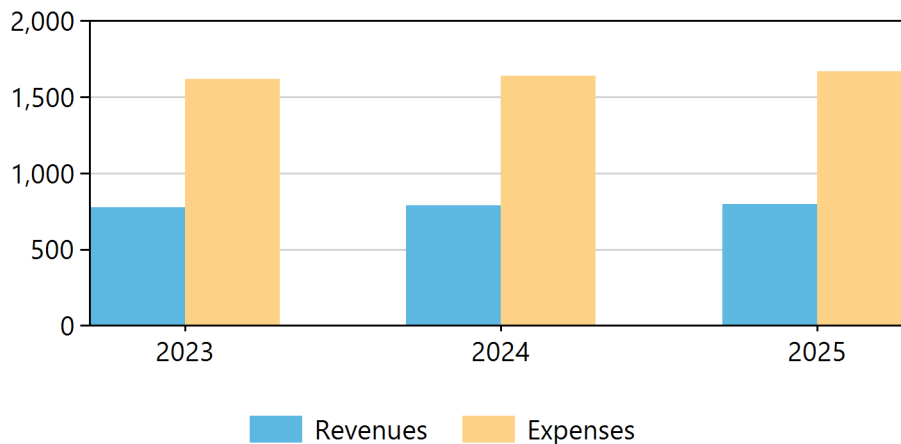
Multiple Costing Center Summary

Fire

	2023	2024	2025	2026	2027
2-241-00-Insurance Premiums	25,000	26,500	27,250	-	-
2-245-00-Department Expense	170,000	170,000	170,000	-	-
2-323-00-Food & Refreshments	3,750	3,750	3,750	-	-
2-324-00-Staff Apprn & Long Serv	7,750	7,750	7,750	-	-
2-325-00-Office & Stationery	6,500	6,500	6,500	-	-
2-326-00-IT Software	8,700	8,700	8,700	-	-
2-327-00-IT Equipment & Supplies	3,000	3,000	3,000	-	-
2-328-00-Equipment & Furnishings	5,000	5,000	5,000	-	-
2-329-00-First Aid, Safety & PPE	48,000	48,000	48,000	-	-
2-330-00-Janitorial Supplies	1,700	1,700	1,700	-	-
2-331-00-Uniforms	7,200	7,200	7,200	-	-
2-334-00-Fuel & Oil	24,000	25,000	26,000	-	-
2-335-00-Parts & Accessories	14,500	14,500	14,500	-	-
2-337-00-Tools	6,000	6,000	6,000	-	-
2-338-00-Natural Gas	10,000	10,300	10,609	-	-
2-339-00-Power	19,000	19,540	21,579	-	-
2-341-00-Municipal Utilities	3,500	3,605	3,713	-	-
2-520-00-Interest on LT Debt	53,042	51,679	50,278	-	-
2-521-00-LT Debt Principal	49,675	51,039	52,439	-	-
2-730-00-Taxes Write-off	32,500	32,500	32,500	-	-
2-996-00-Trfs to Capital Rsvs	159,000	162,450	166,000	-	-
Total Expenses	1,617,146	1,641,022	1,667,824	-	-
% Increase		1.48%	1.63%	(100.00%)	0.00%
Net Total	(840,146)	(854,022)	(870,824)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

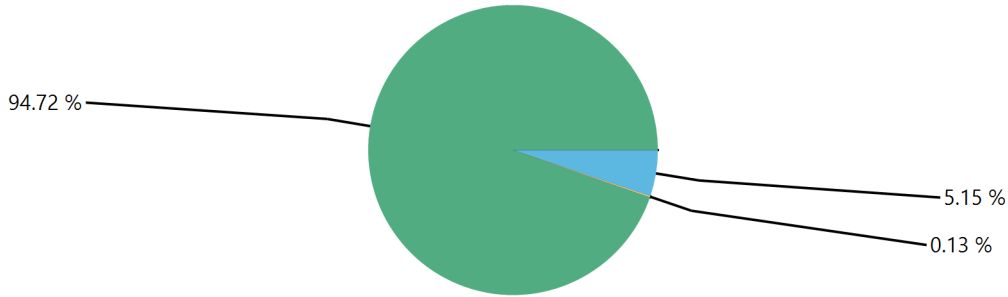


Multiple Costing Center Summary

Fire

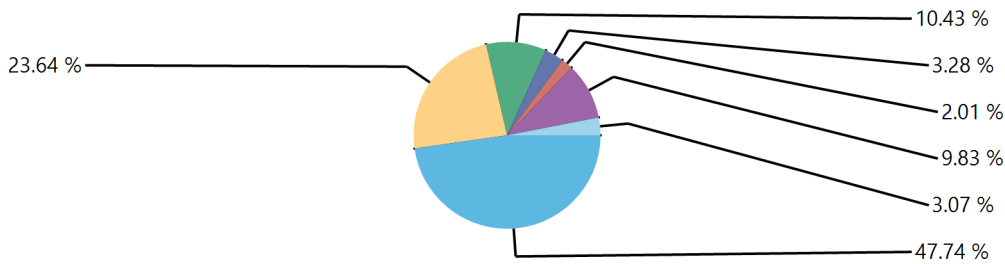
Budget Pie Charts

Revenues



- 1-200 - Sales and User Charges
- 1-700 - Other Revenue
- 1-800 - Government Transfers Revenue

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-500 - Interest on Long Term Debt
- 2-700 - Other Expenses
- 2-900 - Transfer to Reserves
- 2-521 - Principal Debt Repayments

Multiple Costing Center Summary

Emergency Management

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-892-00-Trfs from Other Lcl Govt	Unchanged	0.00 %	40,000	40,000
Total Revenues		0.00 %	40,000	40,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	5.95 %	48,041	50,898
2-130-00-Benefits	Decreased	0.99 %	11,158	11,047
2-131-00-WCB	Increased	44.55 %	312	451
2-220-00-Advertising	Unchanged	0.00 %	500	500
2-221-00-Printing & Design	Decreased	33.33 %	1,500	1,000
2-223-00-Telecommunications	Decreased	27.50 %	8,000	5,800
2-224-00-Travel & Accommodations	Unchanged	0.00 %	1,500	1,500
2-225-00-Conferences	Unchanged	0.00 %	2,000	2,000
2-226-00-Subs & Memberships	New this year		-	500
2-227-00-Training & Education	Unchanged	0.00 %	6,000	6,000
2-234-00-Contracted Services	Unchanged	0.00 %	1,500	1,500
2-240-00-Rentals	Unchanged	0.00 %	1,000	1,000
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-323-00-Food & Refreshments	Unchanged	0.00 %	1,000	1,000
2-325-00-Office & Stationery	Decreased	20.00 %	2,500	2,000
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	2,500	2,500
Total Expenses		0.77 %	89,511	90,196

Budget 5 Year Forecast

Multiple Costing Center Summary

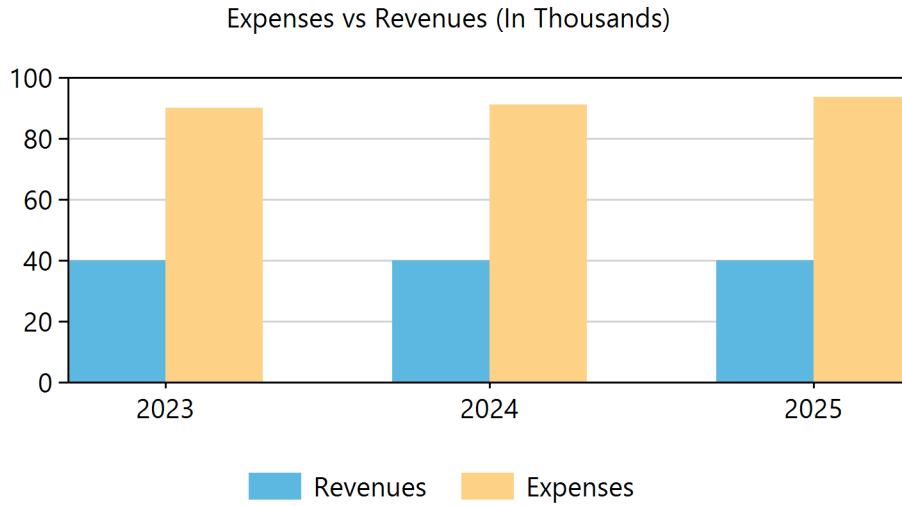
Emergency Management

	2023	2024	2025	2026	2027
Revenues					
1-892-00-Trfs from Other Lcl Govt	40,000	40,000	40,000	-	-
Total Revenues	40,000	40,000	40,000	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	50,898	51,652	53,871	-	-
2-130-00-Benefits	11,047	11,154	11,475	-	-
2-131-00-WCB	451	458	477	-	-
2-220-00-Advertising	500	500	500	-	-
2-221-00-Printing & Design	1,000	1,000	1,000	-	-
2-223-00-Telecommunications	5,800	5,800	5,800	-	-
2-224-00-Travel & Accommodations	1,500	1,500	1,500	-	-
2-225-00-Conferences	2,000	2,000	2,000	-	-
2-226-00-Subs & Memberships	500	500	500	-	-
2-227-00-Training & Education	6,000	6,000	6,000	-	-
2-234-00-Contracted Services	1,500	1,500	1,500	-	-
2-240-00-Rentals	1,000	1,000	1,000	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-323-00-Food & Refreshments	1,000	1,000	1,000	-	-
2-325-00-Office & Stationery	2,000	2,000	2,000	-	-
2-328-00-Equipment & Furnishings	2,500	2,500	2,500	-	-
Total Expenses	90,196	91,189	93,879	-	-
% Increase		1.10%	2.95%	(100.00%)	0.00%
Net Total	(50,196)	(51,189)	(53,879)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Emergency Management

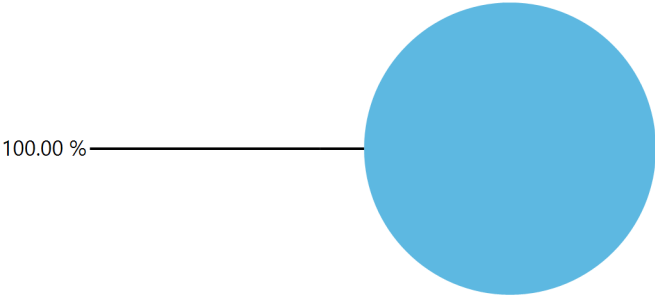


Budget Pie Charts

Multiple Costing Center Summary

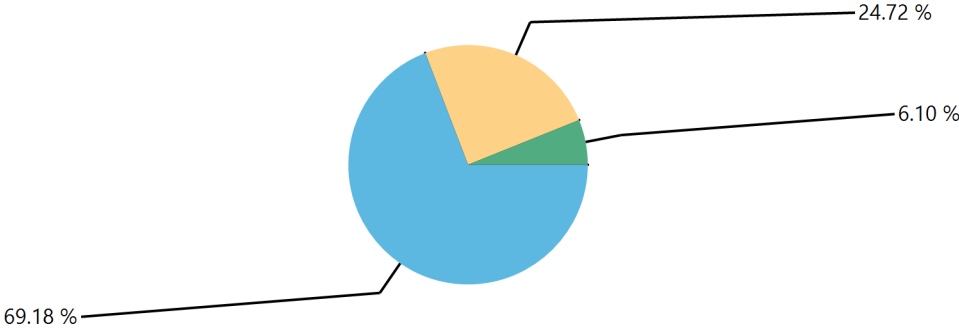
Emergency Management

Revenues



1-800 - Government Transfers Revenue

Expenses



2-100 - Salaries, Wages and Benefits
2-200 - Contracted and General Services

2-300 - Materials, Goods, Supplies and Utilities

Multiple Costing Center Summary

Common Services

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-701-00-Rebates	Unchanged	0.00 %	500	500
Total Revenues		0.00 %	500	500
Expenses				
2-120-00-Perm Salaries & Wages	Decreased	45.47 %	125,768	68,584
2-130-00-Benefits	Decreased	49.32 %	30,210	15,310
2-131-00-WCB	Decreased	25.58 %	817	608
2-222-00-Postage & Freight	Unchanged	0.00 %	1,000	1,000
2-223-00-Telecommunications	Decreased	17.39 %	11,500	9,500
2-224-00-Travel & Accommodations	Unchanged	0.00 %	5,500	5,500
2-225-00-Conferences	Unchanged	0.00 %	3,500	3,500
2-226-00-Subs & Memberships	Unchanged	0.00 %	2,000	2,000
2-227-00-Training & Education	Unchanged	0.00 %	10,000	10,000
2-228-00-Licences & Permits	Unchanged	0.00 %	4,500	4,500
2-230-00-Assessment & Inspections	Unchanged	0.00 %	3,000	3,000
2-234-00-Contracted Services	Unchanged	0.00 %	5,000	5,000
2-235-00-Cleaning	Decreased	1.64 %	18,300	18,000
2-236-00-Building Repairs	Increased	100.00 %	5,000	10,000
2-237-00-Equipment & Vehicle RM	Not used this year		1,400	-
2-240-00-Rentals	Decreased	22.08 %	3,850	3,000
2-241-00-Insurance Premiums	Increased	150.00 %	4,000	10,000
2-322-00-Promotional	Decreased	57.14 %	35,000	15,000
2-323-00-Food & Refreshments	Unchanged	0.00 %	2,000	2,000
2-325-00-Office & Stationery	Unchanged	0.00 %	5,000	5,000
2-326-00-IT Software	Unchanged	0.00 %	6,000	6,000
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	5,000	5,000
2-329-00-First Aid, Safety & PPE	Unchanged	0.00 %	10,000	10,000
2-330-00-Janitorial Supplies	Decreased	33.33 %	7,500	5,000
2-331-00-Uniforms	Unchanged	0.00 %	1,000	1,000
2-332-00-Chemicals	Not used this year		800	-
2-335-00-Parts & Accessories	Decreased	8.33 %	3,000	2,750
2-337-00-Tools	Unchanged	0.00 %	1,250	1,250
2-338-00-Natural Gas	Increased	35.71 %	7,000	9,500
2-339-00-Power	Increased	23.08 %	13,000	16,000
2-341-00-Municipal Utilities	Increased	33.33 %	1,500	2,000
2-520-00-Interest on LT Debt	Decreased	22.13 %	1,342	1,045
2-521-00-LT Debt Principal	Increased	3.62 %	8,194	8,491
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	25,000	25,000
Total Expenses		22.67 %	367,931	284,538

Multiple Costing Center Summary

Common Services

Budget 5 Year Forecast

Multiple Costing Center Summary

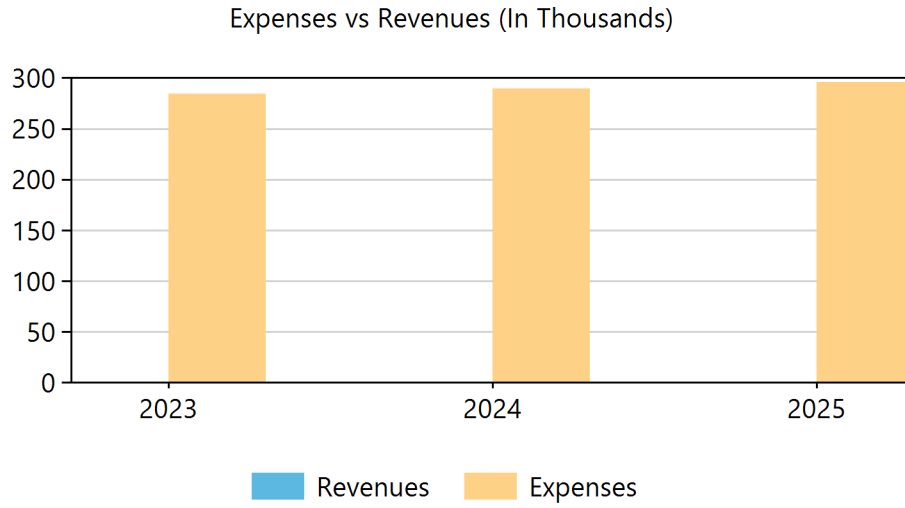
Common Services

	2023	2024	2025	2026	2027
Revenues					
1-701-00-Rebates	500	500	-	-	-
Total Revenues	500	500	-	-	-
% Increase		0.00%	(100.00%)	0.00%	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	68,584	69,611	71,742	-	-
2-130-00-Benefits	15,310	15,459	15,768	-	-
2-131-00-WCB	608	617	636	-	-
2-222-00-Postage & Freight	1,000	1,000	1,000	-	-
2-223-00-Telecommunications	9,500	9,500	9,500	-	-
2-224-00-Travel & Accommodations	5,500	5,500	5,500	-	-
2-225-00-Conferences	3,500	3,500	3,500	-	-
2-226-00-Subs & Memberships	2,000	2,000	2,000	-	-
2-227-00-Training & Education	10,000	10,000	10,000	-	-
2-228-00-Licences & Permits	4,500	4,500	4,500	-	-
2-230-00-Assessment & Inspections	3,000	3,000	3,000	-	-
2-234-00-Contracted Services	5,000	5,000	5,000	-	-
2-235-00-Cleaning	18,000	18,000	18,000	-	-
2-236-00-Building Repairs	10,000	10,000	10,000	-	-
2-240-00-Rentals	3,000	3,000	3,000	-	-
2-241-00-Insurance Premiums	10,000	10,500	11,025	-	-
2-322-00-Promotional	15,000	15,000	15,000	-	-
2-323-00-Food & Refreshments	2,000	2,000	2,000	-	-
2-325-00-Office & Stationery	5,000	5,000	5,000	-	-
2-326-00-IT Software	6,000	6,000	6,000	-	-
2-328-00-Equipment & Furnishings	5,000	5,000	5,000	-	-
2-329-00-First Aid, Safety & PPE	10,000	10,000	10,000	-	-
2-330-00-Janitorial Supplies	5,000	5,000	5,000	-	-
2-331-00-Uniforms	1,000	1,000	1,000	-	-
2-335-00-Parts & Accessories	2,750	2,750	2,750	-	-
2-337-00-Tools	1,250	1,250	1,250	-	-
2-338-00-Natural Gas	9,500	10,785	11,079	-	-
2-339-00-Power	16,000	16,450	18,150	-	-
2-341-00-Municipal Utilities	2,000	2,060	2,122	-	-
2-520-00-Interest on LT Debt	1,045	736	417	-	-
2-521-00-LT Debt Principal	8,491	8,799	9,118	-	-
2-996-00-Trfs to Capital Rsvs	25,000	26,250	27,500	-	-
Total Expenses	284,538	289,267	295,557	-	-
% Increase		1.66%	2.17%	(100.00%)	0.00%
Net Total	(284,038)	(288,767)	(295,557)	-	-

Multiple Costing Center Summary

Common Services

Budget Multi Year Forecast Graph

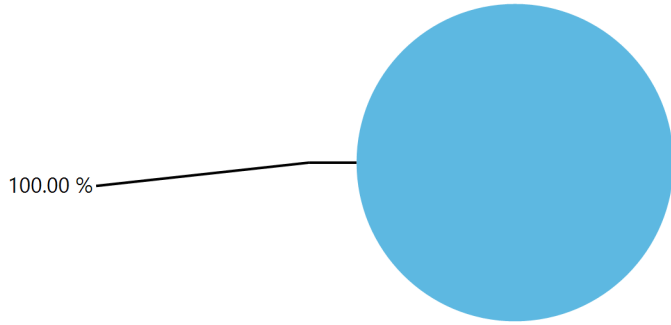


Budget Pie Charts

Multiple Costing Center Summary

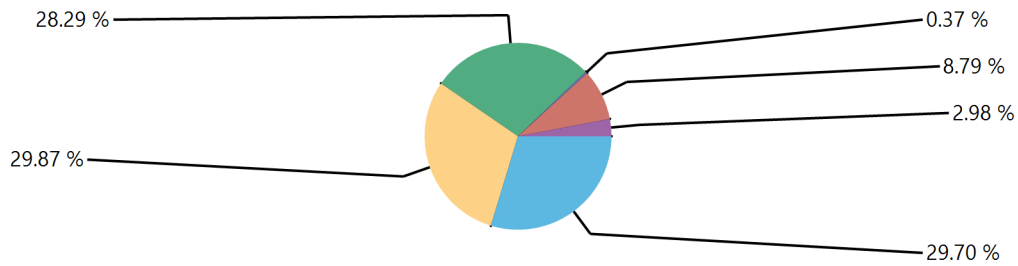
Common Services

Revenues



1-700 - Other Revenue

Expenses



2-100 - Salaries, Wages and Benefits

2-200 - Contracted and General Services

2-300 - Materials, Goods, Supplies and Utilities

2-500 - Interest on Long Term Debt

2-900 - Transfer to Reserves

2-521 - Principal Debt Repayments

Multiple Costing Center Summary

Fleet

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Expenses				
2-120-00-Perm Salaries & Wages	Increased	12.56 %	177,176	199,432
2-130-00-Benefits	Increased	5.12 %	43,915	46,162
2-131-00-WCB	Increased	53.39 %	1,152	1,767
2-133-00-Tool Allowance	Unchanged	0.00 %	3,640	3,640
2-222-00-Postage & Freight	Unchanged	0.00 %	1,500	1,500
2-223-00-Telecommunications	Decreased	13.33 %	750	650
2-224-00-Travel & Accommodations	Unchanged	0.00 %	2,000	2,000
2-226-00-Subs & Memberships	Unchanged	0.00 %	2,000	2,000
2-227-00-Training & Education	Unchanged	0.00 %	4,000	4,000
2-228-00-Licences & Permits	Unchanged	0.00 %	1,500	1,500
2-230-00-Assessment & Inspections	Unchanged	0.00 %	7,500	7,500
2-237-00-Equipment & Vehicle RM	Unchanged	0.00 %	10,000	10,000
2-240-00-Rentals	Unchanged	0.00 %	1,500	1,500
2-241-00-Insurance Premiums	Decreased	56.52 %	23,000	10,000
2-325-00-Office & Stationery	Not used this year		500	-
2-326-00-IT Software	Unchanged	0.00 %	3,000	3,000
2-327-00-IT Equipment & Supplies	Unchanged	0.00 %	9,000	9,000
2-330-00-Janitorial Supplies	New this year		-	5,000
2-331-00-Uniforms	Unchanged	0.00 %	600	600
2-334-00-Fuel & Oil	Increased	20.00 %	100,000	120,000
2-335-00-Parts & Accessories	Unchanged	0.00 %	105,000	105,000
2-336-00-Shop Supplies	Not used this year		5,000	-
2-337-00-Tools	Unchanged	0.00 %	2,500	2,500
2-520-00-Interest on LT Debt	Decreased	42.80 %	5,815	3,326
2-521-00-LT Debt Principal	Increased	4.39 %	57,648	60,178
2-996-00-Trfs to Capital Rsvs	Increased	21.43 %	210,000	255,000
Total Expenses		9.83 %	778,696	855,255

Budget 5 Year Forecast

Multiple Costing Center Summary

Fleet

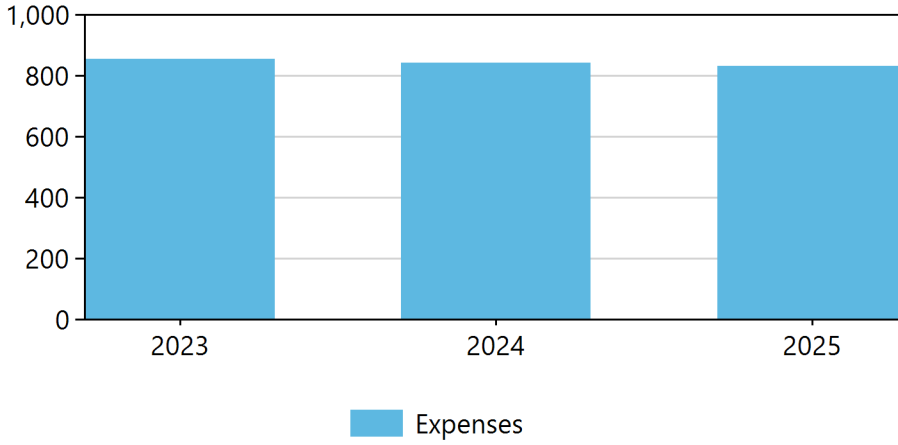
	2023	2024	2025	2026	2027
Expenses					
2-120-00-Perm Salaries & Wages	199,432	203,948	209,519	-	-
2-130-00-Benefits	46,162	46,809	47,611	-	-
2-131-00-WCB	1,767	1,805	1,856	-	-
2-133-00-Tool Allowance	3,640	3,640	3,640	-	-
2-222-00-Postage & Freight	1,500	1,500	1,500	-	-
2-223-00-Telecommunications	650	650	650	-	-
2-224-00-Travel & Accommodations	2,000	2,000	2,000	-	-
2-226-00-Subs & Memberships	2,000	2,000	2,000	-	-
2-227-00-Training & Education	4,000	4,000	4,000	-	-
2-228-00-Licences & Permits	1,500	1,500	1,500	-	-
2-230-00-Assessment & Inspections	7,500	7,500	7,500	-	-
2-237-00-Equipment & Vehicle RM	10,000	10,000	10,000	-	-
2-240-00-Rentals	1,500	1,500	1,500	-	-
2-241-00-Insurance Premiums	10,000	10,500	11,000	-	-
2-326-00-IT Software	3,000	3,000	3,000	-	-
2-327-00-IT Equipment & Supplies	9,000	9,000	-	-	-
2-330-00-Janitorial Supplies	5,000	5,000	5,000	-	-
2-331-00-Uniforms	600	600	600	-	-
2-334-00-Fuel & Oil	120,000	125,000	130,000	-	-
2-335-00-Parts & Accessories	105,000	105,000	105,000	-	-
2-337-00-Tools	2,500	2,500	2,500	-	-
2-520-00-Interest on LT Debt	3,326	1,102	178	-	-
2-521-00-LT Debt Principal	60,178	29,459	6,734	-	-
2-996-00-Trfs to Capital Rsvs	255,000	265,000	275,500	-	-
Total Expenses	855,255	843,013	832,788	-	-
% Increase		(1.43%)	(1.21%)	(100.00%)	0.00%
Net Total	(855,255)	(843,013)	(832,788)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

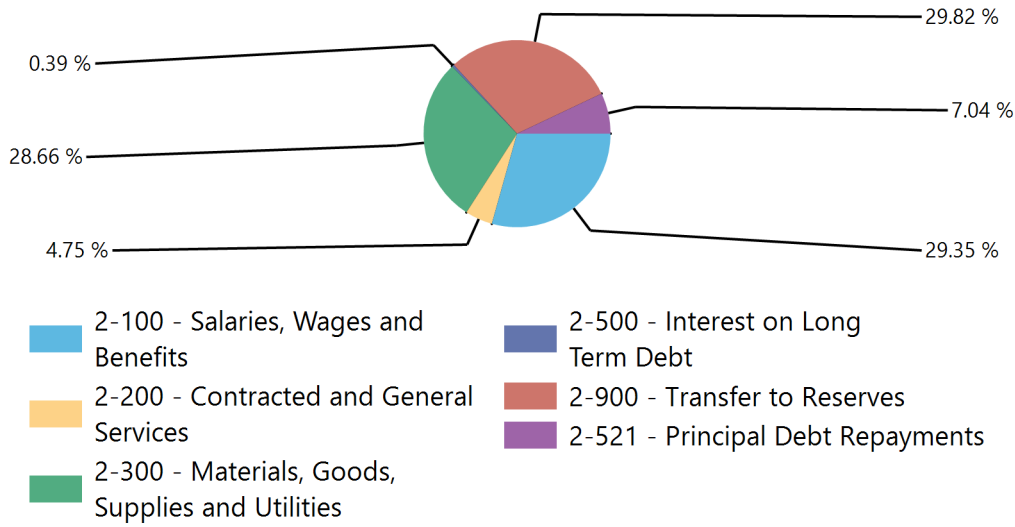
Fleet

Expenses vs Revenues (In Thousands)



Budget Pie Charts

Expenses



Multiple Costing Center Summary

Roads

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-996-00-Trfs from Capital Rsvs	Not used this year		371,475	-
Total Revenues			371,475	-
Expenses				
2-120-00-Perm Salaries & Wages	Increased	4.61 %	395,450	413,686
2-122-00-Seasonal Wages	Increased	1.49 %	57,493	58,352
2-130-00-Benefits	Increased	0.57 %	108,304	108,926
2-131-00-WCB	Increased	42.48 %	2,940	4,189
2-223-00-Telecommunications	Decreased	81.43 %	3,500	650
2-224-00-Travel & Accommodations	Unchanged	0.00 %	2,000	2,000
2-225-00-Conferences	Unchanged	0.00 %	1,000	1,000
2-226-00-Subs & Memberships	Unchanged	0.00 %	1,000	1,000
2-234-00-Contracted Services	Unchanged	0.00 %	382,500	382,500
2-240-00-Rentals	Unchanged	0.00 %	6,500	6,500
2-241-00-Insurance Premiums	Decreased	64.29 %	14,000	5,000
2-331-00-Uniforms	Unchanged	0.00 %	2,000	2,000
2-332-00-Chemicals	Unchanged	0.00 %	8,000	8,000
2-333-00-Construction Materials	Unchanged	0.00 %	91,000	91,000
2-335-00-Parts & Accessories	Unchanged	0.00 %	17,500	17,500
2-337-00-Tools	Unchanged	0.00 %	6,400	6,400
2-339-00-Power	Increased	15.86 %	290,000	336,000
2-520-00-Interest on LT Debt	Not used this year		5,259	-
2-521-00-LT Debt Principal	Not used this year		311,893	-
2-996-00-Trfs to Capital Rsvs	Decreased	60.53 %	190,000	75,000
Total Expenses		19.88 %	1,896,739	1,519,703

Budget 5 Year Forecast

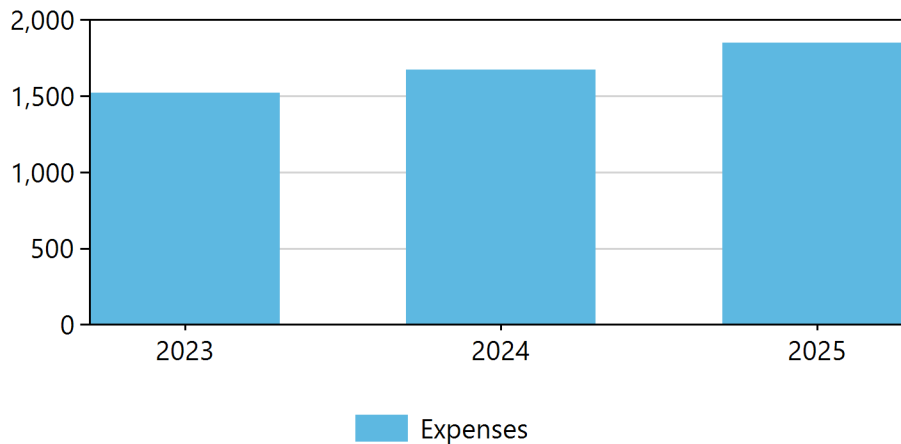
Multiple Costing Center Summary

Roads

	2023	2024	2025	2026	2027
Expenses					
2-120-00-Perm Salaries & Wages	413,686	426,373	438,034	-	-
2-122-00-Seasonal Wages	58,352	59,227	60,114	-	-
2-130-00-Benefits	108,926	110,710	112,263	-	-
2-131-00-WCB	4,189	4,309	4,420	-	-
2-223-00-Telecommunications	650	650	650	-	-
2-224-00-Travel & Accommodations	2,000	2,000	2,000	-	-
2-225-00-Conferences	1,000	1,000	1,000	-	-
2-226-00-Subs & Memberships	1,000	1,000	1,000	-	-
2-234-00-Contracted Services	382,500	482,500	582,500	-	-
2-240-00-Rentals	6,500	6,500	6,500	-	-
2-241-00-Insurance Premiums	5,000	5,250	5,512	-	-
2-331-00-Uniforms	2,000	2,000	2,000	-	-
2-332-00-Chemicals	8,000	8,000	8,000	-	-
2-333-00-Construction Materials	91,000	91,000	91,000	-	-
2-335-00-Parts & Accessories	17,500	17,500	17,500	-	-
2-337-00-Tools	6,400	6,400	6,400	-	-
2-339-00-Power	336,000	347,050	385,005	-	-
2-996-00-Trfs to Capital Rsvs	75,000	100,000	125,000	-	-
Total Expenses	1,519,703	1,671,469	1,848,898	-	-
% Increase		9.99%	10.62%	(100.00%)	0.00%
Net Total	(1,519,703)	(1,671,469)	(1,848,898)	-	-

Budget Multi Year Forecast Graph

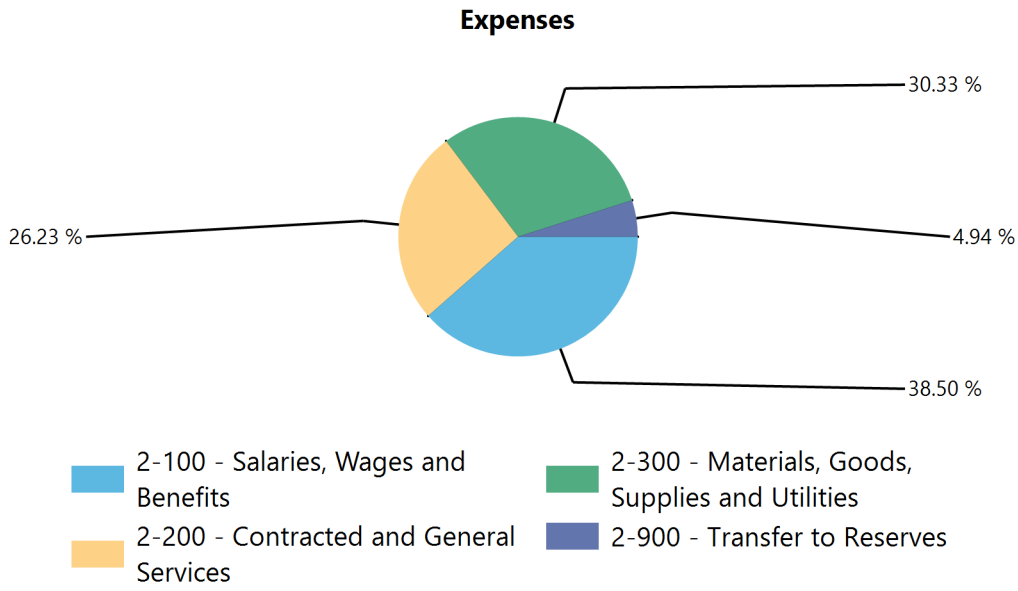
Expenses vs Revenues (In Thousands)



Multiple Costing Center Summary

Roads

Budget Pie Charts



Multiple Costing Center Summary

Water

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Unchanged	0.00 %	20,000	20,000
1-205-00-Department Sales (1)	Unchanged	0.00 %	35,000	35,000
1-210-00-Basic	Increased	1.64 %	915,000	930,000
1-211-00-Consumption	Increased	12.68 %	1,025,000	1,155,000
1-212-00-Bulk	Increased	20.00 %	100,000	120,000
1-400-00-Interest & Penalties	Unchanged	0.00 %	4,500	4,500
1-893-00-Trfs from Lcl Bds & Agcs	Increased	2.13 %	11,750	12,000
Total Revenues		7.83 %	2,111,250	2,276,500
Expenses				
2-120-00-Perm Salaries & Wages	Increased	54.81 %	189,435	293,268
2-122-00-Seasonal Wages	Increased	24.36 %	5,865	7,294
2-130-00-Benefits	Increased	42.68 %	48,442	69,118
2-131-00-WCB	Increased	109.93 %	1,269	2,664
2-222-00-Postage & Freight	Unchanged	0.00 %	6,000	6,000
2-223-00-Telecommunications	Decreased	85.00 %	3,000	450
2-224-00-Travel & Accommodations	Unchanged	0.00 %	5,000	5,000
2-225-00-Conferences	Unchanged	0.00 %	2,000	2,000
2-226-00-Subs & Memberships	Unchanged	0.00 %	1,000	1,000
2-227-00-Training & Education	Unchanged	0.00 %	4,000	4,000
2-230-00-Assessment & Inspections	Unchanged	0.00 %	2,500	2,500
2-234-00-Contracted Services	Decreased	15.38 %	149,500	126,500
2-236-00-Building Repairs	Increased	50.00 %	10,000	15,000
2-240-00-Rentals	Unchanged	0.00 %	2,000	2,000
2-241-00-Insurance Premiums	Increased	30.43 %	23,000	30,000
2-325-00-Office & Stationery	Unchanged	0.00 %	500	500
2-326-00-IT Software	Unchanged	0.00 %	3,000	3,000
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	750	750
2-331-00-Uniforms	Unchanged	0.00 %	1,200	1,200
2-332-00-Chemicals	Unchanged	0.00 %	4,000	4,000
2-335-00-Parts & Accessories	Increased	89.29 %	28,000	53,000
2-337-00-Tools	Unchanged	0.00 %	3,500	3,500
2-338-00-Natural Gas	Increased	50.00 %	10,000	15,000
2-339-00-Power	Increased	1.11 %	45,000	45,500
2-340-00-Water	Decreased	2.44 %	820,000	800,000
2-341-00-Municipal Utilities	Decreased	66.67 %	1,500	500
2-345-00-Water Meters	Unchanged	0.00 %	35,000	35,000
2-996-00-Trfs to Capital Rsvs	Increased	49.41 %	425,000	635,000
Total Expenses		18.21 %	1,830,461	2,163,744

Multiple Costing Center Summary

Water

Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Revenues					
1-200-00-General Sales & Services	20,000	20,000	20,000	-	-
1-205-00-Department Sales (1)	35,000	35,000	35,000	-	-
1-210-00-Basic	930,000	935,000	940,000	-	-
1-211-00-Consumption	1,155,000	1,160,000	1,165,000	-	-
1-212-00-Bulk	120,000	120,000	120,000	-	-
1-400-00-Interest & Penalties	4,500	4,500	4,500	-	-
1-893-00-Trfs from Lcl Bds & Agcs	12,000	12,250	12,500	-	-
Total Revenues	2,276,500	2,286,750	2,297,000	-	-
% Increase		0.45%	0.45%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	293,268	301,013	309,202	-	-
2-122-00-Seasonal Wages	7,294	7,553	7,821	-	-
2-130-00-Benefits	69,118	70,230	71,373	-	-
2-131-00-WCB	2,664	2,734	2,809	-	-
2-222-00-Postage & Freight	6,000	6,000	6,000	-	-
2-223-00-Telecommunications	450	450	450	-	-
2-224-00-Travel & Accommodations	5,000	5,000	5,000	-	-
2-225-00-Conferences	2,000	2,000	2,000	-	-
2-226-00-Subs & Memberships	1,000	1,000	1,000	-	-
2-227-00-Training & Education	4,000	4,000	4,000	-	-
2-230-00-Assessment & Inspections	2,500	2,500	2,500	-	-
2-234-00-Contracted Services	126,500	126,500	126,500	-	-
2-236-00-Building Repairs	15,000	15,000	15,000	-	-
2-240-00-Rentals	2,000	2,000	2,000	-	-
2-241-00-Insurance Premiums	30,000	31,000	32,000	-	-
2-325-00-Office & Stationery	500	500	500	-	-
2-326-00-IT Software	3,000	3,000	3,000	-	-
2-328-00-Equipment & Furnishings	750	750	750	-	-
2-331-00-Uniforms	1,200	1,200	1,200	-	-
2-332-00-Chemicals	4,000	4,000	4,000	-	-
2-335-00-Parts & Accessories	53,000	53,000	53,000	-	-
2-337-00-Tools	3,500	3,500	3,500	-	-
2-338-00-Natural Gas	15,000	15,450	15,913	-	-
2-339-00-Power	45,500	46,835	52,000	-	-
2-340-00-Water	800,000	810,000	820,000	-	-
2-341-00-Municipal Utilities	500	515	530	-	-
2-345-00-Water Meters	35,000	35,000	35,000	-	-

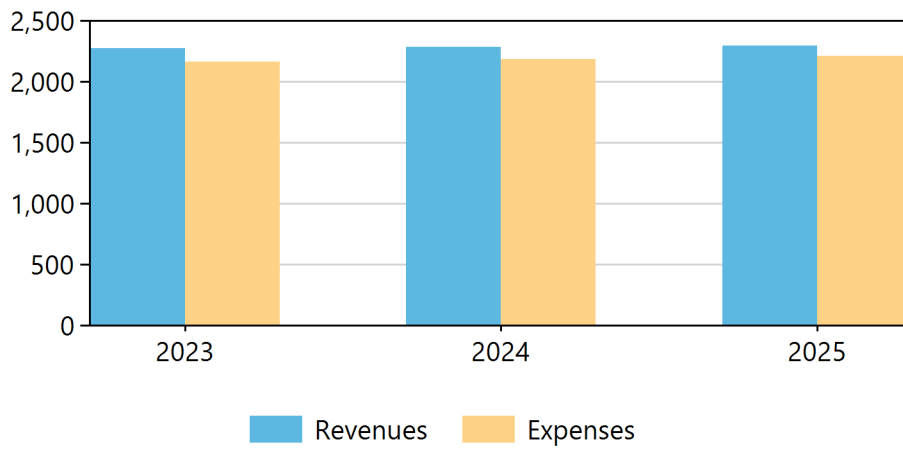
Multiple Costing Center Summary

Water

	2023	2024	2025	2026	2027
2-996-00-Trfs to Capital Rsvs	635,000	635,000	635,000	-	-
Total Expenses	2,163,744	2,185,730	2,212,048	-	-
% Increase		1.02%	1.20%	(100.00%)	0.00%
Net Total	112,756	101,020	84,952	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

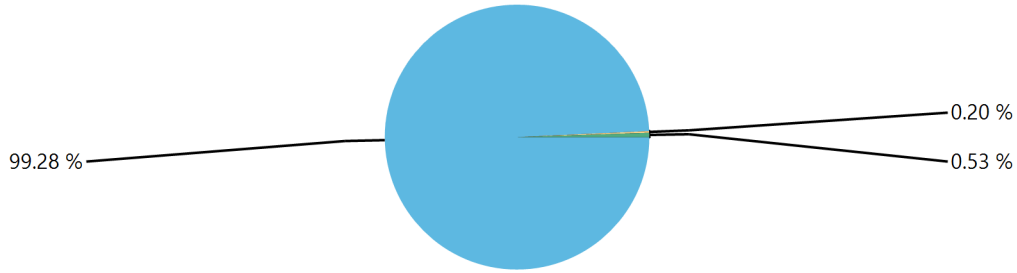


Budget Pie Charts

Multiple Costing Center Summary

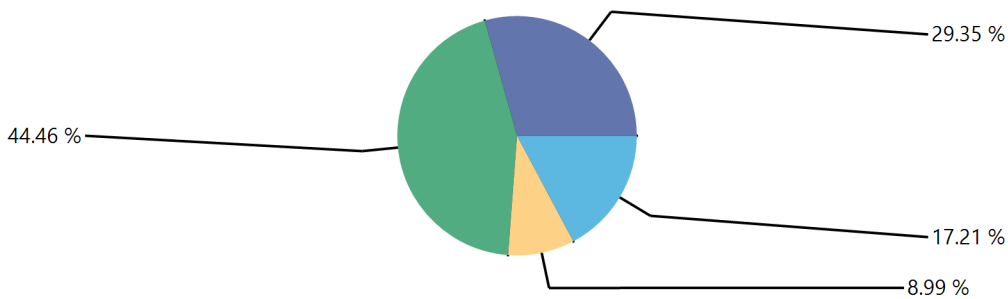
Water

Revenues



- 1-200 - Sales and User Charges
- 1-400 - Interest, Penalties and Fines
- 1-800 - Government Transfers Revenue

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-900 - Transfer to Reserves

Multiple Costing Center Summary

Sewer

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-210-00-Basic	Increased	31.82 %	885,314	1,167,000
1-211-00-Consumption	Decreased	2.22 %	675,000	660,000
1-400-00-Interest & Penalties	Unchanged	0.00 %	2,500	2,500
Total Revenues		17.06 %	1,562,814	1,829,500
Expenses				
2-120-00-Perm Salaries & Wages	Increased	30.93 %	189,827	248,536
2-122-00-Seasonal Wages	Decreased	0.51 %	5,865	5,835
2-130-00-Benefits	Increased	17.61 %	49,614	58,351
2-131-00-WCB	Increased	77.06 %	1,273	2,254
2-222-00-Postage & Freight	Unchanged	0.00 %	6,000	6,000
2-223-00-Telecommunications	Decreased	82.00 %	1,250	225
2-230-00-Assessment & Inspections	Unchanged	0.00 %	10,000	10,000
2-234-00-Contracted Services	Unchanged	0.00 %	283,500	283,500
2-236-00-Building Repairs	Unchanged	0.00 %	10,000	10,000
2-241-00-Insurance Premiums	Increased	141.94 %	12,400	30,000
2-325-00-Office & Stationery	Not used this year		500	-
2-332-00-Chemicals	Increased	60.00 %	5,000	8,000
2-335-00-Parts & Accessories	Unchanged	0.00 %	13,500	13,500
2-337-00-Tools	Unchanged	0.00 %	1,000	1,000
2-338-00-Natural Gas	Increased	80.00 %	10,000	18,000
2-339-00-Power	Increased	15.65 %	115,000	133,000
2-520-00-Interest on LT Debt	Increased	77.62 %	69,753	123,894
2-521-00-LT Debt Principal	Increased	91.03 %	197,480	377,241
2-996-00-Trfs to Capital Rsvs	Increased	20.00 %	250,000	300,000
Total Expenses		32.26 %	1,231,962	1,629,336

Budget 5 Year Forecast

Multiple Costing Center Summary

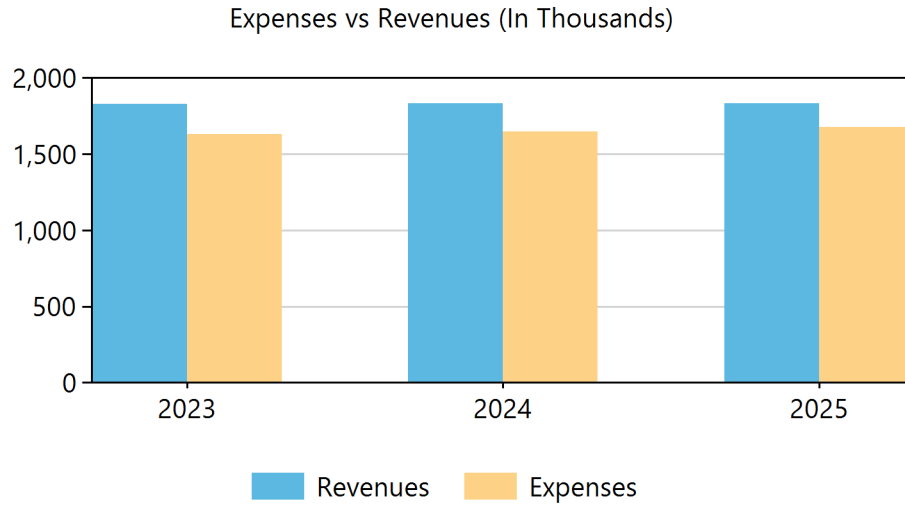
Sewer

	2023	2024	2025	2026	2027
Revenues					
1-210-00-Basic	1,167,000	1,170,000	1,173,000	-	-
1-211-00-Consumption	660,000	660,000	660,000	-	-
1-400-00-Interest & Penalties	2,500	2,500	2,500	-	-
Total Revenues	1,829,500	1,832,500	1,835,500	-	-
% Increase		0.16%	0.16%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	248,536	254,793	261,894	-	-
2-122-00-Seasonal Wages	5,835	6,042	6,256	-	-
2-130-00-Benefits	58,351	59,244	60,219	-	-
2-131-00-WCB	2,254	2,310	2,376	-	-
2-222-00-Postage & Freight	6,000	6,000	6,000	-	-
2-223-00-Telecommunications	225	225	225	-	-
2-230-00-Assessment & Inspections	10,000	10,000	10,000	-	-
2-234-00-Contracted Services	283,500	283,500	283,500	-	-
2-236-00-Building Repairs	10,000	10,000	10,000	-	-
2-241-00-Insurance Premiums	30,000	31,000	32,000	-	-
2-332-00-Chemicals	8,000	8,000	8,000	-	-
2-335-00-Parts & Accessories	13,500	13,500	13,500	-	-
2-337-00-Tools	1,000	1,000	1,000	-	-
2-338-00-Natural Gas	18,000	18,480	18,974	-	-
2-339-00-Power	133,000	137,960	153,000	-	-
2-520-00-Interest on LT Debt	123,894	111,406	98,479	-	-
2-521-00-LT Debt Principal	377,241	389,729	402,655	-	-
2-996-00-Trfs to Capital Rsvs	300,000	305,000	310,000	-	-
Total Expenses	1,629,336	1,648,189	1,678,078	-	-
% Increase		1.16%	1.81%	(100.00%)	0.00%
Net Total	200,164	184,311	157,422	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Sewer

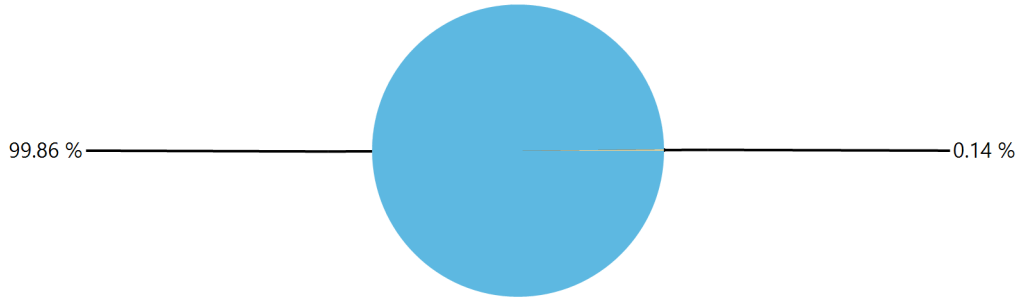


Budget Pie Charts

Multiple Costing Center Summary

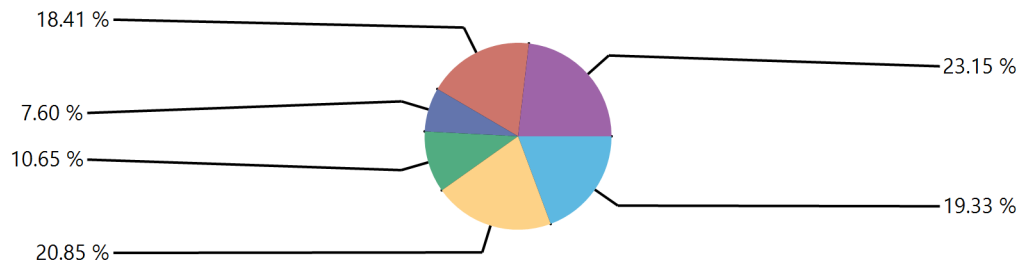
Sewer

Revenues



- 1-200 - Sales and User Charges
- 1-400 - Interest, Penalties and Fines

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-500 - Interest on Long Term Debt
- 2-900 - Transfer to Reserves
- 2-521 - Principal Debt Repayments

Multiple Costing Center Summary

Garbage

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-210-00-Basic	Increased	0.88 %	1,140,000	1,150,000
1-400-00-Interest & Penalties	Unchanged	0.00 %	2,000	2,000
Total Revenues		0.88 %	1,142,000	1,152,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	84.61 %	36,516	67,411
2-130-00-Benefits	Increased	58.72 %	9,481	15,048
2-131-00-WCB	Increased	151.90 %	237	597
2-221-00-Printing & Design	New this year		-	1,000
2-222-00-Postage & Freight	Unchanged	0.00 %	6,000	6,000
2-234-00-Contracted Services	Decreased	2.67 %	769,000	748,500
2-241-00-Insurance Premiums	Increased	150.00 %	2,000	5,000
2-325-00-Office & Stationery	Not used this year		1,000	-
2-326-00-IT Software	Increased	7.69 %	6,500	7,000
2-335-00-Parts & Accessories	New this year		-	10,000
2-996-00-Trfs to Capital Rsvs	Increased	75.00 %	40,000	70,000
Total Expenses		6.87 %	870,734	930,556

Budget 5 Year Forecast

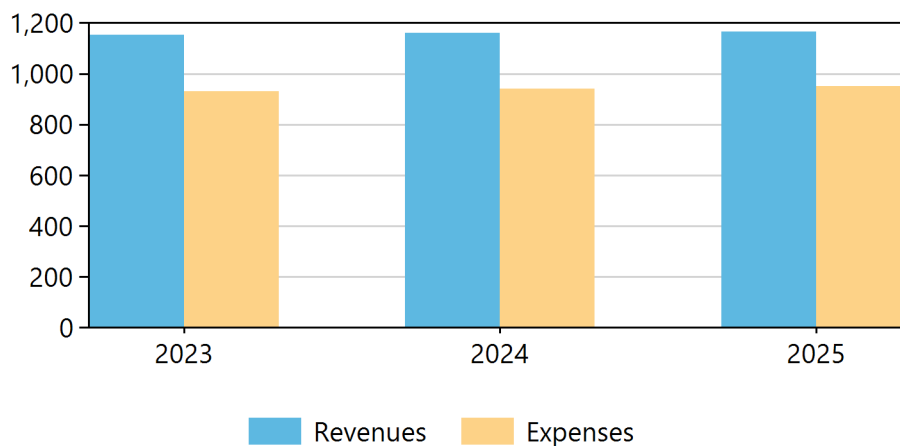
Multiple Costing Center Summary

Garbage

	2023	2024	2025	2026	2027
Revenues					
1-210-00-Basic	1,150,000	1,157,500	1,165,000	-	-
1-400-00-Interest & Penalties	2,000	2,000	2,000	-	-
Total Revenues	1,152,000	1,159,500	1,167,000	-	-
% Increase		0.65%	0.65%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	67,411	68,711	70,607	-	-
2-130-00-Benefits	15,048	15,212	15,405	-	-
2-131-00-WCB	597	610	626	-	-
2-221-00-Printing & Design	1,000	1,000	1,000	-	-
2-222-00-Postage & Freight	6,000	6,000	6,000	-	-
2-234-00-Contracted Services	748,500	756,000	763,500	-	-
2-241-00-Insurance Premiums	5,000	6,000	6,500	-	-
2-326-00-IT Software	7,000	7,000	7,000	-	-
2-335-00-Parts & Accessories	10,000	10,000	10,000	-	-
2-996-00-Trfs to Capital Rsvs	70,000	70,000	70,000	-	-
Total Expenses	930,556	940,533	950,638	-	-
% Increase		1.07%	1.07%	(100.00%)	0.00%
Net Total	221,444	218,967	216,362	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

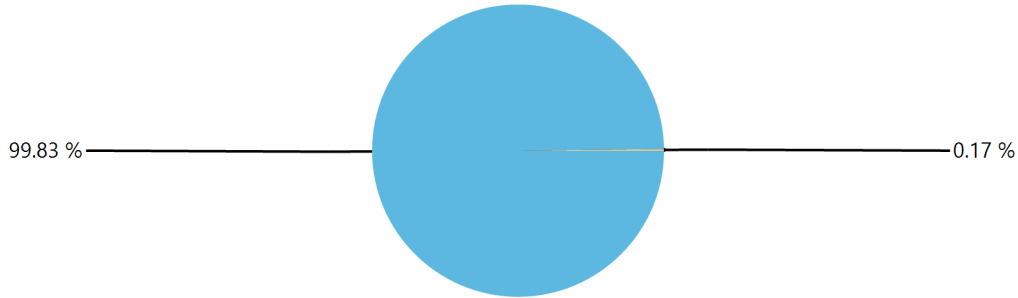


Budget Pie Charts

Multiple Costing Center Summary

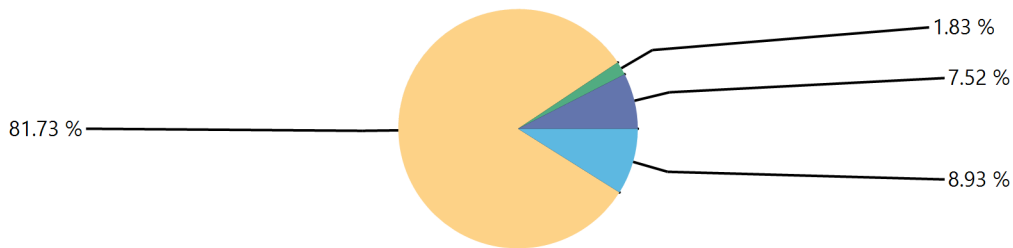
Garbage

Revenues



- 1-200 - Sales and User Charges
- 1-400 - Interest, Penalties and Fines

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-900 - Transfer to Reserves

Multiple Costing Center Summary

Storm

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-210-00-Basic	Increased	26.36 %	330,000	417,000
1-995-00-Trfs from Operating Rsvs	New this year		-	228,303
1-996-00-Trfs from Capital Rsvs	Not used this year		62,670	-
Total Revenues		64.34 %	392,670	645,303
Expenses				
2-120-00-Perm Salaries & Wages	Increased	75.99 %	64,875	114,176
2-122-00-Seasonal Wages	Decreased	50.26 %	2,933	1,459
2-130-00-Benefits	Increased	57.95 %	16,536	26,118
2-131-00-WCB	Increased	130.41 %	444	1,023
2-222-00-Postage & Freight	Unchanged	0.00 %	6,000	6,000
2-223-00-Telecommunications	Increased	30.00 %	1,000	1,300
2-234-00-Contracted Services	Decreased	35.87 %	69,700	44,700
2-240-00-Rentals	Not used this year		10,000	-
2-241-00-Insurance Premiums	Increased	150.00 %	4,000	10,000
2-335-00-Parts & Accessories	Unchanged	0.00 %	20,000	20,000
2-338-00-Natural Gas	Not used this year		1,000	-
2-339-00-Power	Decreased	10.00 %	10,000	9,000
2-340-00-Water	Increased	233.33 %	6,000	20,000
2-520-00-Interest on LT Debt	Increased	59.37 %	31,563	50,303
2-521-00-LT Debt Principal	Decreased	28.29 %	66,253	47,513
2-892-00-Trfs to Other Lcl Govt	Increased	725.09 %	27,670	228,303
2-996-00-Trfs to Capital Rsvs	Increased	6.36 %	220,000	234,000
Total Expenses		45.87 %	557,974	813,895

Budget 5 Year Forecast

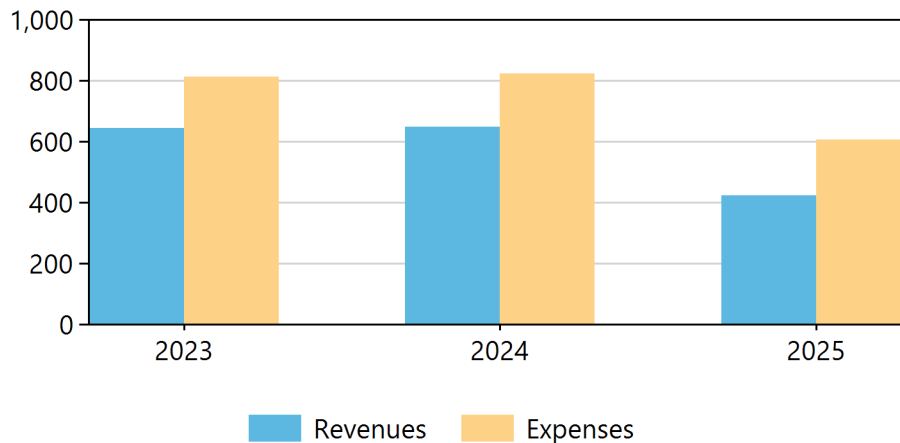
Multiple Costing Center Summary

Storm

	2023	2024	2025	2026	2027
Revenues					
1-210-00-Basic	417,000	420,000	423,000	-	-
1-995-00-Trfs from Operating Rsvs	228,303	228,303	-	-	-
Total Revenues	645,303	648,303	423,000	-	-
% Increase		0.46%	(34.75%)	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	114,176	116,403	120,065	-	-
2-122-00-Seasonal Wages	1,459	1,510	1,564	-	-
2-130-00-Benefits	26,118	26,418	26,875	-	-
2-131-00-WCB	1,023	1,045	1,078	-	-
2-222-00-Postage & Freight	6,000	6,000	6,000	-	-
2-223-00-Telecommunications	1,300	1,300	1,300	-	-
2-234-00-Contracted Services	44,700	44,700	44,700	-	-
2-241-00-Insurance Premiums	10,000	11,000	11,500	-	-
2-335-00-Parts & Accessories	20,000	20,000	20,000	-	-
2-339-00-Power	9,000	9,240	10,150	-	-
2-340-00-Water	20,000	21,000	22,000	-	-
2-520-00-Interest on LT Debt	50,303	47,246	43,994	-	-
2-521-00-LT Debt Principal	47,513	50,569	53,822	-	-
2-892-00-Trfs to Other Lcl Govt	228,303	228,303	-	-	-
2-996-00-Trfs to Capital Rsvs	234,000	239,000	244,000	-	-
Total Expenses	813,895	823,734	607,048	-	-
% Increase		1.21%	(26.31%)	(100.00%)	0.00%
Net Total	(168,592)	(175,431)	(184,048)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

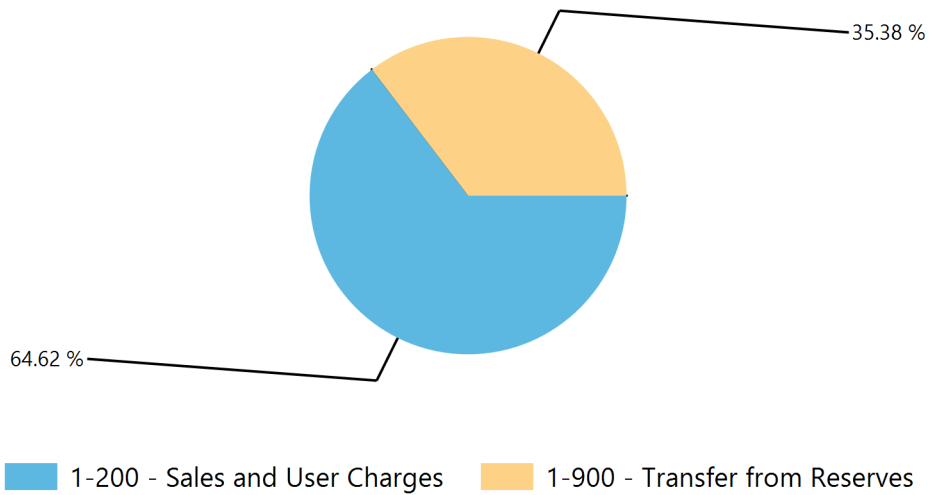


Multiple Costing Center Summary

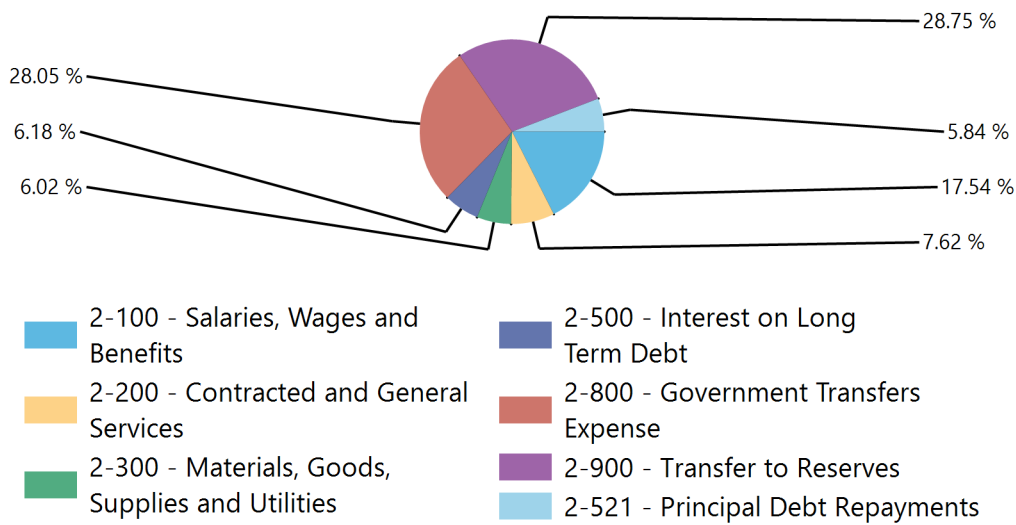
Storm

Budget Pie Charts

Revenues



Expenses



Multiple Costing Center Summary

Cemetery

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-205-00-Department Sales (1)	Increased	25.00 %	10,000	12,500
1-206-00-Department Sales (2)	Unchanged	0.00 %	5,000	5,000
1-207-00-Department Sales (3)	Decreased	3.85 %	13,000	12,500
Total Revenues		7.14 %	28,000	30,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	6.00 %	28,743	30,468
2-130-00-Benefits	Decreased	1.09 %	6,870	6,795
2-131-00-WCB	Increased	44.39 %	187	270
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-335-00-Parts & Accessories	Unchanged	0.00 %	6,000	6,000
2-341-00-Municipal Utilities	Decreased	87.50 %	4,000	500
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	25,000	25,000
Total Expenses		1.74 %	72,800	71,533

Budget 5 Year Forecast

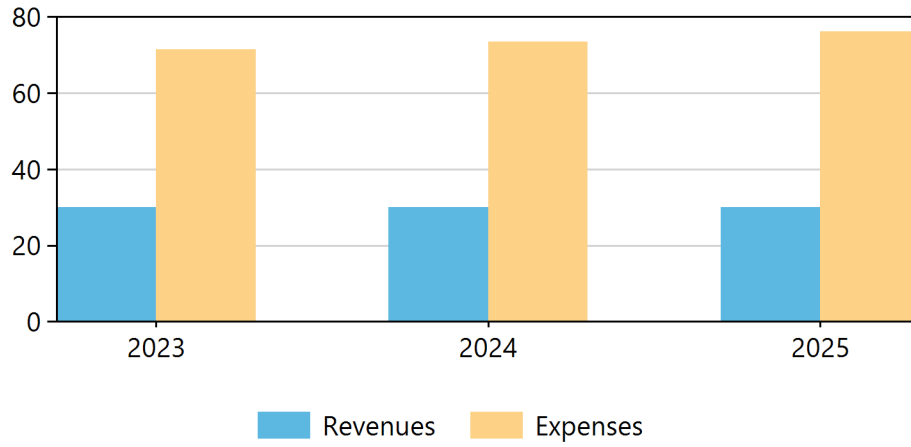
	2023	2024	2025	2026	2027
Revenues					
1-205-00-Department Sales (1)	12,500	12,500	12,500	-	-
1-206-00-Department Sales (2)	5,000	5,000	5,000	-	-
1-207-00-Department Sales (3)	12,500	12,500	12,500	-	-
Total Revenues	30,000	30,000	30,000	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	30,468	30,923	32,123	-	-
2-130-00-Benefits	6,795	6,864	7,035	-	-
2-131-00-WCB	270	274	285	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-335-00-Parts & Accessories	6,000	6,000	6,000	-	-
2-341-00-Municipal Utilities	500	515	530	-	-
2-996-00-Trfs to Capital Rsvs	25,000	26,250	27,500	-	-
Total Expenses	71,533	73,451	76,229	-	-
% Increase		2.68%	3.78%	(100.00%)	0.00%
Net Total	(41,533)	(43,451)	(46,229)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Cemetery

Expenses vs Revenues (In Thousands)

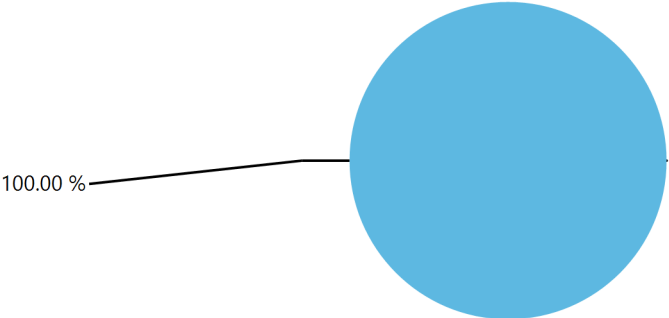


Budget Pie Charts

Multiple Costing Center Summary

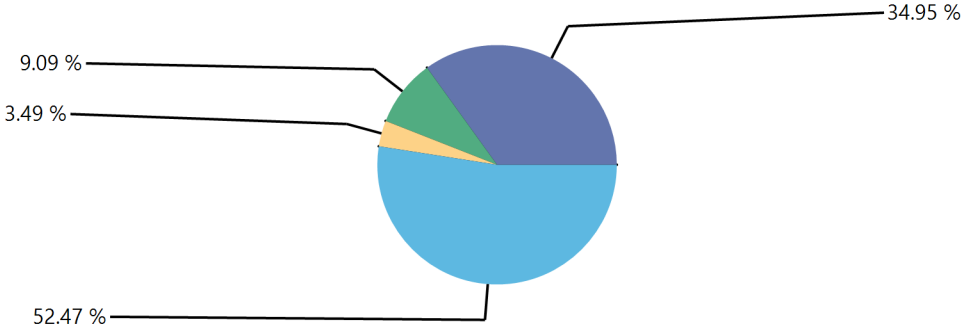
Cemetery

Revenues



1-200 - Sales and User Charges

Expenses



2-100 - Salaries, Wages and Benefits
2-200 - Contracted and General Services
2-300 - Materials, Goods, Supplies and Utilities
2-900 - Transfer to Reserves

Multiple Costing Center Summary

Planning & Development

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-310-00-Safety Code Permits	Increased	30.00 %	50,000	65,000
1-315-00-Development Fees	Increased	25.00 %	40,000	50,000
1-590-00-Gain On Land Inv Sales	New this year		-	630,000
1-995-00-Trfs from Operating Rsvs	Increased	51.60 %	61,600	93,387
1-996-00-Trfs from Capital Rsvs	New this year		-	150,000
Total Revenues		551.97 %	151,600	988,387
Expenses				
2-120-00-Perm Salaries & Wages	Decreased	6.33 %	299,319	280,371
2-130-00-Benefits	Decreased	9.68 %	72,051	65,079
2-131-00-WCB	Increased	27.73 %	1,944	2,483
2-220-00-Advertising	Unchanged	0.00 %	11,000	11,000
2-221-00-Printing & Design	Unchanged	0.00 %	2,750	2,750
2-222-00-Postage & Freight	Unchanged	0.00 %	5,000	5,000
2-223-00-Telecommunications	Decreased	22.41 %	2,900	2,250
2-224-00-Travel & Accommodations	Unchanged	0.00 %	5,000	5,000
2-225-00-Conferences	Unchanged	0.00 %	4,000	4,000
2-226-00-Subs & Memberships	Unchanged	0.00 %	2,500	2,500
2-227-00-Training & Education	Unchanged	0.00 %	5,000	5,000
2-231-00-IT Services	Unchanged	0.00 %	56,000	56,000
2-232-00-Professional Fees	Decreased	25.00 %	20,000	15,000
2-233-00-Other Professional Fees	Increased	49.98 %	60,000	89,987
2-234-00-Contracted Services	Unchanged	0.00 %	5,000	5,000
2-236-00-Building Repairs	New this year		-	20,000
2-240-00-Rentals	Increased	8.33 %	21,600	23,400
2-241-00-Insurance Premiums	Decreased	37.50 %	4,000	2,500
2-322-00-Promotional	Unchanged	0.00 %	7,500	7,500
2-323-00-Food & Refreshments	Unchanged	0.00 %	1,000	1,000
2-325-00-Office & Stationery	Unchanged	0.00 %	1,500	1,500
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	2,500	2,500
2-520-00-Interest on LT Debt	Increased	146.85 %	31,977	78,935
2-521-00-LT Debt Principal	Increased	3.93 %	77,401	80,445
2-790-00-Other Expenditures	New this year		-	150,000
2-996-00-Trfs to Capital Rsvs	Increased	700.00 %	90,000	720,000
Total Expenses		107.51 %	789,942	1,639,200

Budget 5 Year Forecast

Multiple Costing Center Summary

Planning & Development

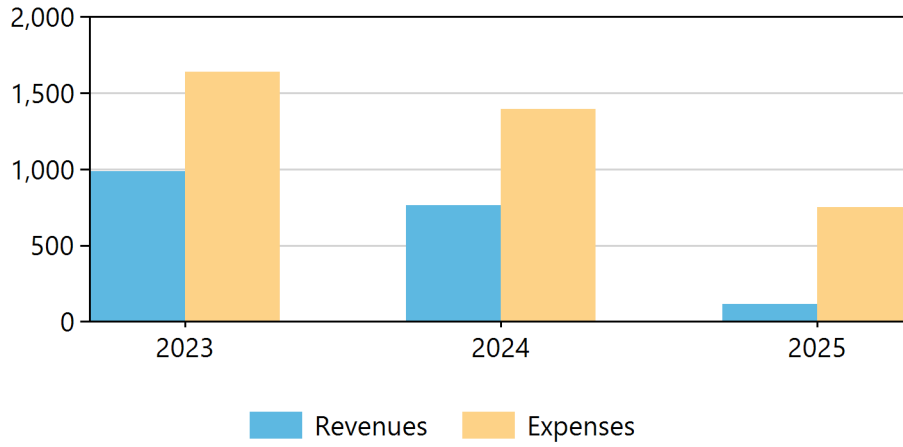
	2023	2024	2025	2026	2027
Revenues					
1-310-00-Safety Code Permits	65,000	65,000	65,000	-	-
1-315-00-Development Fees	50,000	50,000	50,000	-	-
1-590-00-Gain On Land Inv Sales	630,000	600,000	-	-	-
1-995-00-Trfs from Operating Rsvs	93,387	50,000	-	-	-
1-996-00-Trfs from Capital Rsvs	150,000	-	-	-	-
Total Revenues	988,387	765,000	115,000	-	-
% Increase		(22.60%)	(84.97%)	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	280,371	266,576	270,568	-	-
2-130-00-Benefits	65,079	59,926	60,522	-	-
2-131-00-WCB	2,483	2,361	2,397	-	-
2-220-00-Advertising	11,000	11,000	11,000	-	-
2-221-00-Printing & Design	2,750	2,750	2,750	-	-
2-222-00-Postage & Freight	5,000	5,000	5,000	-	-
2-223-00-Telecommunications	2,250	2,250	2,250	-	-
2-224-00-Travel & Accommodations	5,000	5,000	5,000	-	-
2-225-00-Conferences	4,000	4,000	4,000	-	-
2-226-00-Subs & Memberships	2,500	2,500	2,500	-	-
2-227-00-Training & Education	5,000	5,000	5,000	-	-
2-231-00-IT Services	56,000	56,000	56,000	-	-
2-232-00-Professional Fees	15,000	15,000	15,000	-	-
2-233-00-Other Professional Fees	89,987	70,000	70,000	-	-
2-234-00-Contracted Services	5,000	5,000	5,000	-	-
2-236-00-Building Repairs	20,000	20,000	20,000	-	-
2-240-00-Rentals	23,400	-	-	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-322-00-Promotional	7,500	7,500	7,500	-	-
2-323-00-Food & Refreshments	1,000	1,000	1,000	-	-
2-325-00-Office & Stationery	1,500	1,500	1,500	-	-
2-328-00-Equipment & Furnishings	2,500	2,500	2,500	-	-
2-520-00-Interest on LT Debt	78,935	75,767	22,474	-	-
2-521-00-LT Debt Principal	80,445	83,611	86,903	-	-
2-790-00-Other Expenditures	150,000	-	-	-	-
2-996-00-Trfs to Capital Rsvs	720,000	690,000	90,000	-	-
Total Expenses	1,639,200	1,396,866	751,620	-	-
% Increase		(14.78%)	(46.19%)	(100.00%)	0.00%
Net Total	(650,813)	(631,866)	(636,620)	-	-

Multiple Costing Center Summary

Planning & Development

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

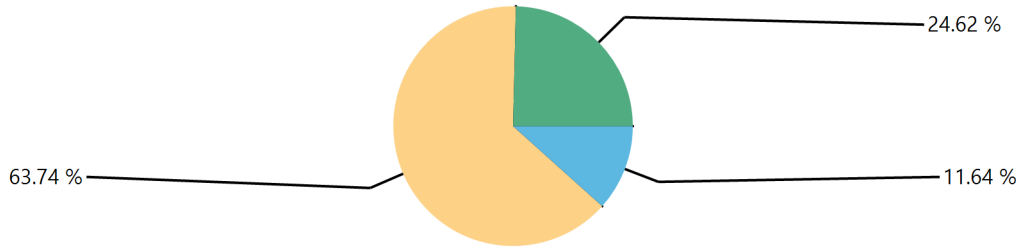


Budget Pie Charts

Multiple Costing Center Summary

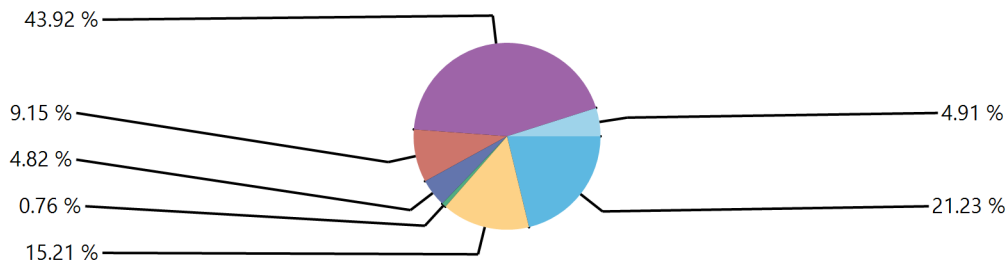
Planning & Development

Revenues



- 1-300 - Licences, Permits and Fees
- 1-500 - Long-term Contracts and Asset Returns
- 1-900 - Transfer from Reserves

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-500 - Interest on Long Term Debt
- 2-521 - Principal Debt Repayments
- 2-700 - Other Expenses
- 2-900 - Transfer to Reserves

Multiple Costing Center Summary

Communications

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Expenses				
2-120-00-Perm Salaries & Wages	Increased	29.98 %	94,534	122,879
2-130-00-Benefits	Increased	14.86 %	24,362	27,981
2-131-00-WCB	Increased	77.36 %	614	1,089
2-220-00-Advertising	Unchanged	0.00 %	8,000	8,000
2-221-00-Printing & Design	Decreased	16.67 %	3,000	2,500
2-222-00-Postage & Freight	Unchanged	0.00 %	5,000	5,000
2-223-00-Telecommunications	Decreased	50.00 %	1,500	750
2-224-00-Travel & Accommodations	Increased	50.00 %	2,000	3,000
2-225-00-Conferences	Unchanged	0.00 %	2,500	2,500
2-227-00-Training & Education	Unchanged	0.00 %	2,000	2,000
2-231-00-IT Services	Increased	25.00 %	6,000	7,500
2-234-00-Contracted Services	Unchanged	0.00 %	20,000	20,000
2-323-00-Food & Refreshments	Unchanged	0.00 %	500	500
2-325-00-Office & Stationery	Unchanged	0.00 %	500	500
2-326-00-IT Software	Increased	11.11 %	9,000	10,000
Total Expenses		19.32 %	179,510	214,199

Budget 5 Year Forecast

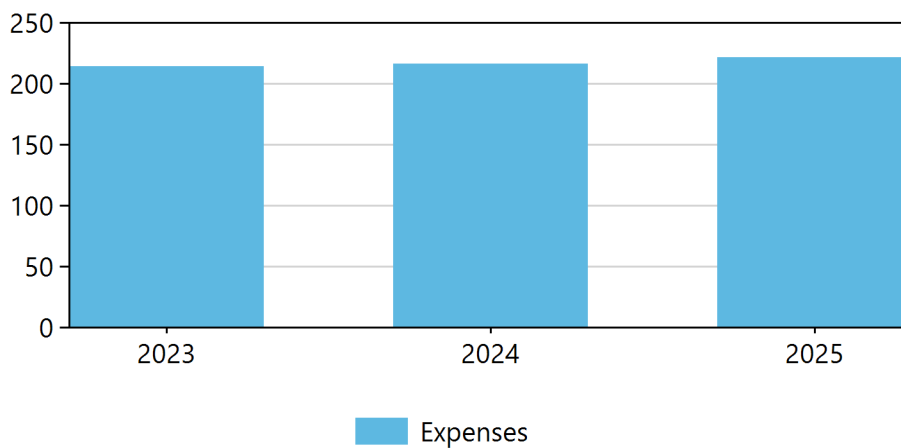
Multiple Costing Center Summary

Communications

	2023	2024	2025	2026	2027
Expenses					
2-120-00-Perm Salaries & Wages	122,879	124,722	129,386	-	-
2-130-00-Benefits	27,981	28,258	28,969	-	-
2-131-00-WCB	1,089	1,105	1,147	-	-
2-220-00-Advertising	8,000	8,000	8,000	-	-
2-221-00-Printing & Design	2,500	2,500	2,500	-	-
2-222-00-Postage & Freight	5,000	5,000	5,000	-	-
2-223-00-Telecommunications	750	750	750	-	-
2-224-00-Travel & Accommodations	3,000	3,000	3,000	-	-
2-225-00-Conferences	2,500	2,500	2,500	-	-
2-227-00-Training & Education	2,000	2,000	2,000	-	-
2-231-00-IT Services	7,500	7,500	7,500	-	-
2-234-00-Contracted Services	20,000	20,000	20,000	-	-
2-323-00-Food & Refreshments	500	500	500	-	-
2-325-00-Office & Stationery	500	500	500	-	-
2-326-00-IT Software	10,000	10,000	10,000	-	-
Total Expenses	214,199	216,335	221,752	-	-
% Increase		1.00%	2.50%	(100.00%)	0.00%
Net Total	(214,199)	(216,335)	(221,752)	-	-

Budget Multi Year Forecast Graph

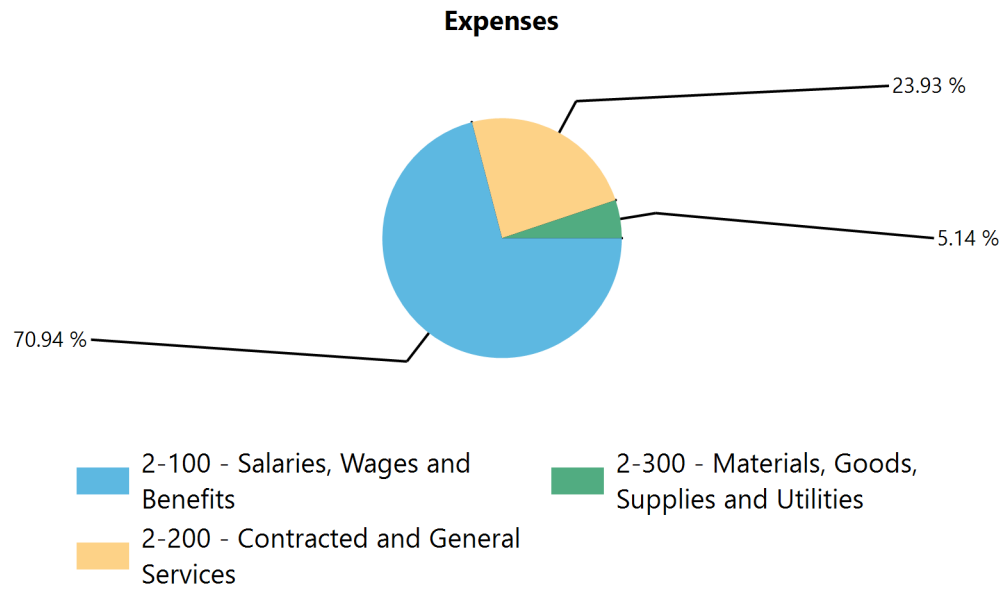
Expenses vs Revenues (In Thousands)



Budget Pie Charts

Multiple Costing Center Summary

Communications



Multiple Costing Center Summary

Infrastructure

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-891-00-Trfs from Prov Govt	New this year		-	109,547
1-995-00-Trfs from Operating Rsvs	Increased	176.79 %	160,000	442,869
Total Revenues		245.26 %	160,000	552,416
Expenses				
2-120-00-Perm Salaries & Wages	Decreased	14.58 %	371,459	317,310
2-130-00-Benefits	Decreased	18.46 %	92,399	75,339
2-131-00-WCB	Increased	16.40 %	2,415	2,811
2-223-00-Telecommunications	Increased	4.17 %	2,880	3,000
2-224-00-Travel & Accommodations	Unchanged	0.00 %	6,000	6,000
2-225-00-Conferences	Unchanged	0.00 %	3,500	3,500
2-226-00-Subs & Memberships	Decreased	75.00 %	4,000	1,000
2-227-00-Training & Education	Unchanged	0.00 %	4,000	4,000
2-233-00-Other Professional Fees	Decreased	58.04 %	197,500	82,869
2-234-00-Contracted Services	Increased	40,954.70 %	1,000	410,547
2-240-00-Rentals	Unchanged	0.00 %	3,850	3,850
2-241-00-Insurance Premiums	Decreased	37.50 %	4,000	2,500
2-323-00-Food & Refreshments	Unchanged	0.00 %	500	500
2-325-00-Office & Stationery	Unchanged	0.00 %	1,000	1,000
2-331-00-Uniforms	Unchanged	0.00 %	800	800
2-337-00-Tools	Unchanged	0.00 %	2,000	2,000
2-893-00-Trfs to Lcl Bds & Agcs	New this year		-	100,000
Total Expenses		45.85 %	697,303	1,017,026

Budget 5 Year Forecast

Multiple Costing Center Summary

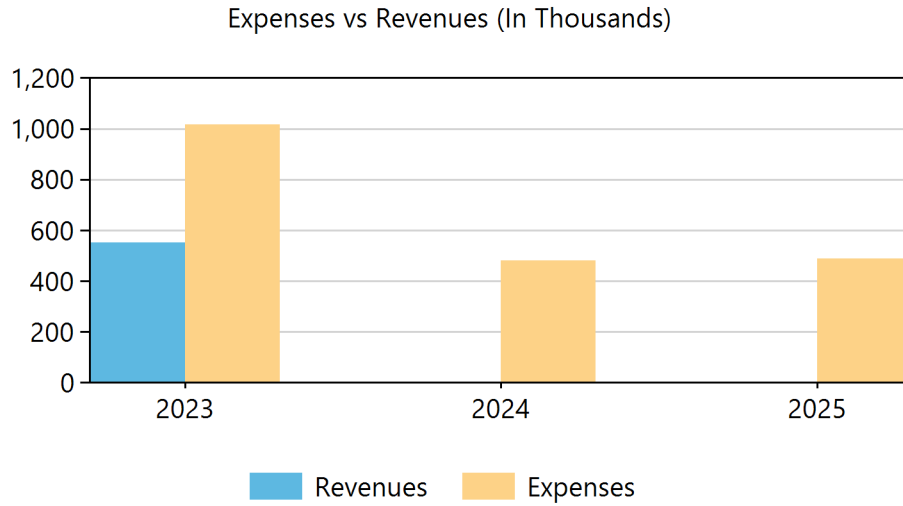
Infrastructure

	2023	2024	2025	2026	2027
Revenues					
1-891-00-Trfs from Prov Govt	109,547	-	-	-	-
1-995-00-Trfs from Operating Rsvs	442,869	-	-	-	-
Total Revenues	552,416	-	-	-	-
% Increase		(100.00%)	0.00%	0.00%	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	317,310	330,845	337,774	-	-
2-130-00-Benefits	75,339	77,360	78,385	-	-
2-131-00-WCB	2,811	2,930	2,992	-	-
2-223-00-Telecommunications	3,000	3,000	3,000	-	-
2-224-00-Travel & Accommodations	6,000	6,000	6,000	-	-
2-225-00-Conferences	3,500	3,500	3,500	-	-
2-226-00-Subs & Memberships	1,000	1,000	1,000	-	-
2-227-00-Training & Education	4,000	4,000	4,000	-	-
2-233-00-Other Professional Fees	82,869	40,000	40,000	-	-
2-234-00-Contracted Services	410,547	1,000	1,000	-	-
2-240-00-Rentals	3,850	3,850	3,850	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-323-00-Food & Refreshments	500	500	500	-	-
2-325-00-Office & Stationery	1,000	1,000	1,000	-	-
2-331-00-Uniforms	800	800	800	-	-
2-337-00-Tools	2,000	2,000	2,000	-	-
2-893-00-Trfs to Lcl Bds & Agcs	100,000	-	-	-	-
Total Expenses	1,017,026	480,410	488,557	-	-
% Increase		(52.76%)	1.70%	(100.00%)	0.00%
Net Total	(464,610)	(480,410)	(488,557)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Infrastructure

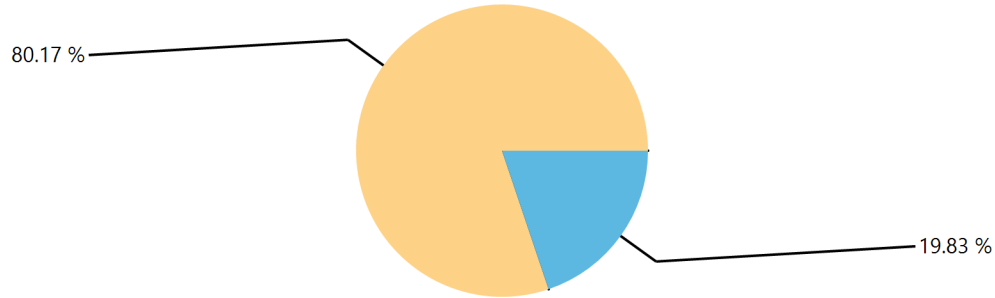


Budget Pie Charts

Multiple Costing Center Summary

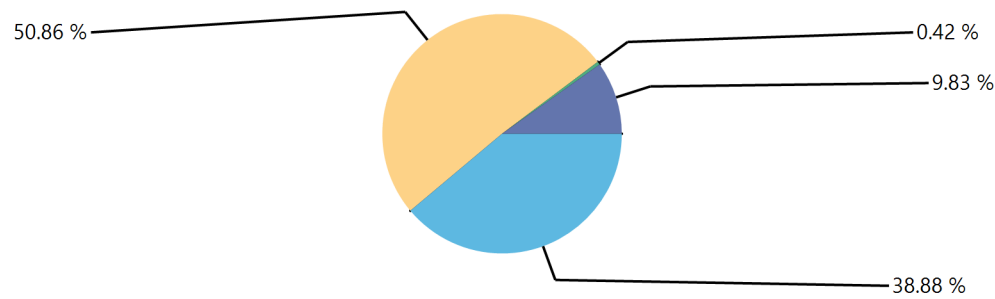
Infrastructure

Revenues



- 1-800 - Government Transfers Revenue
- 1-900 - Transfer from Reserves

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-800 - Government Transfers Expense

Multiple Costing Center Summary

Recreation General

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Expenses				
2-120-00-Perm Salaries & Wages	Increased	9.21 %	125,236	136,771
2-130-00-Benefits	Decreased	2.26 %	32,297	31,568
2-131-00-WCB	Increased	48.41 %	816	1,211
2-222-00-Postage & Freight	Not used this year		500	-
2-223-00-Telecommunications	Increased	49.31 %	1,440	2,150
2-224-00-Travel & Accommodations	Unchanged	0.00 %	5,000	5,000
2-225-00-Conferences	Increased	14.29 %	3,500	4,000
2-226-00-Subs & Memberships	Increased	34.83 %	2,225	3,000
2-227-00-Training & Education	Unchanged	0.00 %	6,000	6,000
2-323-00-Food & Refreshments	Unchanged	0.00 %	750	750
2-325-00-Office & Stationery	Unchanged	0.00 %	1,500	1,500
Total Expenses		7.08 %	179,264	191,950

Budget 5 Year Forecast

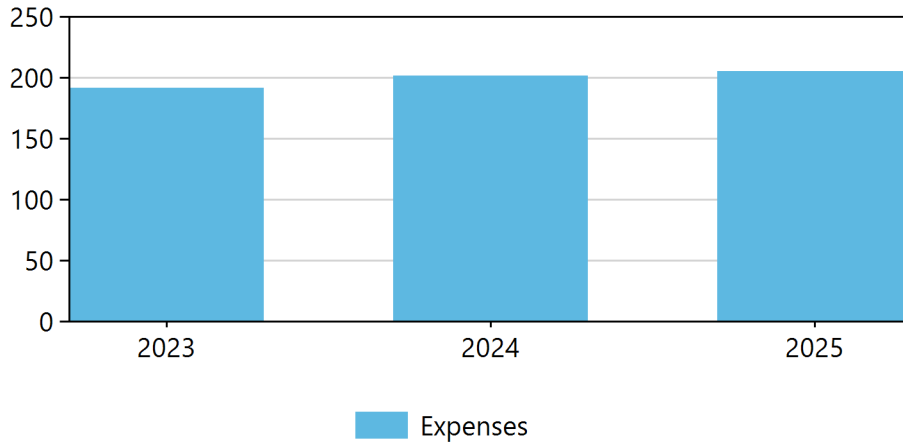
	2023	2024	2025	2026	2027
Expenses					
2-120-00-Perm Salaries & Wages	136,771	141,214	144,107	-	-
2-130-00-Benefits	31,568	32,189	32,579	-	-
2-131-00-WCB	1,211	1,251	1,277	-	-
2-223-00-Telecommunications	2,150	2,150	2,150	-	-
2-224-00-Travel & Accommodations	5,000	5,000	5,000	-	-
2-225-00-Conferences	4,000	4,000	4,000	-	-
2-226-00-Subs & Memberships	3,000	3,000	3,000	-	-
2-227-00-Training & Education	6,000	6,000	6,000	-	-
2-237-00-Equipment & Vehicle RM	-	5,000	5,000	-	-
2-323-00-Food & Refreshments	750	750	750	-	-
2-325-00-Office & Stationery	1,500	1,500	1,500	-	-
Total Expenses	191,950	202,054	205,363	-	-
% Increase		5.26%	1.64%	(100.00%)	0.00%
Net Total	(191,950)	(202,054)	(205,363)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

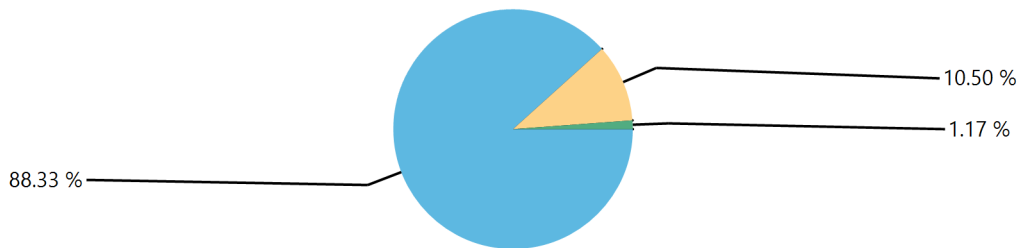
Recreation General

Expenses vs Revenues (In Thousands)



Budget Pie Charts

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services

- 2-300 - Materials, Goods, Supplies and Utilities

Multiple Costing Center Summary

Pool

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-201-00-Programs	Decreased	14.29 %	70,000	60,000
Total Revenues		14.29 %	70,000	60,000
Expenses				
2-120-00-Perm Salaries & Wages	Decreased	18.09 %	62,817	51,451
2-122-00-Seasonal Wages	Increased	5.72 %	78,377	82,858
2-130-00-Benefits	Decreased	15.78 %	26,705	22,492
2-131-00-WCB	Increased	31.08 %	917	1,202
2-222-00-Postage & Freight	Not used this year		250	-
2-223-00-Telecommunications	New this year		-	450
2-226-00-Subs & Memberships	Not used this year		500	-
2-234-00-Contracted Services	Increased	11.11 %	4,500	5,000
2-236-00-Building Repairs	Decreased	9.09 %	5,500	5,000
2-241-00-Insurance Premiums	Increased	36.36 %	5,500	7,500
2-320-00-Programming	Not used this year		500	-
2-323-00-Food & Refreshments	Not used this year		1,000	-
2-325-00-Office & Stationery	Decreased	25.00 %	2,000	1,500
2-328-00-Equipment & Furnishings	Not used this year		500	-
2-329-00-First Aid, Safety & PPE	Increased	100.00 %	500	1,000
2-330-00-Janitorial Supplies	Unchanged	0.00 %	3,000	3,000
2-331-00-Uniforms	Unchanged	0.00 %	500	500
2-332-00-Chemicals	Increased	7.14 %	7,000	7,500
2-335-00-Parts & Accessories	Increased	233.33 %	1,500	5,000
2-338-00-Natural Gas	Increased	400.00 %	3,000	15,000
2-339-00-Power	Increased	38.89 %	18,000	25,000
2-341-00-Municipal Utilities	Increased	30.00 %	5,000	6,500
2-420-00-Bank Charges & Interest	Unchanged	0.00 %	500	500
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		5.51 %	243,066	256,453

Budget 5 Year Forecast

Multiple Costing Center Summary

Pool

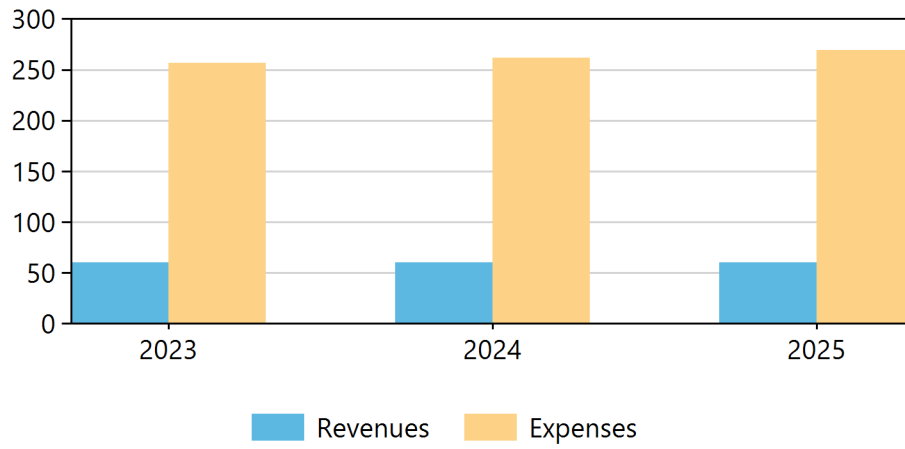
	2023	2024	2025	2026	2027
Revenues					
1-201-00-Programs	60,000	60,000	60,000	-	-
Total Revenues	60,000	60,000	60,000	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	51,451	52,674	53,937	-	-
2-122-00-Seasonal Wages	82,858	84,101	85,360	-	-
2-130-00-Benefits	22,492	22,802	23,117	-	-
2-131-00-WCB	1,202	1,223	1,245	-	-
2-223-00-Telecommunications	450	450	450	-	-
2-234-00-Contracted Services	5,000	5,000	5,000	-	-
2-236-00-Building Repairs	5,000	5,000	5,000	-	-
2-241-00-Insurance Premiums	7,500	8,000	8,300	-	-
2-325-00-Office & Stationery	1,500	1,500	1,500	-	-
2-329-00-First Aid, Safety & PPE	1,000	1,000	1,000	-	-
2-330-00-Janitorial Supplies	3,000	3,000	3,000	-	-
2-331-00-Uniforms	500	500	500	-	-
2-332-00-Chemicals	7,500	7,500	7,500	-	-
2-335-00-Parts & Accessories	5,000	5,000	5,000	-	-
2-338-00-Natural Gas	15,000	15,450	15,914	-	-
2-339-00-Power	25,000	25,720	28,400	-	-
2-341-00-Municipal Utilities	6,500	6,695	6,896	-	-
2-420-00-Bank Charges & Interest	500	500	500	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	256,453	261,865	269,119	-	-
% Increase		2.11%	2.77%	(100.00%)	0.00%
Net Total	(196,453)	(201,865)	(209,119)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Pool

Expenses vs Revenues (In Thousands)

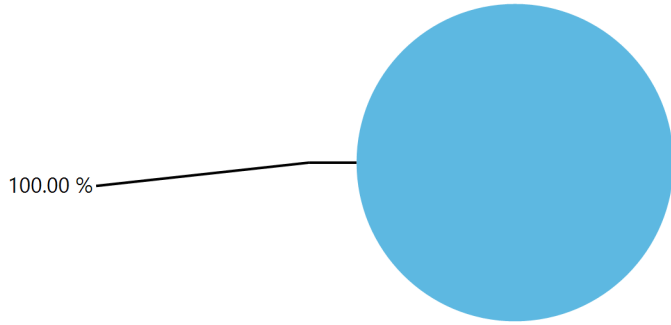


Budget Pie Charts

Multiple Costing Center Summary

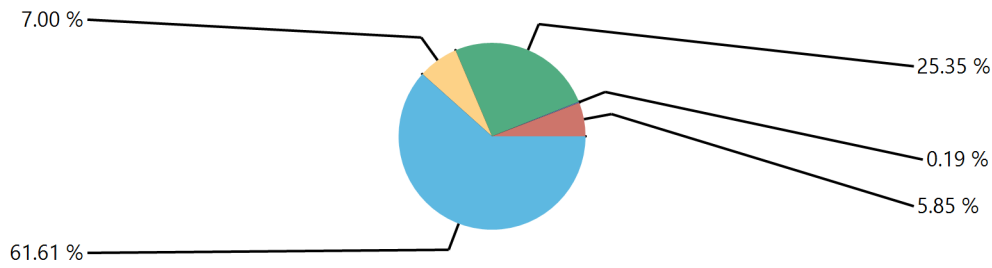
Pool

Revenues



1-200 - Sales and User Charges

Expenses



2-100 - Salaries, Wages and Benefits

2-400 - Bank Charges and Interest

2-200 - Contracted and General Services

2-900 - Transfer to Reserves

2-300 - Materials, Goods, Supplies and Utilities

Multiple Costing Center Summary

Arena

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-202-00-Rentals & Leases	Unchanged	0.00 %	160,000	160,000
1-700-00-Donations	Unchanged	0.00 %	1,500	1,500
1-995-00-Trfs from Operating Rsvs	New this year		-	62,200
Total Revenues		38.51 %	161,500	223,700
Expenses				
2-120-00-Perm Salaries & Wages	Increased	27.84 %	120,894	154,554
2-122-00-Seasonal Wages	Increased	3.33 %	17,016	17,583
2-130-00-Benefits	Increased	20.27 %	34,681	41,712
2-131-00-WCB	Increased	70.92 %	894	1,528
2-222-00-Postage & Freight	Not used this year		250	-
2-223-00-Telecommunications	New this year		-	1,100
2-230-00-Assessment & Inspections	Not used this year		4,000	-
2-234-00-Contracted Services	Increased	316.67 %	1,200	5,000
2-236-00-Building Repairs	Increased	502.00 %	10,000	60,200
2-237-00-Equipment & Vehicle RM	Increased	142.86 %	7,000	17,000
2-241-00-Insurance Premiums	Increased	118.75 %	8,000	17,500
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	10,000	10,000
2-330-00-Janitorial Supplies	Increased	3.03 %	8,250	8,500
2-331-00-Uniforms	Increased	25.00 %	1,200	1,500
2-335-00-Parts & Accessories	Increased	50.00 %	10,000	15,000
2-337-00-Tools	Unchanged	0.00 %	2,500	2,500
2-338-00-Natural Gas	Increased	60.00 %	25,000	40,000
2-339-00-Power	Increased	2.00 %	50,000	51,000
2-341-00-Municipal Utilities	Decreased	20.00 %	10,000	8,000
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	30,000	30,000
Total Expenses		37.56 %	350,885	482,677

Budget 5 Year Forecast

Multiple Costing Center Summary

Arena

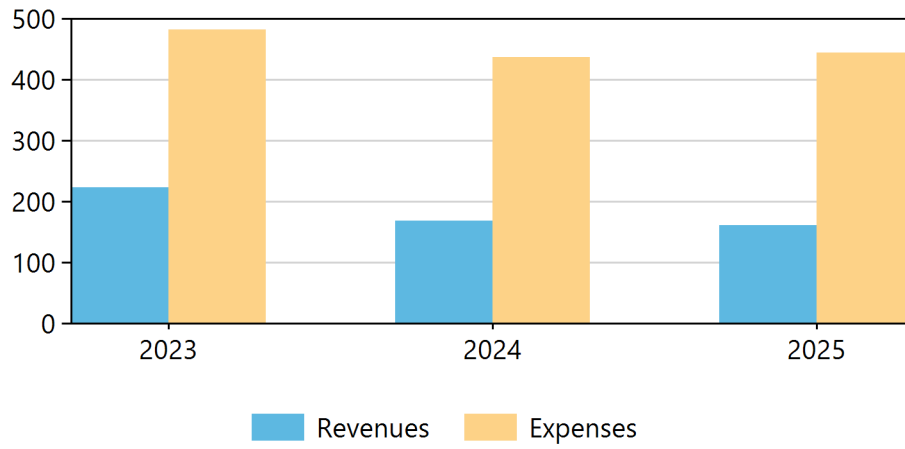
	2023	2024	2025	2026	2027
Revenues					
1-202-00-Rentals & Leases	160,000	160,000	160,000	-	-
1-700-00-Donations	1,500	1,500	1,500	-	-
1-995-00-Trfs from Operating Rsvs	62,200	7,000	-	-	-
Total Revenues	223,700	168,500	161,500	-	-
% Increase		(24.68%)	(4.15%)	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	154,554	158,520	162,615	-	-
2-122-00-Seasonal Wages	17,583	17,832	18,084	-	-
2-130-00-Benefits	41,712	42,283	42,805	-	-
2-131-00-WCB	1,528	1,564	1,603	-	-
2-223-00-Telecommunications	1,100	1,100	1,100	-	-
2-234-00-Contracted Services	5,000	5,000	5,000	-	-
2-236-00-Building Repairs	60,200	10,000	10,000	-	-
2-237-00-Equipment & Vehicle RM	17,000	5,000	5,000	-	-
2-241-00-Insurance Premiums	17,500	18,000	18,500	-	-
2-328-00-Equipment & Furnishings	10,000	17,000	10,000	-	-
2-330-00-Janitorial Supplies	8,500	8,500	8,500	-	-
2-331-00-Uniforms	1,500	1,500	1,500	-	-
2-335-00-Parts & Accessories	15,000	15,000	15,000	-	-
2-337-00-Tools	2,500	2,500	2,500	-	-
2-338-00-Natural Gas	40,000	41,140	42,314	-	-
2-339-00-Power	51,000	52,500	58,165	-	-
2-341-00-Municipal Utilities	8,000	8,240	8,487	-	-
2-996-00-Trfs to Capital Rsvs	30,000	31,500	33,000	-	-
Total Expenses	482,677	437,179	444,173	-	-
% Increase		(9.43%)	1.60%	(100.00%)	0.00%
Net Total	(258,977)	(268,679)	(282,673)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Arena

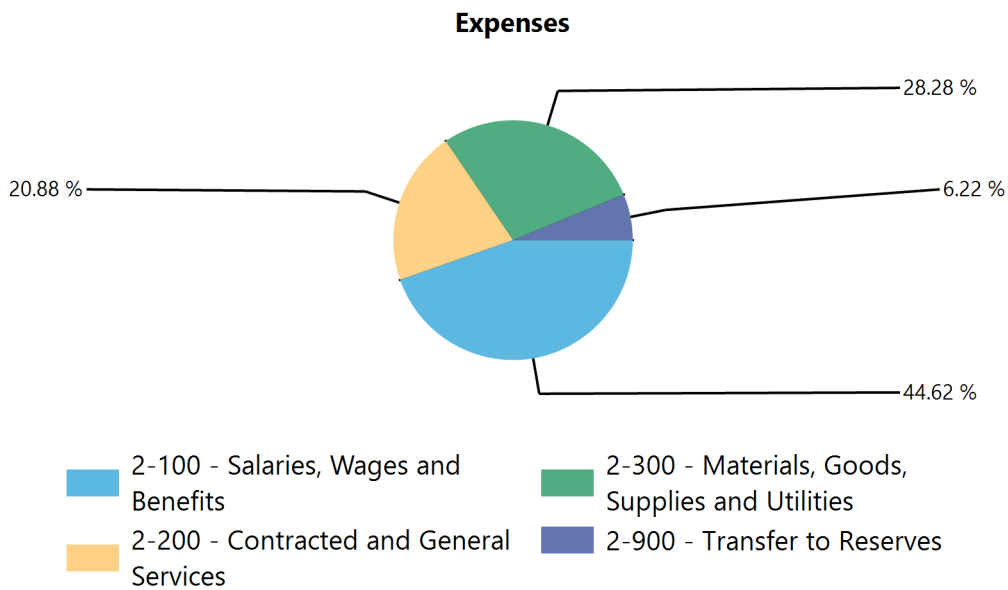
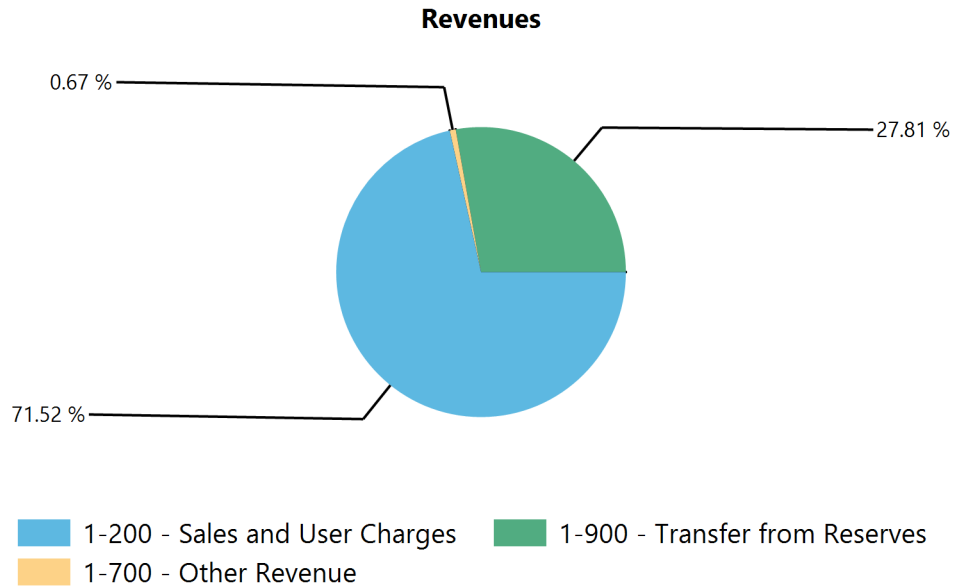
Expenses vs Revenues (In Thousands)



Budget Pie Charts

Multiple Costing Center Summary

Arena



Multiple Costing Center Summary

Curling Rink

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-202-00-Rentals & Leases	Increased	1.72 %	29,000	29,500
1-995-00-Trfs from Operating Rsvs	New this year		-	29,400
Total Revenues		103.10 %	29,000	58,900
Expenses				
2-223-00-Telecommunications	New this year		-	225
2-234-00-Contracted Services	Unchanged	0.00 %	2,000	2,000
2-235-00-Cleaning	Unchanged	0.00 %	1,500	1,500
2-236-00-Building Repairs	Increased	326.67 %	9,000	38,400
2-241-00-Insurance Premiums	Increased	33.93 %	5,600	7,500
2-338-00-Natural Gas	Increased	50.00 %	10,000	15,000
2-339-00-Power	Increased	80.00 %	20,000	36,000
2-341-00-Municipal Utilities	Unchanged	0.00 %	1,000	1,000
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		81.94 %	64,100	116,625

Budget 5 Year Forecast

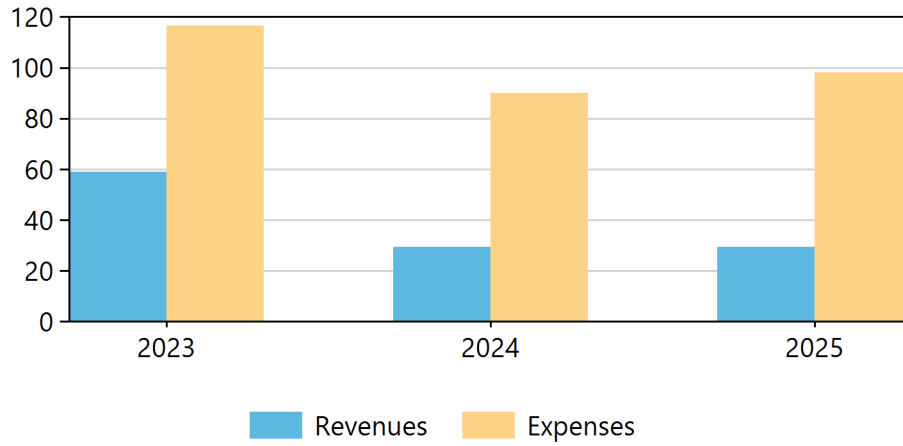
	2023	2024	2025	2026	2027
Revenues					
1-202-00-Rentals & Leases	29,500	29,500	29,500	-	-
1-995-00-Trfs from Operating Rsvs	29,400	-	-	-	-
Total Revenues	58,900	29,500	29,500	-	-
% Increase		(49.92%)	0.00%	(100.00%)	0.00%
Expenses					
2-223-00-Telecommunications	225	225	225	-	-
2-234-00-Contracted Services	2,000	2,000	2,000	-	-
2-235-00-Cleaning	1,500	1,500	1,500	-	-
2-236-00-Building Repairs	38,400	9,000	9,000	-	-
2-241-00-Insurance Premiums	7,500	8,000	11,025	-	-
2-338-00-Natural Gas	15,000	15,450	15,914	-	-
2-339-00-Power	36,000	37,050	41,015	-	-
2-341-00-Municipal Utilities	1,000	1,030	1,060	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	116,625	90,005	98,239	-	-
% Increase		(22.83%)	9.15%	(100.00%)	0.00%
Net Total	(57,725)	(60,505)	(68,739)	-	-

Multiple Costing Center Summary

Curling Rink

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

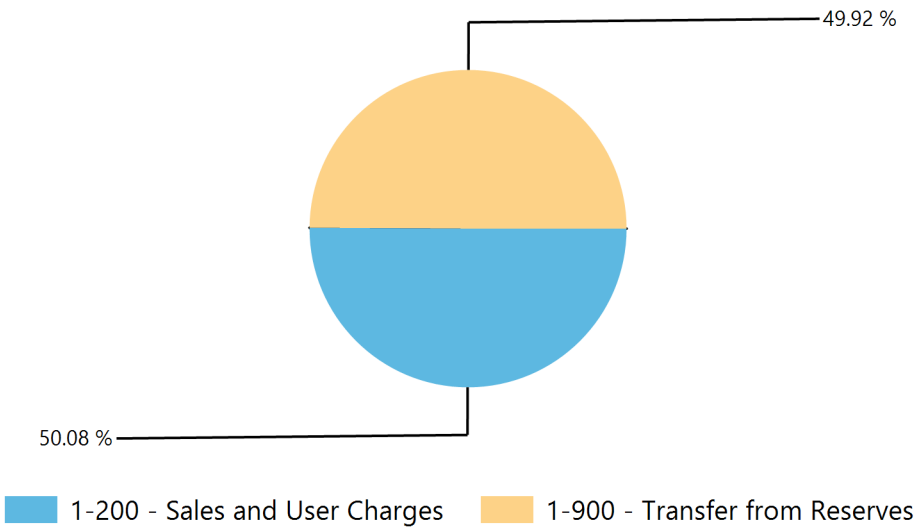


Budget Pie Charts

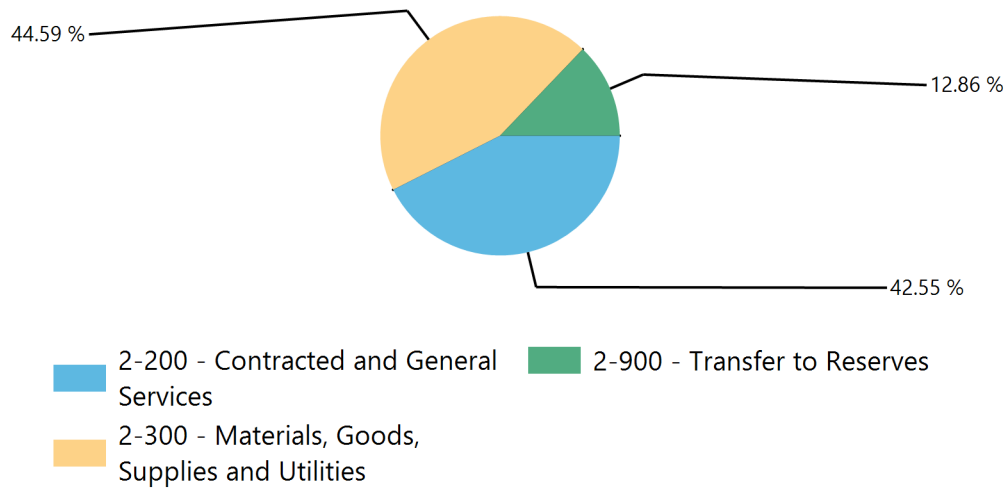
Multiple Costing Center Summary

Curling Rink

Revenues



Expenses



Multiple Costing Center Summary

Tot Lot

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-995-00-Trfs from Operating Rsvs	New this year		-	25,000
Total Revenues			-	25,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	4.42 %	9,099	9,501
2-122-00-Seasonal Wages	Increased	1.50 %	7,074	7,180
2-130-00-Benefits	Decreased	7.23 %	3,403	3,157
2-131-00-WCB	Increased	41.90 %	105	149
2-236-00-Building Repairs	New this year		-	25,000
2-237-00-Equipment & Vehicle RM	Increased	100.00 %	2,500	5,000
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-332-00-Chemicals	Unchanged	0.00 %	6,000	6,000
2-335-00-Parts & Accessories	Not used this year		2,500	-
2-339-00-Power	Unchanged	0.00 %	3,000	3,000
2-341-00-Municipal Utilities	Increased	50.00 %	20,000	30,000
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		50.66 %	70,681	106,487

Budget 5 Year Forecast

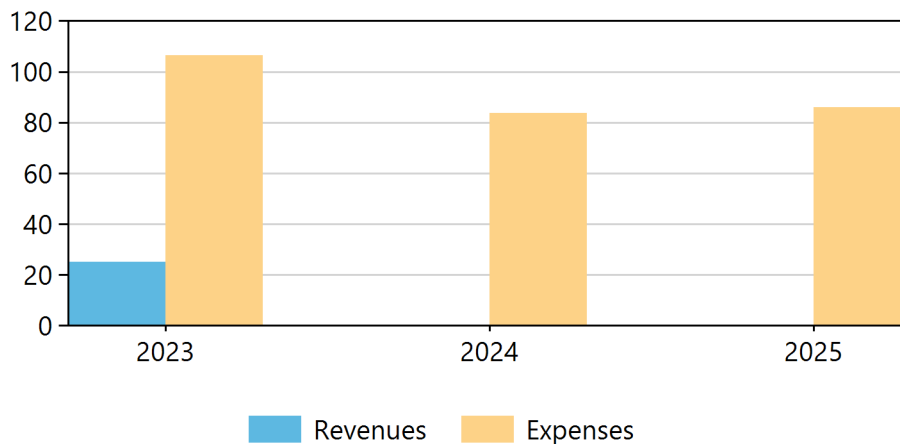
Multiple Costing Center Summary

Tot Lot

	2023	2024	2025	2026	2027
Revenues					
1-995-00-Trfs from Operating Rsvs	25,000	-	-	-	-
Total Revenues	25,000	-	-	-	-
% Increase		(100.00%)	0.00%	0.00%	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	9,501	9,698	9,899	-	-
2-122-00-Seasonal Wages	7,180	7,288	7,397	-	-
2-130-00-Benefits	3,157	3,195	3,232	-	-
2-131-00-WCB	149	152	155	-	-
2-236-00-Building Repairs	25,000	-	-	-	-
2-237-00-Equipment & Vehicle RM	5,000	5,000	5,000	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-332-00-Chemicals	6,000	6,000	6,000	-	-
2-339-00-Power	3,000	3,060	3,282	-	-
2-341-00-Municipal Utilities	30,000	30,900	31,827	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	106,487	83,668	86,048	-	-
% Increase		(21.43%)	2.84%	(100.00%)	0.00%
Net Total	(81,487)	(83,668)	(86,048)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

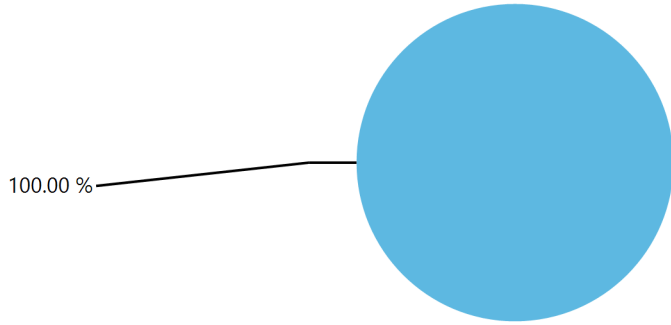


Budget Pie Charts

Multiple Costing Center Summary

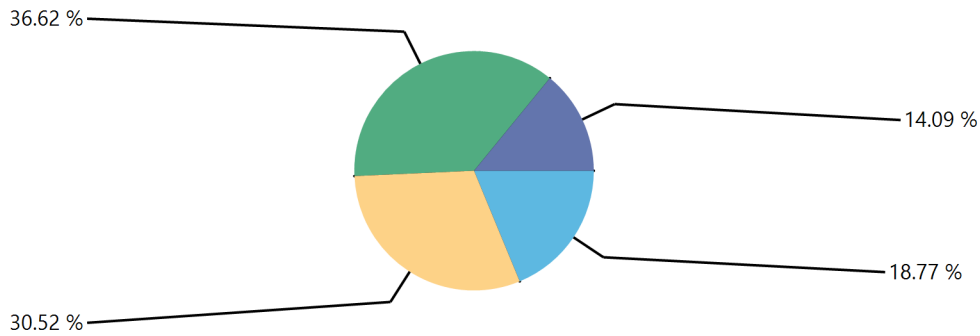
Tot Lot

Revenues



1-900 - Transfer from Reserves

Expenses



2-100 - Salaries, Wages and Benefits

2-200 - Contracted and General Services

2-300 - Materials, Goods, Supplies and Utilities

2-900 - Transfer to Reserves

Multiple Costing Center Summary

Rec Centre

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-110-00-Recreation Levy	Increased	0.13 %	387,000	387,500
1-892-00-Trfs from Other Lcl Govt	Increased	15.16 %	127,000	146,250
1-995-00-Trfs from Operating Rsvs	New this year		-	21,861
1-996-00-Trfs from Capital Rsvs	Not used this year		41,111	-
Total Revenues		0.09 %	555,111	555,611
Expenses				
2-520-00-Interest on LT Debt	Decreased	3.22 %	253,026	244,878
2-521-00-LT Debt Principal	Increased	2.72 %	299,085	307,233
2-996-00-Trfs to Capital Rsvs	Increased	0.94 %	53,000	53,500
Total Expenses		0.08 %	605,111	605,611

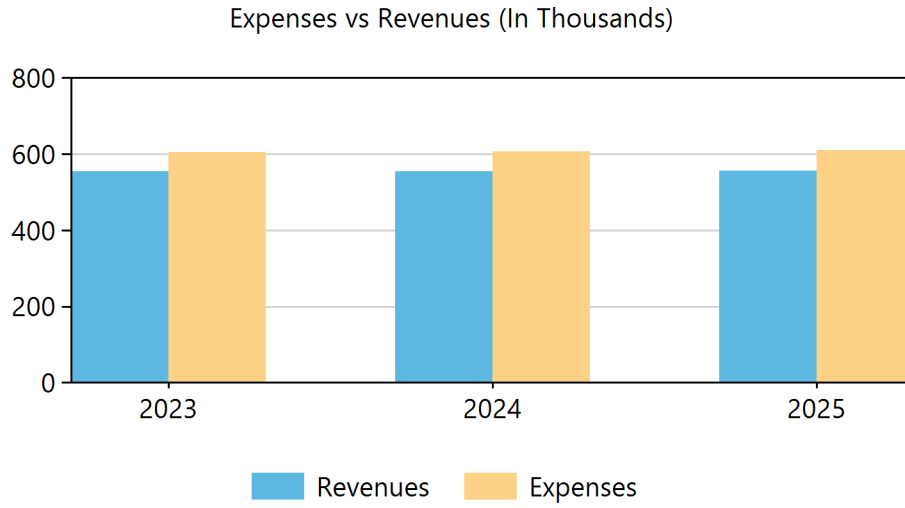
Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Revenues					
1-110-00-Recreation Levy	387,500	389,500	391,500	-	-
1-892-00-Trfs from Other Lcl Govt	146,250	164,500	164,500	-	-
1-995-00-Trfs from Operating Rsvs	21,861	-	-	-	-
Total Revenues	555,611	554,000	556,000	-	-
% Increase		(0.29%)	0.36%	(100.00%)	0.00%
Expenses					
2-520-00-Interest on LT Debt	244,878	236,507	227,909	-	-
2-521-00-LT Debt Principal	307,233	315,603	324,202	-	-
2-996-00-Trfs to Capital Rsvs	53,500	55,500	57,500	-	-
Total Expenses	605,611	607,610	609,611	-	-
% Increase		0.33%	0.33%	(100.00%)	0.00%
Net Total	(50,000)	(53,610)	(53,611)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Rec Centre

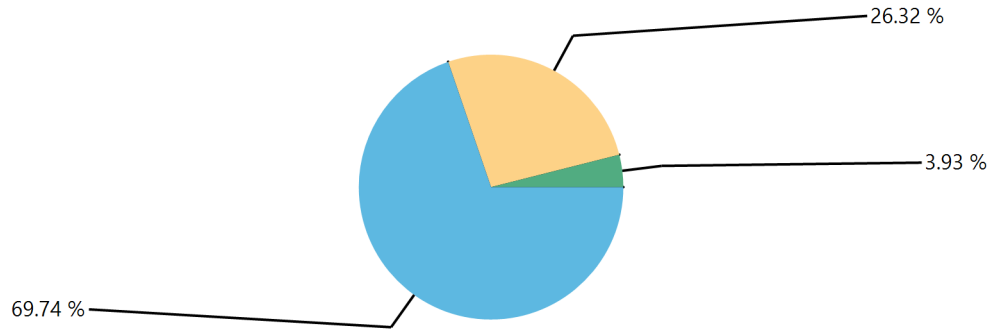


Budget Pie Charts

Multiple Costing Center Summary

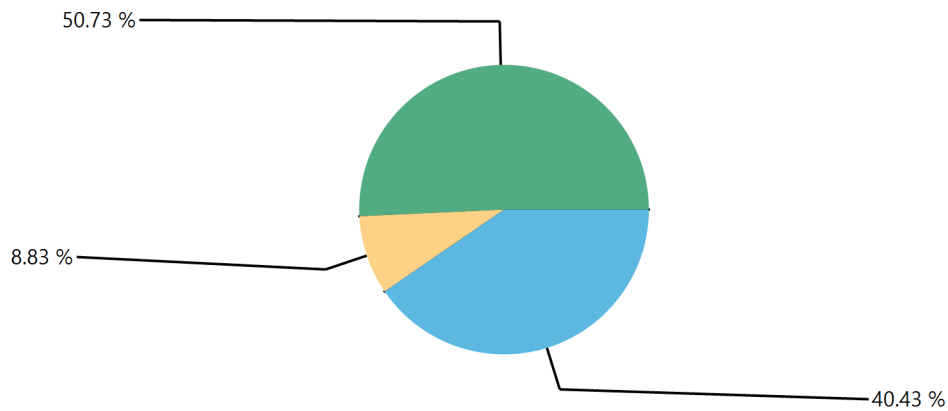
Rec Centre

Revenues



- 1-100 - Taxation
- 1-800 - Government Transfers Revenue
- 1-900 - Transfer from Reserves

Expenses



- 2-500 - Interest on Long Term Debt
- 2-900 - Transfer to Reserves
- 2-521 - Principal Debt Repayments

Multiple Costing Center Summary

Sports Fields

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-205-00-Department Sales (1)	New this year		-	10,000
1-995-00-Trfs from Operating Rsvs	New this year		-	12,000
Total Revenues			-	22,000
Expenses				
2-236-00-Building Repairs	New this year		-	12,000
2-339-00-Power	New this year		-	15,000
2-341-00-Municipal Utilities	New this year		-	30,000
Total Expenses			-	57,000

Budget 5 Year Forecast

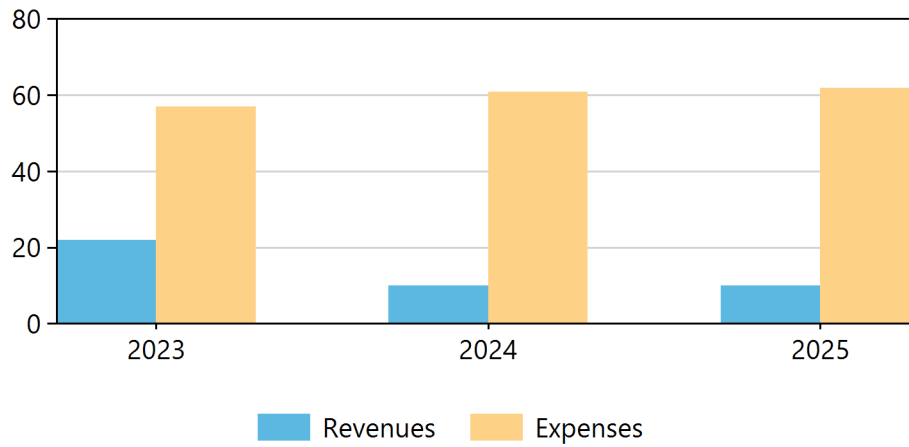
	2023	2024	2025	2026	2027
Revenues					
1-205-00-Department Sales (1)	10,000	10,000	10,000	-	-
1-995-00-Trfs from Operating Rsvs	12,000	-	-	-	-
Total Revenues	22,000	10,000	10,000	-	-
% Increase		(54.55%)	0.00%	(100.00%)	0.00%
Expenses					
2-236-00-Building Repairs	12,000	-	-	-	-
2-339-00-Power	15,000	30,000	30,000	-	-
2-341-00-Municipal Utilities	30,000	30,900	31,827	-	-
Total Expenses	57,000	60,900	61,827	-	-
% Increase		6.84%	1.52%	(100.00%)	0.00%
Net Total	(35,000)	(50,900)	(51,827)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Sports Fields

Expenses vs Revenues (In Thousands)

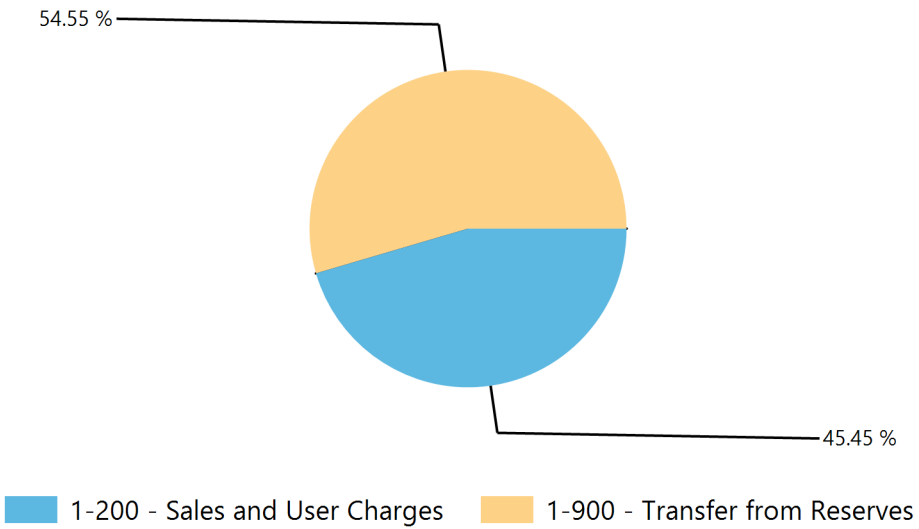


Budget Pie Charts

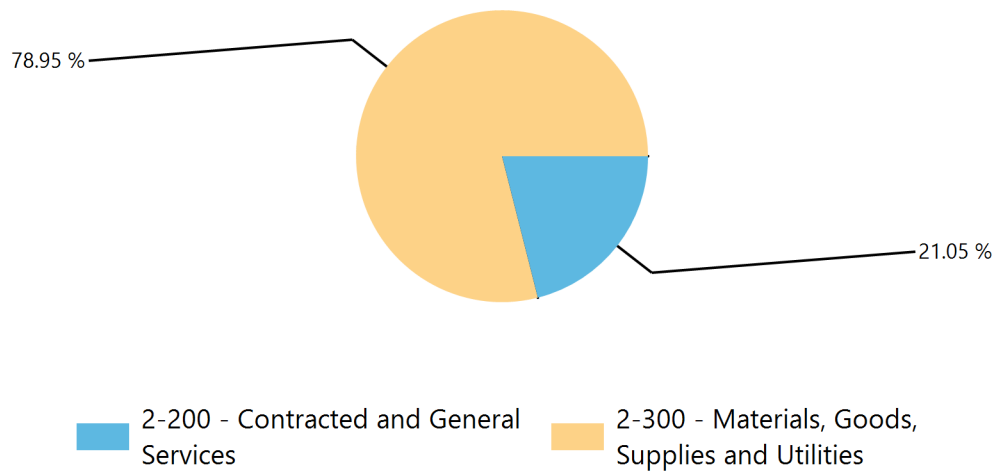
Multiple Costing Center Summary

Sports Fields

Revenues



Expenses



Multiple Costing Center Summary

Facilities General

Budget Prior Year Comparison

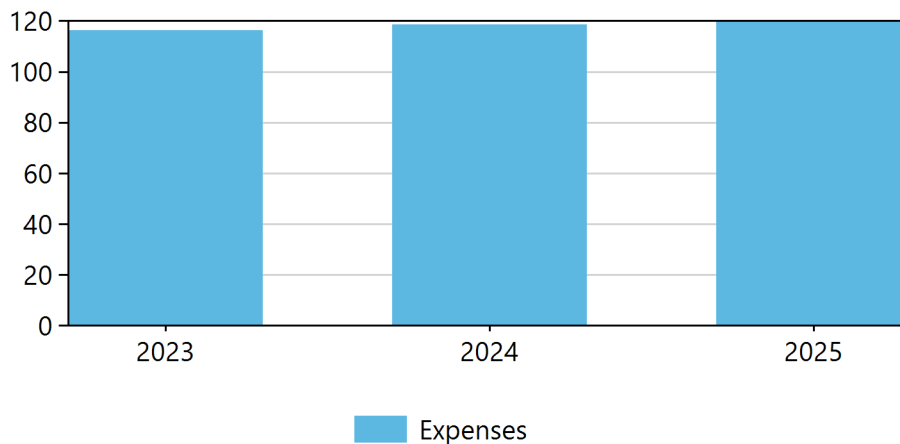
Object	Changes	Percent Change	2022 Amount	2023 Amount
Expenses				
2-120-00-Perm Salaries & Wages	Increased	3.82 %	43,284	44,939
2-130-00-Benefits	Decreased	2.35 %	9,839	9,608
2-131-00-WCB	Increased	41.64 %	281	398
2-226-00-Subs & Memberships	Unchanged	0.00 %	1,000	1,000
2-234-00-Contracted Services	Unchanged	0.00 %	60,000	60,000
2-331-00-Uniforms	Unchanged	0.00 %	500	500
Total Expenses		1.34 %	114,904	116,445

Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Expenses					
2-120-00-Perm Salaries & Wages	44,939	46,752	47,782	-	-
2-130-00-Benefits	9,608	9,869	10,016	-	-
2-131-00-WCB	398	414	423	-	-
2-226-00-Subs & Memberships	1,000	1,000	1,000	-	-
2-234-00-Contracted Services	60,000	60,000	60,000	-	-
2-331-00-Uniforms	500	500	500	-	-
Total Expenses	116,445	118,535	119,721	-	-
% Increase		1.79%	1.00%	(100.00%)	0.00%
Net Total	(116,445)	(118,535)	(119,721)	-	-

Budget Multi Year Forecast Graph

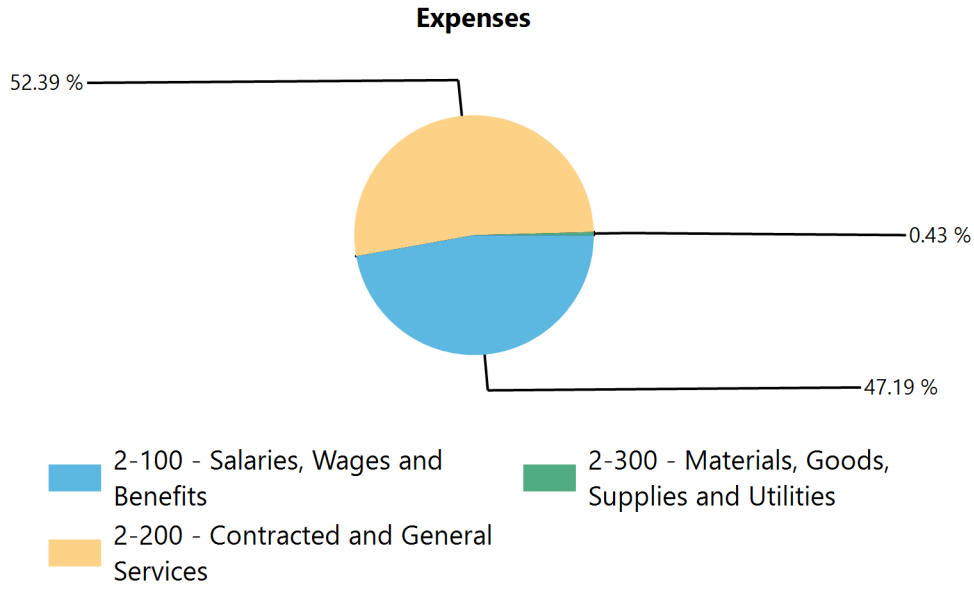
Expenses vs Revenues (In Thousands)



Multiple Costing Center Summary

Facilities General

Budget Pie Charts



Multiple Costing Center Summary

Community Centre

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-202-00-Rentals & Leases	Unchanged	0.00 %	20,000	20,000
1-995-00-Trfs from Operating Rsvs	New this year		-	12,000
Total Revenues		60.00 %	20,000	32,000
Expenses				
2-223-00-Telecommunications	New this year		-	225
2-234-00-Contracted Services	New this year		-	1,000
2-235-00-Cleaning	Increased	50.00 %	5,000	7,500
2-236-00-Building Repairs	Increased	300.00 %	4,000	16,000
2-241-00-Insurance Premiums	Decreased	16.67 %	3,000	2,500
2-328-00-Equipment & Furnishings	Decreased	37.50 %	4,000	2,500
2-330-00-Janitorial Supplies	Unchanged	0.00 %	2,500	2,500
2-335-00-Parts & Accessories	Unchanged	0.00 %	2,500	2,500
2-338-00-Natural Gas	Increased	66.67 %	3,000	5,000
2-339-00-Power	Increased	12.50 %	8,000	9,000
2-341-00-Municipal Utilities	Increased	112.50 %	2,000	4,250
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		38.72 %	49,000	67,975

Budget 5 Year Forecast

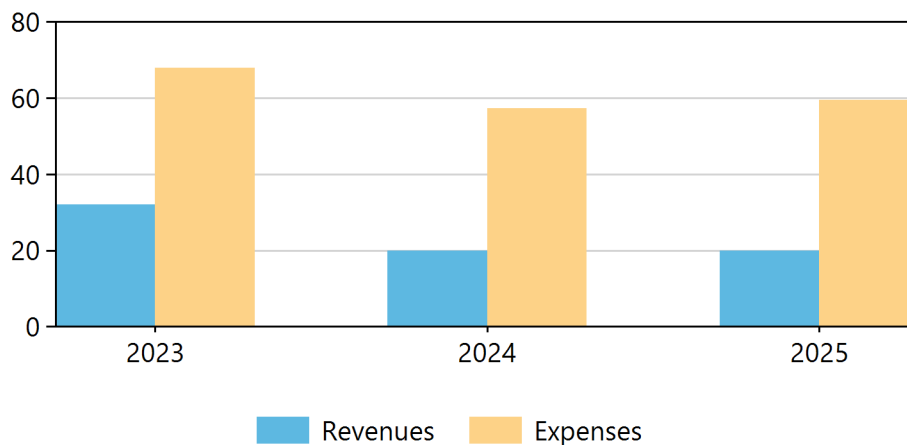
Multiple Costing Center Summary

Community Centre

	2023	2024	2025	2026	2027
Revenues					
1-202-00-Rentals & Leases	20,000	20,000	20,000	-	-
1-995-00-Trfs from Operating Rsvs	12,000	-	-	-	-
Total Revenues	32,000	20,000	20,000	-	-
% Increase		(37.50%)	0.00%	(100.00%)	0.00%
Expenses					
2-223-00-Telecommunications	225	225	225	-	-
2-234-00-Contracted Services	1,000	1,000	1,000	-	-
2-235-00-Cleaning	7,500	7,500	7,500	-	-
2-236-00-Building Repairs	16,000	4,000	4,000	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-328-00-Equipment & Furnishings	2,500	2,500	2,500	-	-
2-330-00-Janitorial Supplies	2,500	2,500	2,500	-	-
2-335-00-Parts & Accessories	2,500	2,500	2,500	-	-
2-338-00-Natural Gas	5,000	5,150	5,305	-	-
2-339-00-Power	9,000	9,240	10,146	-	-
2-341-00-Municipal Utilities	4,250	4,377	4,509	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	67,975	57,367	59,441	-	-
% Increase		(15.61%)	3.62%	(100.00%)	0.00%
Net Total	(35,975)	(37,367)	(39,441)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

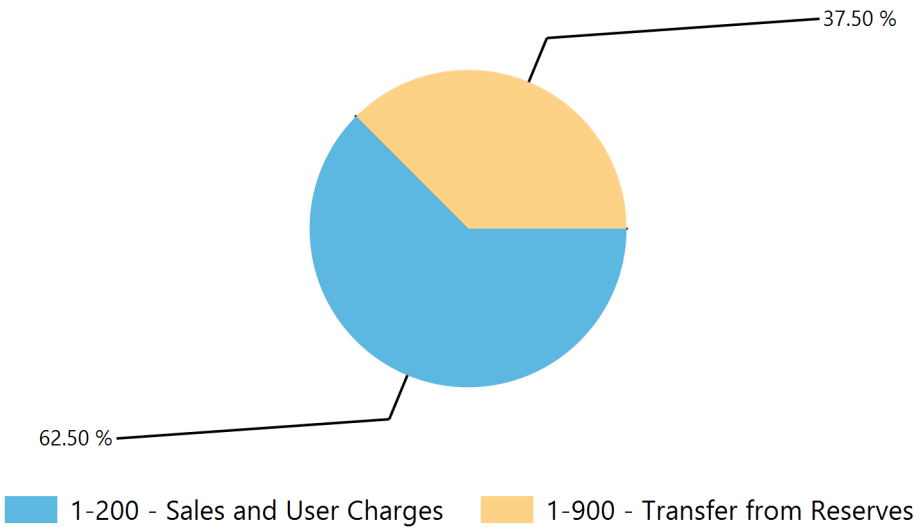


Budget Pie Charts

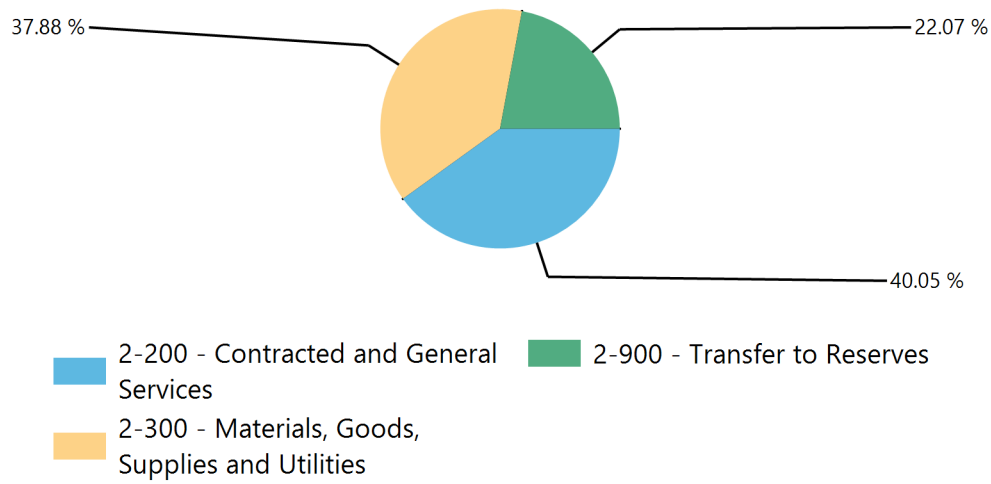
Multiple Costing Center Summary

Community Centre

Revenues



Expenses



Multiple Costing Center Summary

Community Hub

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Increased	4.17 %	12,000	12,500
1-201-00-Programs	New this year		-	1,500
1-202-00-Rentals & Leases	Increased	26.43 %	28,000	35,400
Total Revenues		23.50 %	40,000	49,400
Expenses				
2-235-00-Cleaning	Not used this year		9,000	-
2-236-00-Building Repairs	Decreased	25.00 %	4,000	3,000
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-330-00-Janitorial Supplies	Decreased	55.56 %	2,250	1,000
2-335-00-Parts & Accessories	Increased	33.33 %	1,500	2,000
2-338-00-Natural Gas	Increased	66.67 %	3,000	5,000
2-339-00-Power	Unchanged	0.00 %	10,000	10,000
2-341-00-Municipal Utilities	Unchanged	0.00 %	1,500	1,500
2-520-00-Interest on LT Debt	Decreased	19.96 %	2,746	2,198
2-521-00-LT Debt Principal	Increased	2.82 %	19,403	19,951
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		11.72 %	70,399	62,149

Budget 5 Year Forecast

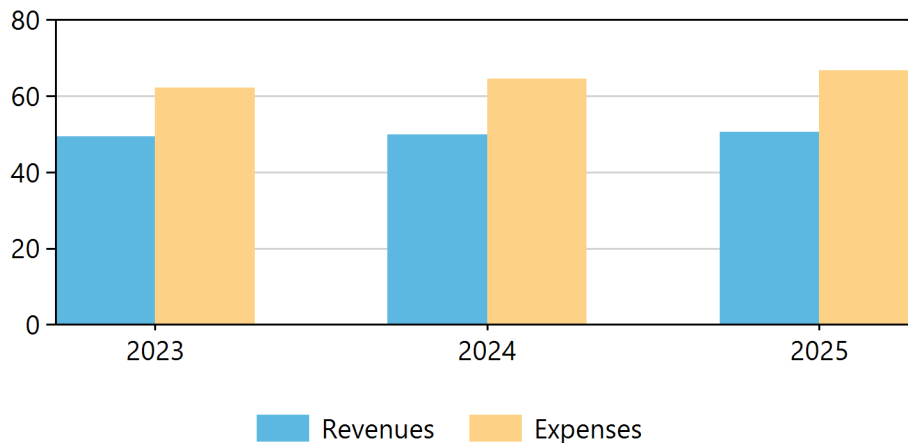
Multiple Costing Center Summary

Community Hub

	2023	2024	2025	2026	2027
Revenues					
1-200-00-General Sales & Services	12,500	12,500	12,500	-	-
1-201-00-Programs	1,500	1,500	1,500	-	-
1-202-00-Rentals & Leases	35,400	36,000	36,600	-	-
Total Revenues	49,400	50,000	50,600	-	-
% Increase		1.21%	1.20%	(100.00%)	0.00%
Expenses					
2-236-00-Building Repairs	3,000	3,000	3,000	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-330-00-Janitorial Supplies	1,000	1,000	1,000	-	-
2-335-00-Parts & Accessories	2,000	2,000	2,000	-	-
2-338-00-Natural Gas	5,000	5,150	5,304	-	-
2-339-00-Power	10,000	11,300	12,433	-	-
2-341-00-Municipal Utilities	1,500	1,545	1,591	-	-
2-520-00-Interest on LT Debt	2,198	1,634	1,055	-	-
2-521-00-LT Debt Principal	19,951	20,514	21,094	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	62,149	64,518	66,733	-	-
% Increase		3.81%	3.43%	(100.00%)	0.00%
Net Total	(12,749)	(14,518)	(16,133)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

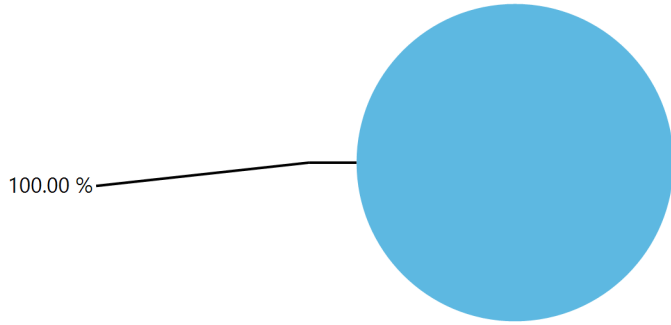


Budget Pie Charts

Multiple Costing Center Summary

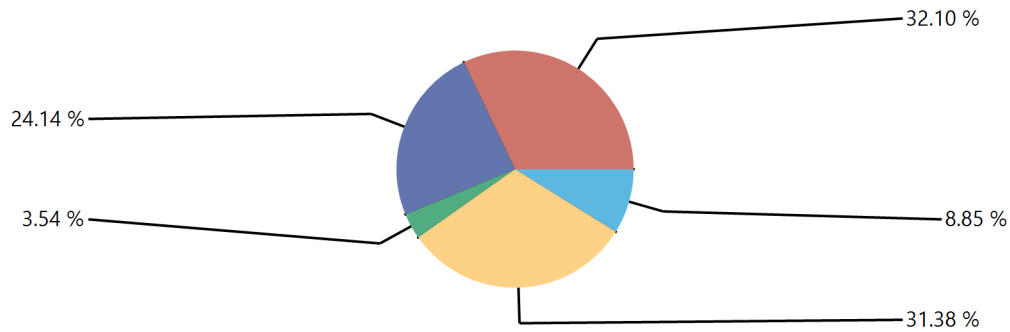
Community Hub

Revenues



1-200 - Sales and User Charges

Expenses



2-200 - Contracted and General Services

2-300 - Materials, Goods, Supplies and Utilities

2-500 - Interest on Long Term Debt

2-900 - Transfer to Reserves

2-521 - Principal Debt Repayments

Multiple Costing Center Summary

Museum

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-202-00-Rentals & Leases	Unchanged	0.00 %	6,000	6,000
Total Revenues		0.00 %	6,000	6,000
Expenses				
2-223-00-Telecommunications	New this year		-	875
2-230-00-Assessment & Inspections	Increased	25.00 %	4,000	5,000
2-235-00-Cleaning	Unchanged	0.00 %	9,000	9,000
2-236-00-Building Repairs	Decreased	10.00 %	10,000	9,000
2-241-00-Insurance Premiums	Increased	87.50 %	4,000	7,500
2-330-00-Janitorial Supplies	Decreased	34.78 %	2,300	1,500
2-335-00-Parts & Accessories	Unchanged	0.00 %	2,500	2,500
2-338-00-Natural Gas	Increased	75.00 %	4,000	7,000
2-339-00-Power	Increased	12.50 %	8,000	9,000
2-341-00-Municipal Utilities	Unchanged	0.00 %	2,000	2,000
2-893-00-Trfs to Lcl Bds & Agcs	Increased	1.67 %	30,000	30,500
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		8.89 %	90,800	98,875

Budget 5 Year Forecast

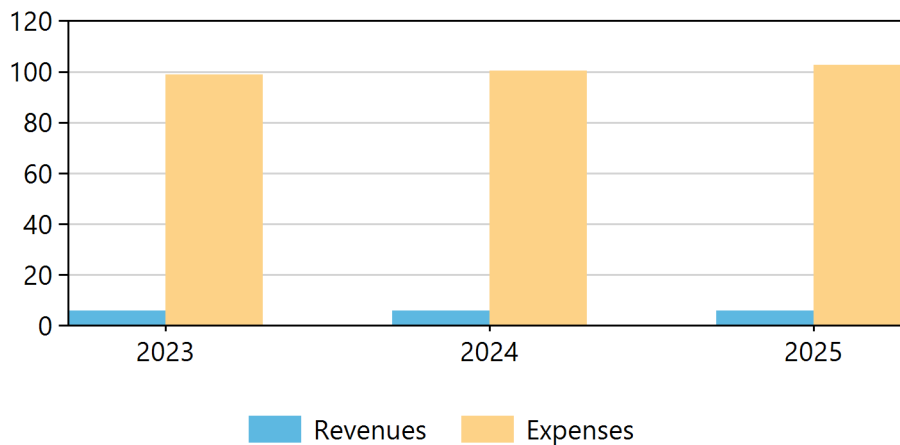
Multiple Costing Center Summary

Museum

	2023	2024	2025	2026	2027
Revenues					
1-202-00-Rentals & Leases	6,000	6,000	6,000	-	-
Total Revenues	6,000	6,000	6,000	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-223-00-Telecommunications	875	875	875	-	-
2-230-00-Assessment & Inspections	5,000	5,000	5,000	-	-
2-235-00-Cleaning	9,000	9,000	9,000	-	-
2-236-00-Building Repairs	9,000	9,000	9,000	-	-
2-241-00-Insurance Premiums	7,500	7,875	8,000	-	-
2-330-00-Janitorial Supplies	1,500	1,500	1,500	-	-
2-335-00-Parts & Accessories	2,500	2,500	2,500	-	-
2-338-00-Natural Gas	7,000	7,210	7,426	-	-
2-339-00-Power	9,000	9,240	10,150	-	-
2-341-00-Municipal Utilities	2,000	2,060	2,122	-	-
2-893-00-Trfs to Lcl Bds & Agcs	30,500	30,500	30,500	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	98,875	100,510	102,573	-	-
% Increase		1.65%	2.05%	(100.00%)	0.00%
Net Total	(92,875)	(94,510)	(96,573)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

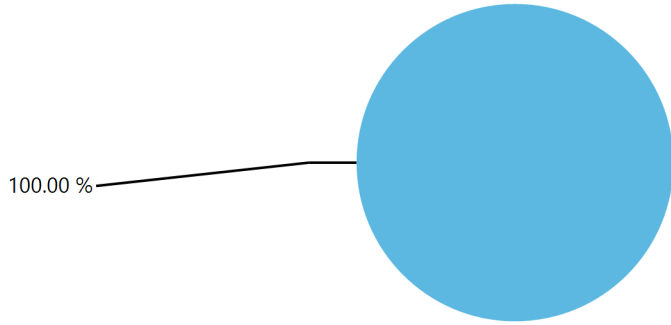


Budget Pie Charts

Multiple Costing Center Summary

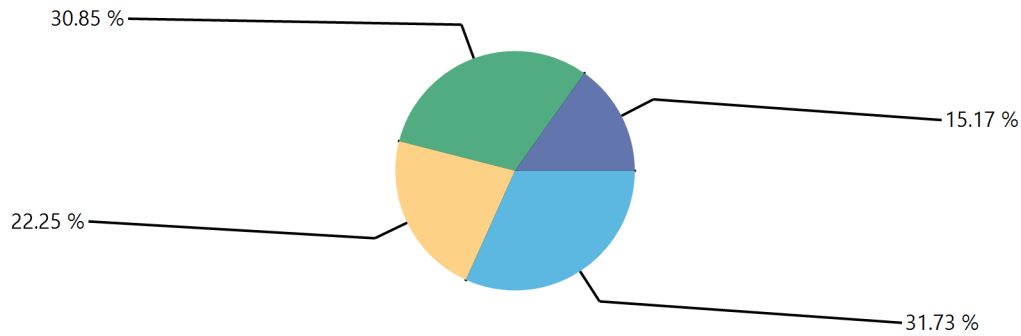
Museum

Revenues



1-200 - Sales and User Charges

Expenses



2-200 - Contracted and General Services

2-300 - Materials, Goods, Supplies and Utilities

2-800 - Government Transfers Expense

2-900 - Transfer to Reserves

Multiple Costing Center Summary

Picnic Shelter

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-202-00-Rentals & Leases	Unchanged	0.00 %	12,000	12,000
Total Revenues		0.00 %	12,000	12,000
Expenses				
2-223-00-Telecommunications	Not used this year		900	-
2-234-00-Contracted Services	Unchanged	0.00 %	1,000	1,000
2-235-00-Cleaning	Increased	100.00 %	2,500	5,000
2-236-00-Building Repairs	Increased	66.67 %	1,500	2,500
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-330-00-Janitorial Supplies	Not used this year		1,500	-
2-335-00-Parts & Accessories	Increased	50.00 %	1,000	1,500
2-338-00-Natural Gas	Unchanged	0.00 %	1,000	1,000
2-339-00-Power	Increased	33.33 %	3,000	4,000
2-341-00-Municipal Utilities	Decreased	33.33 %	1,500	1,000
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		8.41 %	30,900	33,500

Budget 5 Year Forecast

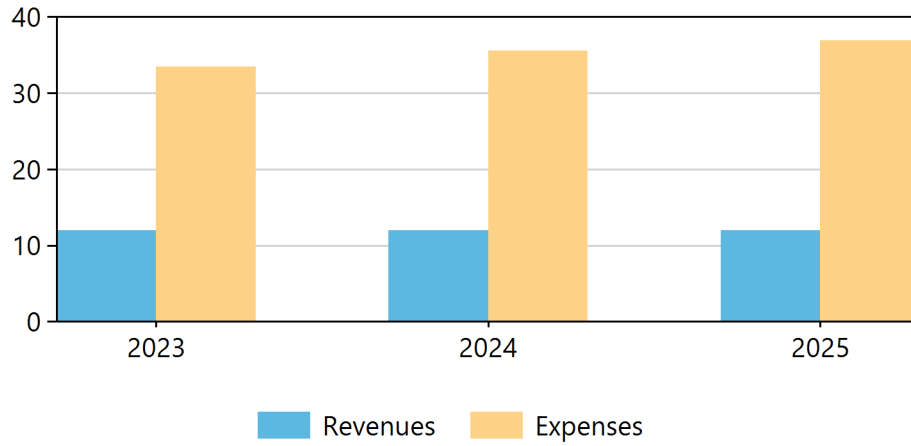
	2023	2024	2025	2026	2027
Revenues					
1-202-00-Rentals & Leases	12,000	12,000	12,000	-	-
Total Revenues	12,000	12,000	12,000	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-234-00-Contracted Services	1,000	1,000	1,000	-	-
2-235-00-Cleaning	5,000	5,000	5,000	-	-
2-236-00-Building Repairs	2,500	2,500	2,500	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-335-00-Parts & Accessories	1,500	1,500	1,500	-	-
2-338-00-Natural Gas	1,000	1,030	1,061	-	-
2-339-00-Power	4,000	5,120	5,575	-	-
2-341-00-Municipal Utilities	1,000	1,030	1,061	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	33,500	35,555	36,953	-	-
% Increase		6.13%	3.93%	(100.00%)	0.00%
Net Total	(21,500)	(23,555)	(24,953)	-	-

Multiple Costing Center Summary

Picnic Shelter

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

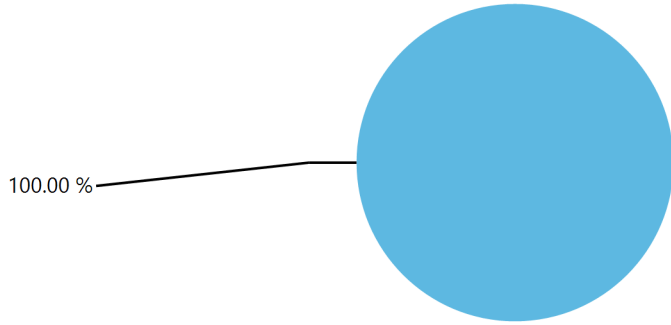


Budget Pie Charts

Multiple Costing Center Summary

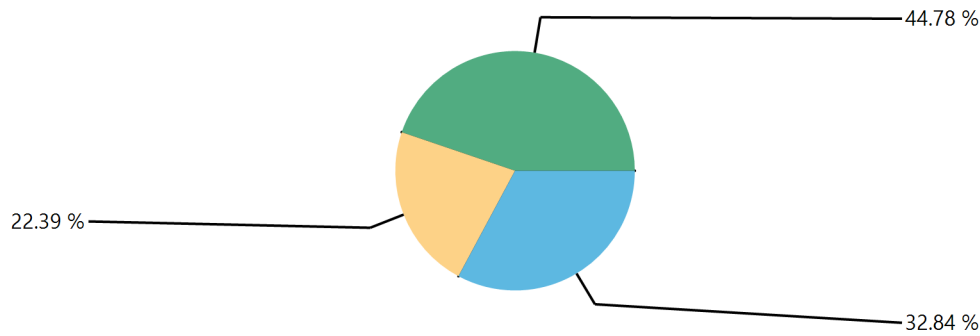
Picnic Shelter

Revenues



1-200 - Sales and User Charges

Expenses



2-200 - Contracted and General Services
2-300 - Materials, Goods, Supplies and Utilities
2-900 - Transfer to Reserves

Multiple Costing Center Summary

Seniors Centre

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Expenses				
2-223-00-Telecommunications	New this year		-	225
2-236-00-Building Repairs	Unchanged	0.00 %	1,000	1,000
2-241-00-Insurance Premiums	Increased	25.00 %	2,000	2,500
2-328-00-Equipment & Furnishings	Not used this year		2,500	-
2-335-00-Parts & Accessories	Increased	250.00 %	1,000	3,500
2-338-00-Natural Gas	Increased	33.33 %	3,000	4,000
2-339-00-Power	Increased	33.33 %	3,000	4,000
2-341-00-Municipal Utilities	Unchanged	0.00 %	1,500	1,500
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		9.40 %	29,000	31,725

Budget 5 Year Forecast

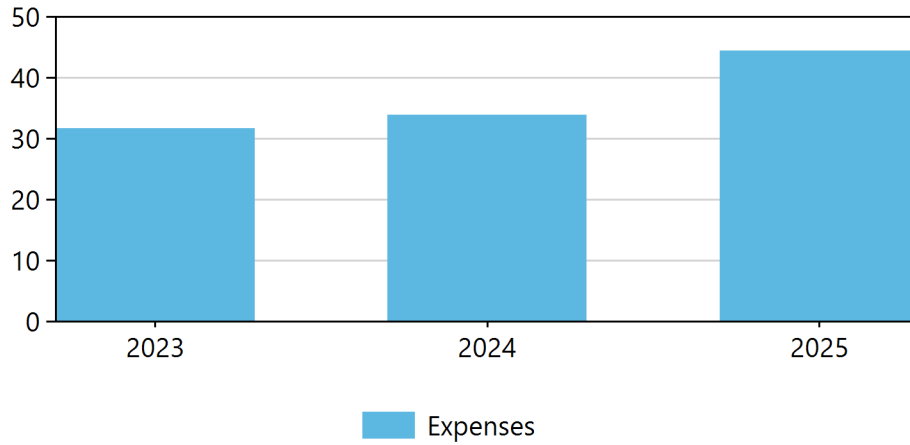
	2023	2024	2025	2026	2027
Expenses					
2-223-00-Telecommunications	225	225	225	-	-
2-236-00-Building Repairs	1,000	1,000	10,000	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-335-00-Parts & Accessories	3,500	3,500	3,500	-	-
2-338-00-Natural Gas	4,000	4,120	4,244	-	-
2-339-00-Power	4,000	5,120	5,600	-	-
2-341-00-Municipal Utilities	1,500	1,545	1,591	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	31,725	33,885	44,416	-	-
% Increase		6.81%	31.08%	(100.00%)	0.00%
Net Total	(31,725)	(33,885)	(44,416)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

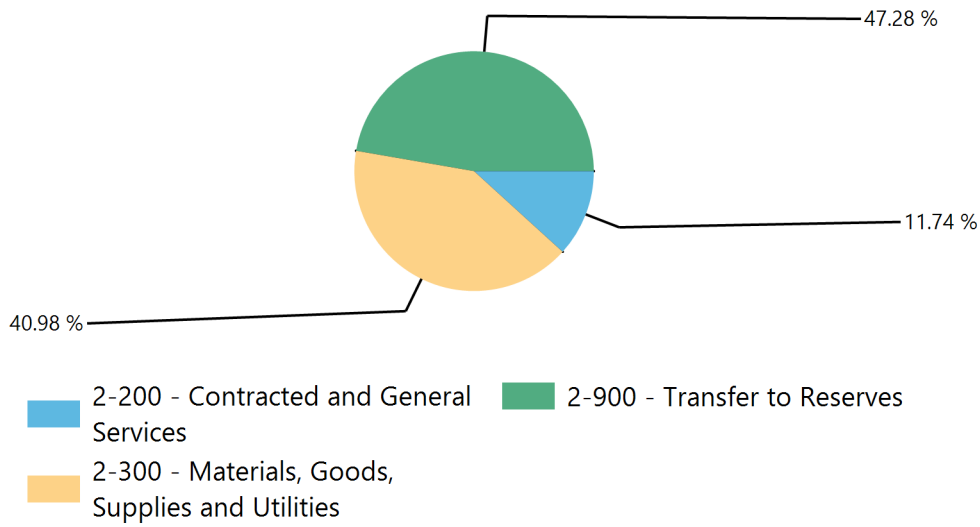
Seniors Centre

Expenses vs Revenues (In Thousands)



Budget Pie Charts

Expenses



Multiple Costing Center Summary

Parks General

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Not used this year		5,000	-
1-205-00-Department Sales (1)	Increased	7.69 %	6,500	7,000
1-206-00-Department Sales (2)	Unchanged	0.00 %	9,000	9,000
1-995-00-Trfs from Operating Rsvs	New this year		-	5,000
Total Revenues		2.44 %	20,500	21,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	78.88 %	206,066	368,621
2-122-00-Seasonal Wages	Increased	61.74 %	63,135	102,116
2-130-00-Benefits	Increased	57.77 %	61,576	97,147
2-131-00-WCB	Increased	139.09 %	1,750	4,184
2-222-00-Postage & Freight	New this year		-	500
2-223-00-Telecommunications	New this year		-	1,300
2-224-00-Travel & Accommodations	Unchanged	0.00 %	2,000	2,000
2-225-00-Conferences	Unchanged	0.00 %	2,000	2,000
2-226-00-Subs & Memberships	Increased	33.33 %	750	1,000
2-227-00-Training & Education	Unchanged	0.00 %	4,000	4,000
2-230-00-Assessment & Inspections	Unchanged	0.00 %	3,500	3,500
2-234-00-Contracted Services	Unchanged	0.00 %	28,000	28,000
2-237-00-Equipment & Vehicle RM	Unchanged	0.00 %	2,500	2,500
2-238-00-Road Repairs	Unchanged	0.00 %	5,000	5,000
2-240-00-Rentals	Unchanged	0.00 %	7,500	7,500
2-241-00-Insurance Premiums	Decreased	68.75 %	8,000	2,500
2-245-00-Department Expense	New this year		-	12,000
2-328-00-Equipment & Furnishings	Increased	33.33 %	15,000	20,000
2-329-00-First Aid, Safety & PPE	Unchanged	0.00 %	5,000	5,000
2-330-00-Janitorial Supplies	Unchanged	0.00 %	1,500	1,500
2-331-00-Uniforms	Unchanged	0.00 %	1,500	1,500
2-332-00-Chemicals	Unchanged	0.00 %	30,000	30,000
2-333-00-Construction Materials	Increased	500.00 %	10,000	60,000
2-335-00-Parts & Accessories	Unchanged	0.00 %	85,000	85,000
2-338-00-Natural Gas	Unchanged	0.00 %	5,000	5,000
2-339-00-Power	Increased	5.56 %	18,000	19,000
2-340-00-Water	Unchanged	0.00 %	6,000	6,000
2-341-00-Municipal Utilities	Decreased	28.57 %	35,000	25,000
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	100,000	100,000
Total Expenses		41.55 %	707,777	1,001,868

Budget 5 Year Forecast

Multiple Costing Center Summary

Parks General

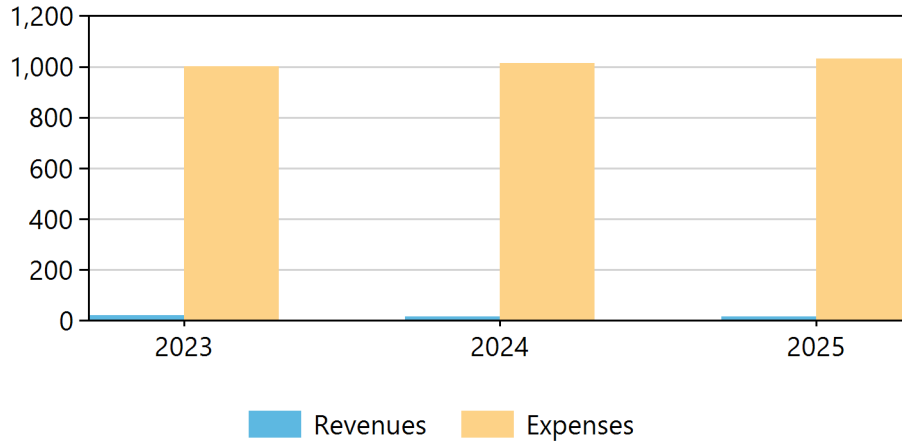
	2023	2024	2025	2026	2027
Revenues					
1-205-00-Department Sales (1)	7,000	7,000	7,000	-	-
1-206-00-Department Sales (2)	9,000	9,500	10,000	-	-
1-995-00-Trfs from Operating Rsvs	5,000	-	-	-	-
Total Revenues	21,000	16,500	17,000	-	-
% Increase		(21.43%)	3.03%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	368,621	377,087	383,196	-	-
2-122-00-Seasonal Wages	102,116	103,648	105,200	-	-
2-130-00-Benefits	97,147	98,399	99,265	-	-
2-131-00-WCB	4,184	4,273	4,341	-	-
2-222-00-Postage & Freight	500	500	500	-	-
2-223-00-Telecommunications	1,300	1,300	1,300	-	-
2-224-00-Travel & Accommodations	2,000	2,000	2,000	-	-
2-225-00-Conferences	2,000	2,000	2,000	-	-
2-226-00-Subs & Memberships	1,000	1,000	1,000	-	-
2-227-00-Training & Education	4,000	4,000	4,000	-	-
2-230-00-Assessment & Inspections	3,500	3,500	3,500	-	-
2-234-00-Contracted Services	28,000	28,000	28,000	-	-
2-237-00-Equipment & Vehicle RM	2,500	2,500	2,500	-	-
2-238-00-Road Repairs	5,000	5,000	5,000	-	-
2-240-00-Rentals	7,500	7,500	7,500	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-245-00-Department Expense	12,000	12,000	12,000	-	-
2-328-00-Equipment & Furnishings	20,000	15,000	15,000	-	-
2-329-00-First Aid, Safety & PPE	5,000	5,000	5,000	-	-
2-330-00-Janitorial Supplies	1,500	1,500	1,500	-	-
2-331-00-Uniforms	1,500	1,500	1,500	-	-
2-332-00-Chemicals	30,000	30,000	30,000	-	-
2-333-00-Construction Materials	60,000	60,000	60,000	-	-
2-335-00-Parts & Accessories	85,000	85,000	85,000	-	-
2-338-00-Natural Gas	5,000	5,150	5,304	-	-
2-339-00-Power	19,000	19,540	21,600	-	-
2-340-00-Water	6,000	6,000	6,000	-	-
2-341-00-Municipal Utilities	25,000	25,750	26,522	-	-
2-996-00-Trfs to Capital Rsvs	100,000	105,000	110,175	-	-
Total Expenses	1,001,868	1,014,772	1,031,659	-	-
% Increase		1.29%	1.66%	(100.00%)	0.00%
Net Total	(980,868)	(998,272)	(1,014,659)	-	-

Multiple Costing Center Summary

Parks General

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

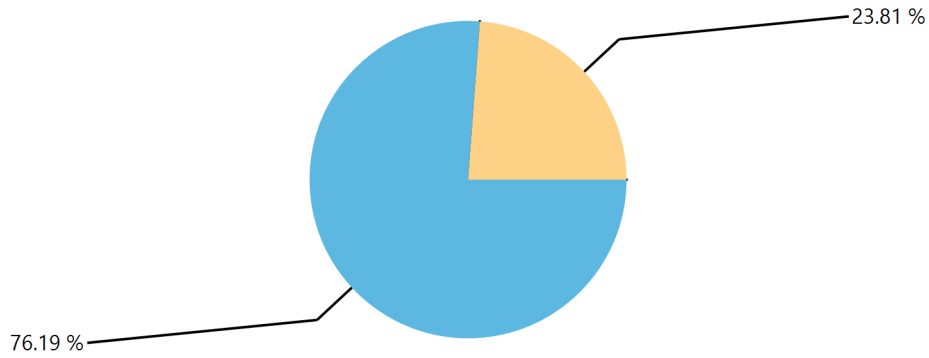


Budget Pie Charts

Multiple Costing Center Summary

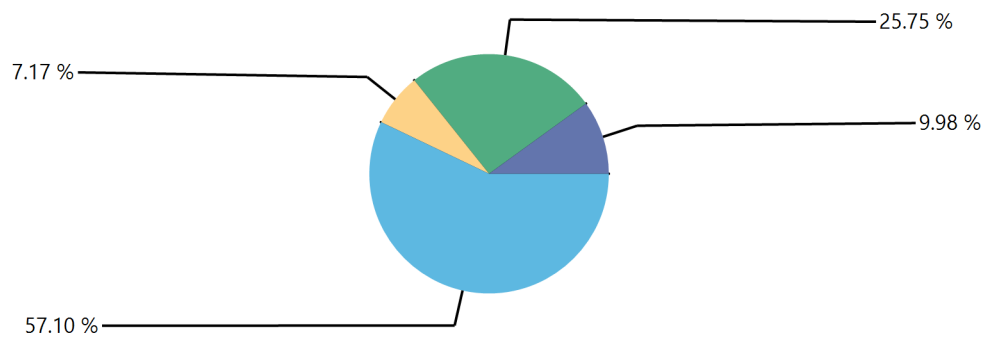
Parks General

Revenues



1-200 - Sales and User Charges 1-900 - Transfer from Reserves

Expenses



2-100 - Salaries, Wages and Benefits 2-300 - Materials, Goods, Supplies and Utilities
2-200 - Contracted and General Services 2-900 - Transfer to Reserves

Multiple Costing Center Summary

Community - Services

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Not used this year		3,500	-
1-700-00-Donations	Increased	233.33 %	1,500	5,000
Total Revenues		0.00 %	5,000	5,000
Expenses				
2-120-00-Perm Salaries & Wages	Increased	12.87 %	172,239	194,408
2-122-00-Seasonal Wages	Increased	1.52 %	15,107	15,336
2-130-00-Benefits	Increased	2.32 %	44,123	45,148
2-131-00-WCB	Increased	53.45 %	1,216	1,866
2-220-00-Advertising	Unchanged	0.00 %	1,000	1,000
2-221-00-Printing & Design	Unchanged	0.00 %	3,000	3,000
2-223-00-Telecommunications	Decreased	6.25 %	800	750
2-224-00-Travel & Accommodations	Unchanged	0.00 %	3,000	3,000
2-225-00-Conferences	Unchanged	0.00 %	1,500	1,500
2-226-00-Subs & Memberships	Decreased	37.50 %	800	500
2-227-00-Training & Education	Unchanged	0.00 %	2,000	2,000
2-240-00-Rentals	Unchanged	0.00 %	500	500
2-241-00-Insurance Premiums	Decreased	28.57 %	3,500	2,500
2-320-00-Programming	Increased	7.95 %	94,300	101,800
2-322-00-Promotional	Decreased	0.33 %	15,050	15,000
2-323-00-Food & Refreshments	Unchanged	0.00 %	5,000	5,000
2-325-00-Office & Stationery	Unchanged	0.00 %	1,500	1,500
2-328-00-Equipment & Furnishings	Unchanged	0.00 %	1,500	1,500
2-420-00-Bank Charges & Interest	Unchanged	0.00 %	500	500
2-893-00-Trfs to Lcl Bds & Agcs	Unchanged	0.00 %	77,000	77,000
Total Expenses		6.80 %	443,635	473,808

Budget 5 Year Forecast

Multiple Costing Center Summary

Community - Services

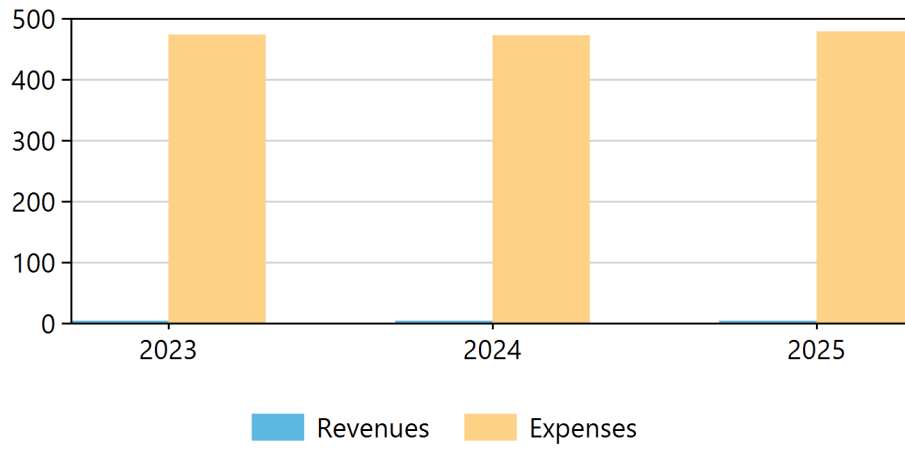
	2023	2024	2025	2026	2027
Revenues					
1-700-00-Donations	5,000	5,000	5,000	-	-
Total Revenues	5,000	5,000	5,000	-	-
% Increase		0.00%	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	194,408	200,198	205,343	-	-
2-122-00-Seasonal Wages	15,336	15,566	15,799	-	-
2-130-00-Benefits	45,148	45,898	46,551	-	-
2-131-00-WCB	1,866	1,919	1,967	-	-
2-220-00-Advertising	1,000	1,000	1,000	-	-
2-221-00-Printing & Design	3,000	3,000	3,000	-	-
2-223-00-Telecommunications	750	750	750	-	-
2-224-00-Travel & Accommodations	3,000	3,000	3,000	-	-
2-225-00-Conferences	1,500	1,500	1,500	-	-
2-226-00-Subs & Memberships	500	500	500	-	-
2-227-00-Training & Education	2,000	2,000	2,000	-	-
2-240-00-Rentals	500	500	500	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-320-00-Programming	101,800	94,300	94,300	-	-
2-322-00-Promotional	15,000	15,000	15,000	-	-
2-323-00-Food & Refreshments	5,000	5,000	5,000	-	-
2-325-00-Office & Stationery	1,500	1,500	1,500	-	-
2-328-00-Equipment & Furnishings	1,500	1,500	1,500	-	-
2-420-00-Bank Charges & Interest	500	500	500	-	-
2-893-00-Trfs to Lcl Bds & Agcs	77,000	77,000	77,000	-	-
Total Expenses	473,808	473,256	479,466	-	-
% Increase		(0.12%)	1.31%	(100.00%)	0.00%
Net Total	(468,808)	(468,256)	(474,466)	-	-

Budget Multi Year Forecast Graph

Multiple Costing Center Summary

Community - Services

Expenses vs Revenues (In Thousands)

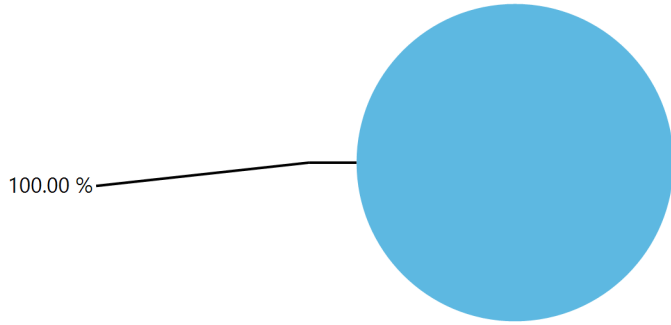


Budget Pie Charts

Multiple Costing Center Summary

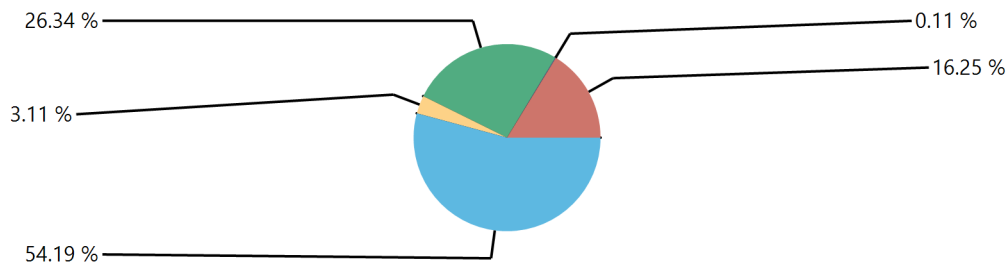
Community - Services

Revenues



1-700 - Other Revenue

Expenses



2-100 - Salaries, Wages and Benefits

2-200 - Contracted and General Services

2-300 - Materials, Goods, Supplies and Utilities

2-400 - Bank Charges and Interest

2-800 - Government Transfers Expense

Multiple Costing Center Summary

Parks - Construction Projects

Multiple Costing Center Summary

Library

Budget Prior Year Comparison

Object	Changes	Percent Change	2022 Amount	2023 Amount
Revenues				
1-200-00-General Sales & Services	Unchanged	0.00 %	3,500	3,500
1-202-00-Rentals & Leases	Increased	39.71 %	8,500	11,875
1-401-00-Overdue Charges	Increased	20.00 %	5,000	6,000
1-890-00-Trfs from Federal Govt	Increased	15.38 %	6,500	7,500
1-891-00-Trfs from Prov Govt	Unchanged	0.00 %	42,000	42,000
1-892-00-Trfs from Other Lcl Govt	Unchanged	0.00 %	36,000	36,000
1-893-00-Trfs from Lcl Bds & Agcs	Increased	60.00 %	1,000	1,600
1-996-00-Trfs from Capital Rsvs	Unchanged	0.00 %	10,000	10,000
Total Revenues		5.31 %	112,500	118,475
Expenses				
2-120-00-Perm Salaries & Wages	Increased	6.23 %	195,276	207,432
2-121-00-Part Time & Casual Wages	Increased	3.81 %	29,767	30,901
2-130-00-Benefits	Decreased	2.57 %	59,827	58,290
2-131-00-WCB	Increased	44.50 %	1,463	2,114
2-220-00-Advertising	Increased	16.67 %	300	350
2-222-00-Postage & Freight	Unchanged	0.00 %	50	50
2-223-00-Telecommunications	Decreased	40.91 %	2,200	1,300
2-224-00-Travel & Accommodations	Increased	4.13 %	6,050	6,300
2-225-00-Conferences	Increased	80.00 %	1,225	2,205
2-226-00-Subs & Memberships	Unchanged	0.00 %	425	425
2-227-00-Training & Education	Unchanged	0.00 %	1,150	1,150
2-231-00-IT Services	New this year		-	1,425
2-234-00-Contracted Services	Decreased	78.19 %	12,700	2,770
2-235-00-Cleaning	Increased	0.75 %	28,000	28,210
2-236-00-Building Repairs	Increased	571.43 %	1,750	11,750
2-237-00-Equipment & Vehicle RM	Not used this year		500	-
2-240-00-Rentals	Unchanged	0.00 %	2,150	2,150
2-241-00-Insurance Premiums	Decreased	58.33 %	6,000	2,500
2-320-00-Programming	Increased	7.18 %	2,090	2,240
2-321-00-Media Materials	Increased	4.84 %	6,200	6,500
2-322-00-Promotional	Increased	15.00 %	2,000	2,300
2-323-00-Food & Refreshments	Increased	13.33 %	750	850
2-325-00-Office & Stationery	Increased	11.11 %	3,915	4,350
2-327-00-IT Equipment & Supplies	Increased	66.67 %	3,300	5,500
2-328-00-Equipment & Furnishings	Increased	6.25 %	4,000	4,250
2-330-00-Janitorial Supplies	Increased	7.69 %	1,300	1,400
2-335-00-Parts & Accessories	Unchanged	0.00 %	1,500	1,500
2-338-00-Natural Gas	Increased	66.67 %	3,000	5,000
2-339-00-Power	Increased	30.00 %	10,000	13,000
2-341-00-Municipal Utilities	Increased	128.57 %	1,750	4,000

Multiple Costing Center Summary

Library

Object	Changes	Percent Change	2022 Amount	2023 Amount
2-420-00-Bank Charges & Interest	Increased	46.67 %	750	1,100
2-893-00-Trfs to Lcl Bds & Agcs	Increased	0.38 %	104,600	105,000
2-996-00-Trfs to Capital Rsvs	Unchanged	0.00 %	15,000	15,000
Total Expenses		4.39 %	508,988	531,312

Budget 5 Year Forecast

	2023	2024	2025	2026	2027
Revenues					
1-200-00-General Sales & Services	3,500	3,500	3,500	-	-
1-202-00-Rentals & Leases	11,875	11,875	11,875	-	-
1-401-00-Overdue Charges	6,000	6,000	6,000	-	-
1-890-00-Trfs from Federal Govt	7,500	7,500	7,500	-	-
1-891-00-Trfs from Prov Govt	42,000	42,000	42,000	-	-
1-892-00-Trfs from Other Lcl Govt	36,000	36,000	36,000	-	-
1-893-00-Trfs from Lcl Bds & Agcs	1,600	1,600	1,600	-	-
1-996-00-Trfs from Capital Rsvs	10,000	-	-	-	-
Total Revenues	118,475	108,475	108,475	-	-
% Increase		(8.44%)	0.00%	(100.00%)	0.00%
Expenses					
2-120-00-Perm Salaries & Wages	207,432	214,746	222,332	-	-
2-121-00-Part Time & Casual Wages	30,901	31,766	32,663	-	-
2-130-00-Benefits	58,290	59,638	61,029	-	-
2-131-00-WCB	2,114	2,188	2,263	-	-
2-220-00-Advertising	350	350	350	-	-
2-222-00-Postage & Freight	50	50	50	-	-
2-223-00-Telecommunications	1,300	1,300	1,300	-	-
2-224-00-Travel & Accommodations	6,300	6,300	6,300	-	-
2-225-00-Conferences	2,205	2,205	2,205	-	-
2-226-00-Subs & Memberships	425	425	425	-	-
2-227-00-Training & Education	1,150	1,150	1,150	-	-
2-231-00-IT Services	1,425	1,425	1,425	-	-
2-234-00-Contracted Services	2,770	2,770	2,770	-	-
2-235-00-Cleaning	28,210	28,760	28,760	-	-
2-236-00-Building Repairs	11,750	1,750	1,750	-	-
2-240-00-Rentals	2,150	2,150	2,150	-	-
2-241-00-Insurance Premiums	2,500	2,625	2,756	-	-
2-320-00-Programming	2,240	2,300	2,300	-	-
2-321-00-Media Materials	6,500	6,500	6,500	-	-
2-322-00-Promotional	2,300	2,300	2,300	-	-
2-323-00-Food & Refreshments	850	900	900	-	-

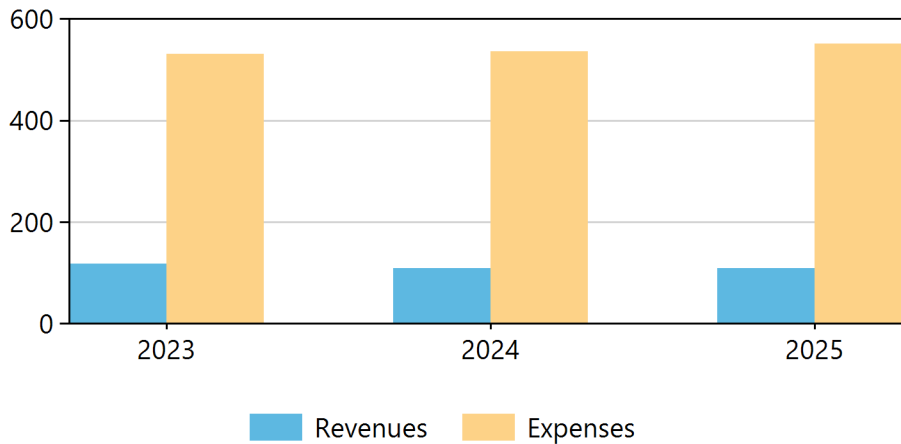
Multiple Costing Center Summary

Library

	2023	2024	2025	2026	2027
2-325-00-Office & Stationery	4,350	4,350	4,350	-	-
2-327-00-IT Equipment & Supplies	5,500	5,800	5,800	-	-
2-328-00-Equipment & Furnishings	4,250	4,500	4,500	-	-
2-330-00-Janitorial Supplies	1,400	1,400	1,400	-	-
2-335-00-Parts & Accessories	1,500	1,500	1,500	-	-
2-338-00-Natural Gas	5,000	5,150	5,304	-	-
2-339-00-Power	13,000	13,360	14,750	-	-
2-341-00-Municipal Utilities	4,000	4,120	4,244	-	-
2-420-00-Bank Charges & Interest	1,100	1,100	1,100	-	-
2-893-00-Trfs to Lcl Bds & Agcs	105,000	107,000	110,000	-	-
2-996-00-Trfs to Capital Rsvs	15,000	15,750	16,500	-	-
Total Expenses	531,312	535,628	551,126	-	-
% Increase		0.81%	2.89%	(100.00%)	0.00%
Net Total	(412,837)	(427,153)	(442,651)	-	-

Budget Multi Year Forecast Graph

Expenses vs Revenues (In Thousands)

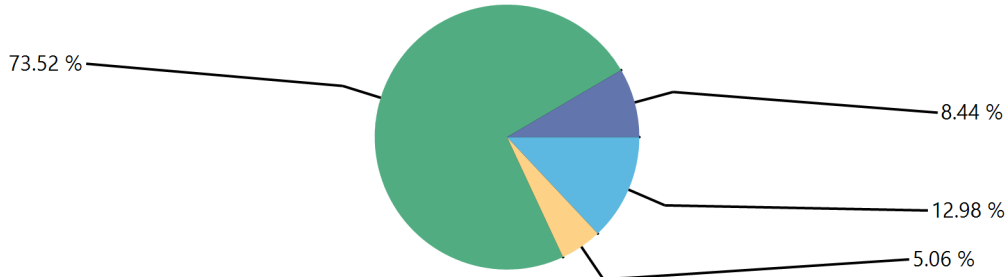


Budget Pie Charts

Multiple Costing Center Summary

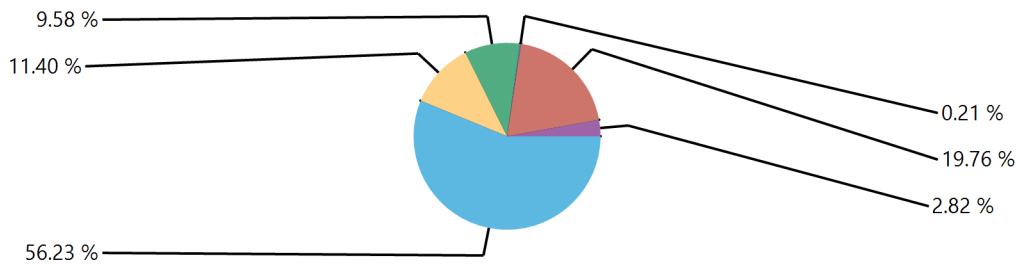
Library

Revenues



- 1-200 - Sales and User Charges
- 1-400 - Interest, Penalties and Fines
- 1-800 - Government Transfers Revenue
- 1-900 - Transfer from Reserves

Expenses



- 2-100 - Salaries, Wages and Benefits
- 2-200 - Contracted and General Services
- 2-300 - Materials, Goods, Supplies and Utilities
- 2-400 - Bank Charges and Interest
- 2-800 - Government Transfers Expense
- 2-900 - Transfer to Reserves